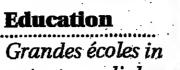
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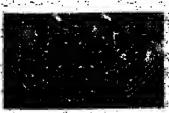
Doors open for foreign stores





Flotations

inking feeling on sell-offs



Weekend FT Oiling an island economy

Court dismisses \$185m asbestos suit against T&N

British engineering group, T&N, won a landmark law suit in the US, ending a blitter eight-year battle with Chase Manhattan Bank and signalling a poten-tial end of its legacy as Britain's largest asbestos producer. A New York jury dismissed a \$185m damages claim by Chase over alleged asbestos contaminations of its Wall Street headquarters.

UK freezes Raul Salinas account: British police have frozen a \$22.7m bank account beld in the London branch of Citibank on behalf of the brother of Mexico's former president Carlos Salinas, as part of an international drug trafficking and money laundering investigation. Page 16

Merck, the German pharmaceuticals and specialist chemicals company, cuts its sales forecasts less than two months after raising DM2.5bn (\$1.7bn) in a flotation of 25 per cent of its shares. Page 17; Lex, Page 16

Coca-Cola in Swedish row: Talks between Coca-Cola and Swedish soft drinks producer Pripps aimed at patching up a row over production and distribution broke down, raising the prospect of a bitter struggle for market share. Page 16

Bosnia peace focus on London



For the third time since the start of the Bosnia conflict. London is hosting talks aimed at shaping the region's future. In today's Financial Times, Carl Bildt (left), the European Union's peace negotiator in the former Yugoslavia, spells out his belief that this latest conference

military partition of tha country. Page 14; Dispute on Bosnia plan, Page 2

EU unemployment at 10.6%: The European Union's seasonally adjusted unemployment in October stood at 10.6 per cent, unchanged from September, against 11.0 per cent a year earlier, the EU's statistical office said. Page 2

Lukoil share bought for \$35m: A Russian consortium won control of a 5 per cent state sharebolding in Lukoil, the country's biggest commercial oil company, after bidding \$35.1m in a privatisation auction. Page 16 and Lex

Belgacom offers to top \$2.5bn: Offers for a 49.9 per ceot stake in Belgacom, the Belgian operator, are expected to amount to at least BFr80bn (\$2.69bn) wheo they are handed to the government after today's deadline Page 19

OECD warms of Japanese recession: Japan was warned by the OECD that its fragile recovery could turn into a new recession unless it maintains an easy monetary policy and speeds deregulation. Meanwhile, its current account surplus halved to \$4.3bn in the year to October. Page 6

Brighter outlook for Europe's weather: The European Centre for Medium-Range Weather Forethe next five years on a supercomputer from Fujitsu, Japan's leading computer manufacturer, which will be 25 times faster than the centre's exist-

ing computers. Page 9: Forecast, Page 16 Prosecutor wants Romiti: Turin's public prosecutor asked for Flat managing director Cesare Romiti to be sent for trial for allegedly altering the car company's accounts to conceal a big overseas

GM olana Russian venture: General Motors is to become the first US vehicle manufacturer to set up a major joint car venture in the Russian Federation since the collapse of the Soviet Umon. Page 7

fragi explosion kills 10: At least 10 people. including two United Nations guards, were killed and 50 injured when a fuel tanker exploded in Shaqlawa, nortbern iraq.

Russian plane search fails: Russian searchers failed to find a plane that went missing on a flight from Sakhalm Island to the Russian Far East mainland with nearly 100 recole aboard and held out little hope of finding survivors.

Jackson stable after collapse: Singer Michael Jackson, 37, was reported to be in a stable condition the intensive care unit of a New York hospital after collapsing with "dangerously low" blood pressure and dehydration, during a rehearsal for a cable tele-

STOCK MARKET INDICES __ | GOLD

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entente cordiale

Management, Page 12

FRIDAY DECEMBER 8 1995

Franco-German summit

warning on EU reform

David Buchan in Raden-Baden

Germany and France yesterday warned that they would not tolerate member states vetoing fur-ther integration of the European

At a summit meeting in the German spa town of Baden-Baden, Mr Helmut Kohl, the German chancellor, and Mr Jacques Chirac, the French president, put a common European foreign and security policy at the centre of their goals for next year's planned intergovernmental conference on reform of the EU.

They also agreed to seek a fun-damantal improvement in cooperation over internal and justice policies; an increase in the efficiency and effectiveness of EU institutions, and greater democracy in the way Europe is run. Among bilateral agreements,

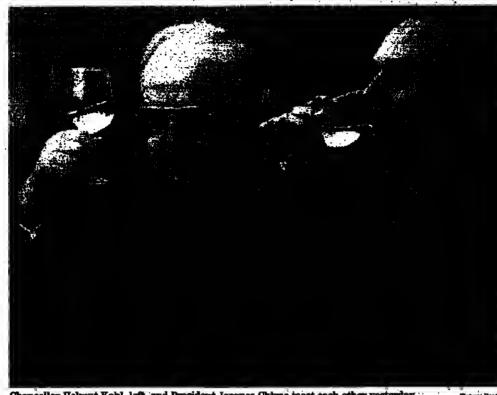
they agreed in develop a new reconnaissance satellite, Helios 2,

to give them an independent stra

tegic surveillance capacity. They also agreed a joint arms development and procurement agency from the beginning of next year. in a letter to Mr Felipe Gonzalez, the Spanish prime minister and current EU president, the two leaders said they wanted to "extend the application of qualified majority voting" in regular EU decision making, "accompanied by a revision of the weighting of votes" of governments in the council of ministers. This marks the wish of France and Germany to have voting power that reflects their economic and demographic

In a move likely to unsettle smaller EU nations, the letter

strength in Europe.



Chancellor Helmut Kohl, left, and President Jacques Chirac toast each other yesterday

also called for a review of the present system in which each EU member state has at least one commissionar in Brussels. This would prepare for the expansion of the EU to include nations such as Malta and Cyprus and the countries of eastern and central Europe. Chancellor Kohl and Mr Chirac

said they wanted the EU to pursue "a more visible and deter-

mined" foreign and security policy, against a background of widespread hand-wringing about Europe's failure to act more inci-sively in former Yugoslavia.

The letter clearly signalled that Germany and France do not want the general rule of unanimity in EU foreign policy decisions to become a recipe for deadlock, as occurred for a time when Greece

edonia. In a reference that could also be seen as a warning to the UK, they said they wanted "all member states to be able to par-ticipate in the same degree in s towards the construc tion of Europe. But the tempo-rary difficulties of one of the

partners in following the march Continued on Page 16

Clinton offers Congress new plan for budget

The Clinton administration yesterday sent Congress its own plan to balance the federal budget within seven years, the latest gambit in the protracted political battle with the Republican leadership on Capitol Hill. However, some of the condi-tions in the administration's offer

mean it is unlikely to be acceptable to Congress.
Senior administration officials were also ready to offer Congress an interim solution that would

an interim solution that would a second partial government shutdown late next week and a breach of the federal debt celling by the end of the year.

President Bill Clinton's team of the state of the by Mr. Lean negotiators, led by Mr Leon Panetta, White House chief of staff, was to brief Congress later yesterday on the new budget blueprint, coupling it with the proposal that the government be funded and the \$4,900bn debt ceil-

ing be extended until "about Jan-uary 26", said a senior official. The administration offer includes an increase in the \$4.25 an hour federal minimum wage and the granting to the president of the line item veto voted by Congress earlier this year but never sent to the White House for Mr Clinton's signature. These conditions probably make the offer unacceptable to Congress.

"The revised budget, according to the official, would succeed in reaching balance by 2002 without cutting "an extra dima" from social programmes such as Medicare and Medicald. Instead it would reduce other "discretion-

ary spending" by \$50bn-\$60br over seven years, save about \$45bn in welfare spending and \$32bn in benefit payments to reflect lower inflation and further tighten corporate tax loop-

In effect, the administration has compressed the 10-year bal-anced budget path it outlined earlier this year to meet the requirements of balance in seven years. Differences between this version and the Republican bill which Mr Clinton vetoed on Wednesday remain large.

The administration, as some thought, has not reduced the size of its \$98bn proposed cut in taxes, much smaller than the \$245bn demanded by the Republicans.

Canadian deficit pledge

But the closing of corporate tax concessions, now estimated to be worth \$28bn if enacted, reduced the net income tax cut to about \$70bn, the officials claimed. But it reinstates tax breaks for the working poor which the Republi-cans wish to reduce, An additional \$32bn in budget-

ary savings would be achieved by the reduced inflationary expectations confirmed in the latest Bureau of Labour Statistics survey. The federal budget deficit is

running at about \$160bn a year. The administration said it was offering its own economic projections because the Congressional Budget Office, the preferred vehicle of the Republican leadership, would not now be updating

licrosoft links with rivals to secure Internet role

By Louise Kehoe and Paul Taylor in Seattle Co-operative deals signed with Sun Microsystems and Oracle

Microsoft, the world's largest software company, yesterday announced a series of alliances lenge to Netscape Communicathe Internet. "It is pervasive in tions, which holds an estimated everything we are doing," he

with key rivals in a push to take a central role in developing the for Internet "browser" software. The co-operative deals, with companies that include US groups Sun Microsystems and Oracle, position Microsoft to capitalise on the rapid growth of the

Internet, whose revenues will total an estimated \$1bn this year, and are expected to grow to \$10bn-\$20bn by the end of the decade. Under the deal, the companies will cross-license technology to deliver scripting and programming features in their software products for the Inter-net, a worldwide computer-based information exchange.

The moves are a direct chal-

80 per cent share of the market

Microsoft's Internet strategy and a new warning about high stock prices caused shares in Internet-related companies to give up some of their sharp gains over the past two weeks and led to a 3 per cent loss yesterday in the American Stock Exchange Internet index. Since November 22, Netscape,

which was floated in August for \$28 a share, has soured to \$171, while its closest competitor, Spyglass has added \$31, bringing its shares to \$1141/2.
Bill Gates . Microsoft chair-

man, said yesterday that his company was "hard core" about

said, as he unveiled the alli-

Surprising computer industry analysts, Microsoft said it would

Mr Gates and Mr Larry Ellison, chairman of Oracle, have engaged in a beated public debate over the future of per-sonal computing and the Inter-net, with Mr Ellision predicting the demise of the personal com-puter. Nonetheless, yesterday the two companies said they would

ogy through the cross-licensing if it were stored on their own greement. Mr Gates also amounced plans

to incorporate Internet access features into all Microsoft's mainstream PC products, includlicense "Java", a new programming language from Sun Microsystems that enables multimedia would be able to access informations. PC users oped outside its Redmond, Washall types of computers, via the tion on the Internet as easily as ington, beadquarters, Microsoft by third parties.

computers, he said Critics have charged that Microsoft has lagged behind smaller competitors such as Netscape in developing Internet

Demonstrating a new willing-

This adverbaement appears as a matter of record only

Spyglass, a Netscape competitor, would adapt its widely used Mosaic Internet browser to work more closely with Microsoft

Mr Gates also announced that the Microsoft Network, an online service launched in Angust, would become a "community" on the Internet, analogous to a television channel, providing users with subscriptions to selected information resources provided

~

Wheat prices hit 15-year high as EU imposes tax on exports

By Deborah Hargreaves

The European Union imposed a tax on wheat exports for the first time since 1974 yesterday as world stocks were set to sink to a 20-year low and wheat futures prices in Chicago hit their high-

est point for 15 years.

The tax of Ecu25 (\$32) per tunne on exports from the EU has angered French farmers. It contrasts starkly with the European Commission's recent policy of in effect paying farmers to export outside the EU.

Futures prices at the Chicago Board of Trade soared on the news of the tax and signs that Russia had returned to the market as a big buyer. The December futures contract hit a 15-yearhigb of \$5.22 a bushel, up 13 cents before slipping back to \$5.17 a bust-el in late trading. There are 36.7 busbels in a metric tonne. World market prices have risen

by 70 per cent since April as

ing countries sucb as North America, Australia and South Africa has depressed supplies. The International Grains Council estimates that stocks of wheat will slip to 90m tonnes next year - the lowest since the mid-1970s. The commission has been try-

months. "There is no current shortage on the EU market, but it would be very easy for 5m tonnes to flow out and then we would have a problem," an agricultural official in Brussels said. in spite of efforts to rein back exports, shipments have been runmng higher than in previous years. The EU exported 7.6m

tonnes of wheat from July 1 to

December 1, compared with 7m

ing to dampen exports for several

tonnes last year.

Mr Franz Fischler, EU agriculture commissioner, said the EU would still produce 52m tonnes more grain than it consumes in the current marketing year which runs until the middle of next year. But an official said drought in the main grain export-

ing much of their stocks in anticipation of further price increases. French farmers are furinus with the Commission for seeking to limit exports. But Mr Fischler said: "I find this extraordinary, given that many of these same traders have been knocking on the Commission's door for the past 25 years urging the Commission to increase export refunds." Refunds have been made in the past to compensate farmers when world market prices fell below internal EU prices.

Britain's National Farmers' Union said: "The Commission should make sure that legitimate exports don't exacerbate the tightness in the internal market." Pig and poultry producers which have to buy grain at the current higher prices estimate it is increasing their costs by an additional £50m (\$79m) a year. The Commission said its tax would not stop exports altogether, but would discourage them.

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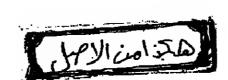
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EU partly liberalises airport services

ground handling deregulation which was "to have handling costs under the

A Commission official said the deal

did not go as far as it would have

liked. "But the alternative would

either bave been fragmentation of the

industry or a total watering down of

the proposals. We think the phased in

airlines' control".

By Caroline Souther

EU transport ministers yesterday agreed to phase out airports' monopolies on baggage handling, catering and fuelling at all but the smallest EU airports.

The deal was reached after tough bargaining with Germany and France and falls short of the European airline industry's demands for total liberalisation of ground handling services. Germany and Austria voted against

France and Germany won conces-

control of airport services by monopolies and duopolies - monopolies will have to be phased out by 1999 but airports will be allowed to apply for two-year derogations. Airports have been given until 2001 to phase out duopolies, but can then apply for two-

The deal was immediately attacked by the EU airline industry as a weak and insufficient package. "We are very disappointed. It appears the Commission is working against its own liberalising objectives, the Asso-ciation of European Airlines said.

approach is good and gives the industry time to adjust."
Under the package, such services as ticketing, checking in of baggage, pas-senger reception and registration, will

The AEA said the package failed to have to be liberalised in all airports address the fundamental objective of by January 1998. Deregulation of jar. mac services, such as freight and mail handling, fuelling, catering and baggage handling on ramps will be liberalised by 1998 but only at airports carrying over 1m passengers a year about the level at Salzburg, Pisa and

Berlin Tempelhof. Third party operators, defined as those independent of the airport authority and the dominant carrier, will have to be let in hy 1999 for all services but only at airports with passengers of more than 3m a year about the level handled hy Edinhurgh, Ankara, and Ibiza. By 2001, the threshold will be brought down to 2m. The plan for the phasing out of duopobes was heavily influenced by French concern about changing the system at Orly airport where two operators - one controlled by the airport anthority and the other by Air

France - run all services. Germany argued monopolies should be given derogations under certain circumstances as it was concerned about the effect liberalisation would have on Frankfurt airport, where all services are run by the airport author-

EUROPEAN NEWS DIGEST

French widen Alcatel probe

Four executives of Alcatel CIT, the telecoms branch of the French engineering and telecoms group, were yesterday laced under formal investigation by a magistrate.

Mr Gérard Dega, chairman and chief executive of the subsidiary, Mr Claude Tournier, an executive board member, and two other unidentified executives were drawn into a more formal stage of an inquiry by Mr Jean-Marie D'Hny, an investigating magistrate. The new development brings to about 15 the number of executives connected to a judicial inquiry last year alleging that Alcatel overbilled France

Télécom on a contract. Mr D'Huy already took the exceptional step earlier this year of formally barring Mr Pierre Suard, the chairman of Alcatel, from any contact with his companies or other executives.

That led to his replacement as chairman by Mr Serge Tchuruk. Mr Suard also faces a separate investigation into allegations that he had repairs and the installation of a security system in his house paid for by funds from Alcatel. He denies the charges.

Portuguese budget bill passed

Portugal's new Socialist government, which fell four seats short of an overall majority in October's general election, has passed its first parliamentary test with the approval of a supplementary budget for 1995.

The Communist party voted against the proposal, saying it maintains the economic policies of the previous centre-right Social Democrat (PSD) government. Passage of the bill was assured by the abstention of the PSD and the right-wing Popular party.

It allows for additional spending of Es100bn (\$662m) to the end of 1995, in response to demands from ministries for Es200bn in extra funds. Cuts in departmental budgets and planned investments will account for Es65bn of the reallocated funds, which are to go mainly to social services. Mr António Sousa Franco, finance minister, reset the 1995 budget deficit at 5.6 per cent of GDP, down from 5.8 per cent hudgeted by the previous government.

The new government, which says it has found a number of previously undisclosed deficits in public sector companies, said these would be addressed in the 1996 budget, due to be presented to parliament in January, together with a programme for "rapid and intensive" privatisations. Mr Sousa. Franco has forecast a 1996 budget deficit at 42 per cent of GDP, on course for meeting the convergence criteria for European economic and monetary union. Peter Wise, Lisbon

EU agrees new driving licence European transport ministers yesterday agreed the format for

a common EU driving licence modelled on a plastic credit card which EU drivers can apply for from July next year, The licence will be optional for EU drivers and will replace national paper driving licences. The card will carry a passport-sized photo on a pink background as well as the European logo of a circle of gold stars on a blue background.

Britain had wanted the licence-holder a nationality to be shown on the front is the card. However, Mr Neil Kinnock, the EU transport commissioner, agued strongly that the card should not be viewed as an identity card.

Mr Kinnock said member states would have to introduce separate legislation if they wanted the card to be used for

Ministers finally agreed that additional information such as nationality could be included in a box on the back of the card, but only with the agreement of the cardholder. A British official said the UK was happy with the compromise as It kept open the option of introducing the combined driving licence and identity card in Britain. The card has also been designed. to include a microchip which will allow it to be used as a "smart" credit card for electronic payment of road tolls and

Swedish nuclear closure pledge

Mr Góran Persson, Sweden's Social Democratic prime minister-in-waiting, said yesterday that the country should stick to a 15-year-old promise to scrap lts 12 nuclear power plants by the year 2010.

For the second time in 24 hours, he said the country should not "deviate" from the commitment because it reflected the outcome of a referendum in 1980. Mr Persson's stance was... welcomed by the Centre party, which informally supports the Social Democrats in parliament and is a strong opponent of nuclear energy. Estimates of replacing nuclear energy, which provides half of Sweden's electricity, range from SKr100bn (£10bn) to SKr350bn.

Mr Persson, who agreed on Tuesday to lead the Social Democrats after Mr Ingvar Carlsson retires next March, said Sweden could only overturn its 1980 decision by holding another referendum. He added that the country had to assess the impact a phase-out would have on the environment, employment and welfare policies. A parliamentary commission into nuclear policy is due to present its findings Christopher Brown-Humes, Stockholm

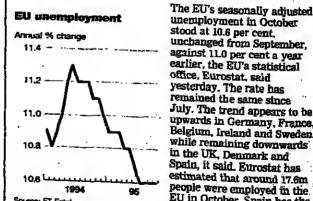
Turks get promise on EU pact

Turkey yesterday welcomed a decision by the Socialist party and the conservative European People's party, the two largest groups in the European parliament, to vote next week in favour of a controversial customs union with Turkey.

The two parties control more than half the seats in the parliament. Although the parties' decision is not fully binding on their members, it greatly enhances the prospects for ratification. Mr Sermet Atacanli, a foreign ministry spokesman, said: "We are pleased. Our wish and hope is that customs union will be approved." Turkey, the European Commission and nearly all EU governments are lobbying intensively for ratification, arguing that customs union will strengthen Turkey's ties to the west John Barham, Ankaro

ECONOMIC WATCH

EU unemployment levels out



unemployment in October stood at 10.6 per cent, unchanged from September, against 11.0 per cent a year earlier, the EU'a statistical office, Eurostat, said yesterday. The rate has remained the same since July. The trend appears to be upwards in Germany, France, Belgium, Ireland and Sweden, while remaining downwards in the UK, Denmark and Spain, it said. Eurostat has estimated that around 17.6m people were employed in the EU in October, Spain has the

highest unemployment at 22.6 per cent, followed by Finland with 16.8 per cent and Ireland with 14.6 per cent. ■ Norway's GDP rose 1.7 per cent in the third quarter from Our Foreign Staff the second quarter, adjusted for seasonal variations. That brings the year-on-year growth in the GDP to 4.2 per cent as of the end of the third quarter.

■ Greece's consumer price inflation eased to 8.2 per cent year-on-year in November after slowing to 8.3 per cent in

■ Turkey's current account balance rose to a provisional \$196m (£124m) surplus in September from a revised \$240m deficit in August, but was down from a \$719m surplus in

Juppé presses ahead as more join French strike

By Andrew Jack In Paris

Nearly one third of French public sector workers went on strike yesterday, the latest day of industrial action sparked by fears over the government's planned reforms to the country's social security system.

There were demonstrations in cities including Paris, as airline staff, civil servants and employees at the Bank of France joined railway workers, public transport employees and students on atrike following nearly two weeks of growing calls for the government to

Mr Alain Juppe, the prime minister, maintained his resolve to press ahead with reform but also tried to calm relations with the unions by sending letters regretting any previous breakdown in com-

munication. His determination to proceed with reforms seemed to be reflected in the decision of the politically-independent monetary policy council of the Bank of France yesterday to cut one of its key rates - the repur-

The French government is taking steps to stimulate the office market by clamping down on new developments and market by clamping down du new developments and encouraging use of empty space, writes Andrew Jack. It is planning to amend administrative and tax procedures which offer incentives to property developers to build new offices. It will also instruct public sector offices and state-controlled organisations to give priority to using existing property rather

than moving to new sites.

According to Mr Jean Arthuis, finance and economics minister, the state will offer new loans at 6.5 per cent to encourage the conversion of offices into housing.

- hy 10 basis points to 4.70 per

However, a new opinion poll published yesterday suggested that the majority of the French support the atrikers rather

than the government.

The poll of 841 people conducted by Ipsos for France 2 television and Le Point magazine showed that 53 per cent disagreed with Mr Juppé's decision to press ahead with social security reform and 62 per cent had found him unconvincing in expressions of willingness to negotiate with the

The strikes were largely trig-

chase agreements tenders rate gered by social accurity reforms mooted by Mr Juppé in November, but have also brought in a growing number of more general grievances and specific plans for the reforms of a number of state-controlled

institutions. Mr Marc Blondel, leader of Force Ouvrière, one of the leading unions urging growing atrike action, appeared to broaden the concerns of strikers by suggesting on French radio yesterday that wage increases also needed to be discussed. He indicated that he was ready to negotiate with the government, as long as It was with Mr Juppé himself.



largest express parcels group, yesterday moved its main European distribution centre from Paris Charles de Gaulle airport to Stansted near London because of the French

strikes, writes Charles Batche-

was temporary from last night and it would review the situation again today It will transfer about 25 of its 300 Paris-based managers and staff and some ground handling equipment. Mr Thomas O'Hearn, vice

cerned that delays in Paris would mean that it could not make connections with aircraft leaving its main US hub in Memphis, Tennessee. Overnight deliveries between Europe and the US represent Fedex's main busines

Chernomyrdin's vehicle runs into the sand



ELECTIONS

ment to contest parliaelections this mouth. many December 17 overwhelming

launched his

Our Home is

Russia move-

country tired of radical experiments and aching for stability. At the party's founding congress in a nightclub more used to staging erotic floor shows than theoretical debates, Mr Chernomyrdin made a bold attempt to seize the centre ground of Russian politics. The grey technocrat, who had previously eschewed "political intrigues", projected himself as the reassuring candidate of responsible government. His message has remained

unchanged. In an interview with a Russian magazine this week, he said Russia had to reject radicalism from left and right. "The government can no longer afford to make mistakes.

victor Chemic PM's party had high-profile backing at its launch but it has not cut myrdin, Rus-sia's prime minister, much ice with the public, write John Thornhill and Chrystia Freeland

Any ill-considered move can lead to catastrophic consequences." he said

At the time of the launch political observers believed that what the normally tongue-tled prime minister lacked in charisma would be believed it more than made up for by would win organisational and financial muscle. The great and the good including regional governors, government ministers, cultural leaders, and prominent bankers all trooped out at the fourtding congress to pledge moral and financial support.

It seems, bowever, that the impressive cast list of backers has failed to generate much support among the general public. Opinion polls suggest Our Home is Russia will win little more than 5-6 per cent of the votes, just enough to win a share of the 225 seats allocated by proportional representation in Russia's 450-strong parlia-

In St Petersburg, Mr Anatoly Sobchak, the city's long serving mayor, who attended the party's founding congress.

The Communists are comfortably ahead of the other 42 parties in Russia's December 17 general election, according to an opinion poll published by Sevodnya newspaper yesterday, Reuter reports from Moscow. They have 12 per cent support, with the Mr Victor Chernomyrdin's Our Home is Rossia and the on 6 per cent. The centre-left Wnmen of Russia is the nuly

reformist Yabloko party both other party with the 5 per cent support needed to qualify for any of the 225 seats chosen by proportional representation. The ultra-nationalist Liberal Democratic Party of Mr Vladimir Zhirtnovsky is next

said: "The most positive programme for the continuation of economic reform is represented by Our Home is Russia." But he appears to have done little to drum up votes.

with 4 per cent.

In the Primorsky region in the far east, Mr Anatoly Zabalotinkov. Our Home is Russia's the movement had not raised any money locally and did not even have an office. Mr Yevgeny Nazdratenko, the local governor who nominally heads the party's regional hranch, was not even openly identify-ing himself with Mr Chernomyrdin, he said.

local campaign manager, said

name himself head of Our square his position of being Home is Russia he would lose votes in the simultaneous gubernatorial elections. People do not want to hear the name Chernomyrdin. According to Mr Vladimir

Musarsky, chairman of the state property fund in Nakhodka, the biggest port in the far east, local leaders who had expressed support for Our Home is Russia as government officials had done nothing to campaign for the movement. "They must have codded their heads in Moscow hut forgotten all about it by the time they came bome," be said. Such is the alarm among a

made." be said. group of prominent businessmen at the party's failure to gather momentum and the

nists and nationalists that they have been pressing openly for the elections to be postponed. Our Home is Russia has become the party that all others love to hate. Every party

has concentrated its political g himself with Mr Cherno-yrdin, he said. fire on the government and its political offshoot. And Mr "If Nazdratenko were to Chernomyrdin has struggled to both a party leader who claims to be unhappy with the current state of the country with being head of the government responsible for it.

Mr Yegor Gaidar, the former prime minister who headed the pro-government Russia's Choice party which expected to sweep the 1993 elections but failed, said Our Home is Russia would be handicapped by its association with the current authorities and its failure to engage the people with a popular campaign. "They are repeating all the mistakes we

Even so, Mr Dmitry Volkov, political editor of the liberal Sevodnya newspaper, suggested the party was likely

US troops from 184 congress-

men, just 34 sbort of the 218

majority in the 435 member

to do far better than polls sug-gest. Our Home is Russia should gain far more seats, he said, in the 225 single-mandate constituencies where voters would be inclined to choose a responsible representative rather than simply exercise a protest vote. Our Home is Russia can also

attempt to take its political message over the heads of any regional party organisation directly to the people. in the big cities, Mr Chernomyrdin's sombre features stare down the party's advertisements appear to fill a disproportionate number of the available

television slots The party has also been sponsoring an eclectic range of cultural events from television quiz shows, to pop concerts by the US rap star MC Hammer. and dance spectaculars organised by the popular ballerina Maya Plisetskaya.

At least one young teacher out shopping in St Peterburg's wintry streets seemed to have bought the message. "It seems to me that Chernomyrdin is a solid and professional person who never really wanted to go into politics," she said. "I am a reluctant voter so I shall support a reluctant politician."

London international conference will try to flesh out Dayton agreement

Bosnia peace effort gets down to detail

Appear in the Financial Times on Tuesdays. Fridays and For lurther information or to

Lesley Sumner on +44 0171 873 3308



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By Anthony Robinson

The international community today embarks on an unprecedented effort to put substance on the bones of last mouth's US-sponsored Bosnian peace agreement at a two-day "peace implementation conference" in London It will be opened by Mr John

Major, the British prime minister, and attended by foreign ministers and senior officials from the United Nations, Nato, the World Bank, the European Bank for Reconstruction and

Development and humanitar-The conference is charged

with setting up political, economic and buman rights structures robust enough to ensure that the longer term task of rebuilding communities and economies, and repairing the multiple ravages of war and ethnic purging, will continue long after withdrawal of the proposed 60,000-strong Nato-led implementation force for Bos-Washington insists that the

20,000 US troops which are

expected to form the core of

Ifor will be withdrawn within 12 months of the start of implementation of the agreements initialled at Darton, Ohio, and due to be signed in Paris on December 14. This places the 42 governments, 11 international institutions and multiple non-government organisations taking part in the conference under enormous pressure to appoint project leaders, agree budgets and specific projects and make them operational as quickly as possible. In Washington meanwhile, a

House of Representatives, underlined the continuing depends.

entire Dayton peace settlement One of the first priorities of the London conference today will be to appoint a "high rep-resentative". He will be charged with co-ordinating the military and civilian efforts at the head of a new and expanletter urging President Bill ded "contact group". This will Clinton to halt deployment of act as a steering committee

strength of opposition to the deployment on which the

tives of the most important players. Mr Carl Bildt, the former Swedish premier who has built up his international reputation as the EU mediator over the past six months, is expected to get the powerful new co-ordinator's job. The Red Cross, Oxfam and

and will include representa-

other aid agencies are particularly concerned to ensure that funds continue to be directed to relieving the immediate needs of the 2.7m refugees and displaced persons who must be fed and belped through the

Strong rivalry over OSCE mission chief

By Virginia Marsh in Budapest

A contest between European and US diplomats over who should head the key security and arms control monitoring mission to Bosnia intensified last night Diplomats said France in particular was holding out for a European Union candidate to head the Organisation for Security and Co-operation in Europe (OSCE) mission in face of strong pressure from Washington to accept Mr Robert Frowick, a

Earlier Mr Hans van der Brock, the EU commissioner for external affairs, bad pressed the EU case at the two-day OSCE foreign ministers' meeting in Budapest.

"There is clearly strong competition between the US and the EU for this post, with the Europeans keen to make their mark on the peace settlement and not let the Americans do all the running after Dayton," nne senior diplomat said. "We very much hope this issue can be resolved before [today's] London conference.

Under the Dayton. Ohio. government representative nian foreign minister, said accords, the OSCE, a 53-nation organisation which groups Enropean and former Soviet states with the US and Canada, will be responsible for setting up and supervising elections, ensuring compliance with human rights obligations and establishing a mechanism for arms control agreements between former Yngoslav states, modelled on the Conventional Forces in Europe (CFE) treaty.

Several member states and

OSCE mission, to be based in Sarajevo, is scheduled to last for five years. The mission will be the OSCE's greatest challenge since it was set up in 1975 as a talking shop between east and west in the Cold War era. Mr the mainly Moslem Bosnia Muhamed Sacirbey, the Bos-

yesterday indicated their prefyesterday it was essential that erence for a US candidate as a the strongest OSCE members took a leading role to ensure way of ensoring a strong that genuinely free and fair elections could take place in American presence in Bosnia after the withdrawal of Ameri-Bosnia and that arms agreecan troops due within one year of the peace agreement. The ments would be bonoured.

Today, the meeting is due to discuss ways of monitoring and implementing a CFE-type arms agreement between rump Yugoslavia, Croatia and Bosnia before ministers fly off to London to take part in the broader peace implementation

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By Robert Graham in Rome

A damaging split on policy lowards the European Union has amerged within Forza Italia, the political movement headed by the former prime minister, Mr Silvio Berlusconi.

The divisions, exposed during a three-day parliamentary debate, have further weakened Mr Berlusconi's leadership credentials and have undermined the unity of his right-wing alliance. They are also likely to complicate the alliance'a agonising decision on when to go

for an early general election.

The alliance was divided in advance of the debate on European policy to co-ordinate Italy's posttion for its sixmonth rotating presidency of the EU which hegins on January 1.

When the debate opened on Monday four separate motions were presented by the main components of the alliance - Forza Italia, the right-wing National Alliance (AN) of Mr Glanfranco Fini and the small Christian Democratic Centre (CCD) and the former Liberals.

However, Mr Antonio Martino, the former Forza italia foreign minister, caused an uproar by stating bluntly his scepticism about the value of the Maastricht treaty's convergence criteria. He described these, to Mr Berlusconi's applause, as inefficient and

harmful.

He also challenged the EU's gradualist approach to monetary union and warned of the dangers of the "Germanisation" of Europe.

Although Mr Martino's Euroscepticism was well known, it caused consternation within the alliance that his views should he seen as official

The pro-European CCD threatened to break with the alliance and side with the centre-left parties backing prime minister Lamberto Dini's government of technocrats.

As the debate wound up yesterday, Forza italia was first obliged to rewrite its resolution on European policy calling inter olia for a revision of Maastricht.

Mr Martino refused to endorse this. Then Forza Italia decided to withdraw the motion altogether to avoid the split being formally registered. The National Alliance party also decided to withdraw its own resolution to avoid more confusion.

The ontcome maant that Forza Italia had overturned the public positions adopted by its two most prominent figures, a former prime minister and a former foreign minister, on the key policy issue of Europe.

Those aympathetic to Mr Martino said his scepticism about Maastricht and fears about German dominance had a growing popular echo. Mr Martino's mistake, they said, was to express his views in an "arrogant, academic manner".

Mr Dini came ont of the dehate with the full backing of the centre-left parties to try to ensure Italy could meet the Maastricht convergence criteria to move towards monetary union by 1999.

In his opening statement, Mr Dini said italy could meet the main criteria if the 1997 budget frund 1.70,000bn (\$43bn) in extra revenues and spending cnts, double the size of his budget for 1996.

clear he was ready to continue governing to ensure stability during the Italian presidency. But the debate gave no clue as to whether elections would be called in Fehruary/March or towards the end of Rome's EU

Fiat chiefs face charges

By Robert Graham in Rome

Turin magistrates yesterday asked for Mr Cesare Romiti, the chief executive of Flat. Italy's largest private company, to be sent for trial on charges of allegedly heing party to illegal financing of political parties, for providing false information and for tax fraud.

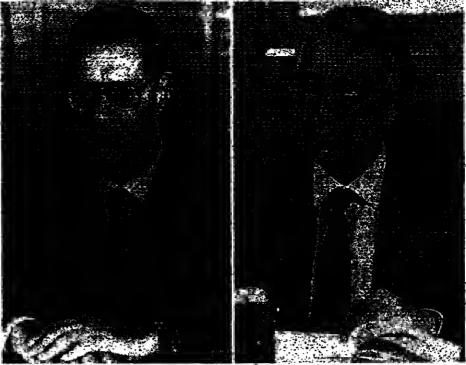
Also covered by the request on the same charges were Mr Francesco Paolo Mattioli, the Turin-hased antomotive group's chief financial officer and Mr Clemente Signoroni, a former Fist finance director.

Although Mr Romiti has been involved in investigations conducted by anti-corruption magistrates in Milan and Rome, this was the first time the judiciary in Fiat's home hase of Turin have sought to prosecute him.

Mr Vittorio Chinsano, Mr Romtti's lawyer, last night issued a statement expressing surprise and hitterness over the development.

The statement pointed out that Mr Romiti and Mr Mattioli had already been absolved three times on similar charges brought by magistrates in Rome, regarding hribes paid for the Rome

Ansa, the Italian national news agency, said the charges related to the activities during the mid-1980s to 1992 of five



Mr Cesare Romiti (left), Fiat's chief executive, and Francesco Paolo Mattioli, its chief financial officer, are accused of illegal financing of political parties, tax fraud and providing false information

Fiat subsidiaries - Cogefar Impresit, Fiat Ferroviaria, Iveco, Fiat Avio and Telettra. These companies were alleged to have created funds which were not disclosed in their baance sheets for the payment of helbes to secure contracts and to fund the political parties.

A second lina of investigation into alleged false accounting in the books of Fiat Auto, the core car company, had been dropped, the magistrates

But it was the first time the charge of tax fraud had been raised. The size of the funds

allegedly involved was not disclosed yesterday. But Ansa reported it was "several tens of hillions of lire".

The magistrates' enquiry began in early 1993 and Mr Romiti has already been questioned four times in this

Latvian MPs veto cabinet

The Latvian parliament twice failed to approve a proposed new government on Wednesday, plunging the country deeper into political crisis and launching a search for a compromise candidate for prime minister, Reuter reports from

Riga.

The Democratic party leader, Mr Ziedonis Chevers, won the support of 50 deputies in the 100-seat parliament, but 45 voted against him and five abstained, leaving him without the majority needed to form a government, a parliamentary spokeswoman said. Whan a first vote produced what was effectively a 50-50 result, Mr Chevers's supporters demanded a second ballot, but the outcome was the same.

the outcome was the same.

Mr Chevers's proposed government was the second that has failed to win parliament's approval since elections in early October. The Baltic state has so far had three governments in the four years since independence from the Soviet

Union. President Guntis Ulmanis now has to choose a fresh candidate for prime minister. He has already sounded out the central bank president, Mr Einars Repshe, who has indicated he might accept.

Commissioners get financial code of ethics

By Lionel Barber in Brussels

The European Commission cleaned house yesterday with a new code of conduct which tightens the rules on Commissioners receiving outside income and hans fees for private speaking engagements.

vate speaking engagements.

The code is intended to calm the furore over the disclosure that Mrs Ritt Bjerregaard, the Danish environment commissioner, was writing a regular, paid newspaper column, and that other colleagues may have drawn financial advantage from their office.

In an effort to restore public confidence, Mr Jacques Santer and his fellow-commissioners also offered written statements about their financial assets and interests in privale companies or foundations, the first time this has happened in the nearbased executive. However, the exercise in transparency fell short of the financial discloures offered by US presiden tlal candidates, and for the most part the is men and five women commissioners confined their answers to a series of "Nos" to three questions: Whether they sit on the hoards of companies or foundations and draw remu-

neration.

Whether they have or have had outside husiness interests - or "significant" financial interests in private companies (meaning more than 5 per ceot

of a company's equity).

Whether they have been involved with companies which are or have been the subject of official Commission inquiries, such as competition or state aid cases.

The statements showed that, dent of their until they joined the Commissional lish a book.

The European Court of Justice yesterday annulled the European Union's hudget for 1995, saying the European Parliament had overstepped its hounds in setting spending priorities, Renter reports from Luxemhourg. No adverse financial effects on the EU were expected from the ruling because the decision came so late in the year. The European Commission said a full review of the EU's hudget process would be undertaken in 1996.

sion. Mr Mario Monti, the Italian single market commissioner, had the most outside husiness directorships.

Mrs Edith Cresson, former French prime minister and commissioner responsible for research and training, wound up her directorship at a French consulting firm las! November, while Mr Santer revealed that he rents out his Luxembourg home al an undisclosed sum.

Mrs Anita Gradin, Swedish commissioner who deals with fraud, disclosed that she owns one share, three shares and 100 shares respectively in three

private companies.
Commissioners earn about
BFr590,000 (£12,800) per month
before tax. Their perks include
a car, a monthly child allowance of BFr8,000 and a daily
allowance of BFr3,000 when
travelling on Commission husiness, which often happens to
coincide with a speech on
home territory on Friday in

preparation for the weekend.

While banning speaking fees, the code allows commissioners to publish books and receive royalties on condition they inform the Commission president of their intention to publish a book.



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Santer warns on slowing of Emu

By Lionel Barb

Mr Jacques Santer, president of the European Commission, yesterday stepped into the growing debate about the feasibility of European monetary uninn (Emn), warning that missing the 1999 launch date for a single currency would "throw the whole European Union back for years".

Stung by criticism that the

Stung hy criticism that the Commission has been limid in countering speculation about a delay in the single currency, hir Santer said he was convinced monetary union would go ahead on schedule because it was an "historic opportunity" as well as an obligation in the Maastricht treaty.

In words aides said were targeted primarily at Germany. Mr Santer said in a speech in the Hague: "The trealy is crystal clear; the single currency will exist on January 1, 1999, at the latest, and member states which fulfil the criteria will participate from that

date".

The Commission has been unnerved by the German campaign to set the terms of mone-

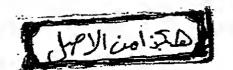
tary union through strict interpretation of the treaty and budget enforcement measures aimed at making sure only a handful of economies qualify for a single currency.

But it is also worried about suggestions in the opposition Social Democrat party, and at this week's UK-Italian summit, that a limited Emn could split the EU into two political camps and jeopardise the single market. The sense that the be decided in the next few weeks has grown amid the battie of wills between the French government and public-sector unions over welfare reforms and spending culs, vital for France to meet the Maastricht criteria.

"We are in the very dangerous period," said a sentor Commission official, "and the president decided it was time to speak out ahead of next week's EU summit in Madrid". Mr Santer made clear yester-

Mr Santer made clear yesterday he had little sympathy with German demands for a delay in the calendar for deciding which countries meet the entry criteria.

SAIRBUS INDUSTRIE



IFC to leave privatisation to banks Mbeki to

Banking Correspondent

The International Finance Corporation is to stop competing for privatisation and securities underwriting business with private-sector banks operating in the developing world.

The IFC, the World Bank's private-sector financing arm, has set itself new guidelines that will stop it bidding against privately owned investment banks for contracts to advise a government on privatisation, or to advise on corporate restructurings.

Securities underwriting will be undertaken only for deals

that break new ground in to do run-of-the-mill corporate opening up an emerging market, or where private-sector investment banks have been unable to help.

The new guidelines repre-sent a victory for Mr Jannik Lindback, IFC's managing director, over some of the organisation's line managers. who have often been reluctant to cede markets they opened up to commercial and investment banks they regard as

But they have also been welcomed by many IFC staff, who say that they joined the organisation because of their interest in development; if they wanted finance they could earn more with a Wall Street bank.

International bankers see the new rules as a big step forward. "IFC can do so many more things than we can. Why should they be competing with us to do those things we can do?" says Mr Edward Roberts, a vice-president in Chase Manhattan's project finance group. Over the past five years, pri-

vate capital flows to the developing world have increased dramatically and capital mar-kets have developed in countries which used to depend on financing from multilateral agencies such as the IFC. holdars. But the new guide-

The result has been thet countries such as Chile and Thailand have, in effect, graduated from being IFC customers as they became more interestwere introduced. ing markets for commercial Besides defining the circumbanks. In countries such as stances in which the IFC will Indonesia, however, the divid-

ivate-sector banks has been less clear. Mr Richard Parry, head of syndications and placement at the IFC, said the organisation had to walk a fine line between not competing with private-sector banks and not appearing to abandon its government cli-

ing line between the IFC and

ents, who are also its share-

bite, causing the corporation to turn down a series of proposals in the two months since they

advisa governments on privatisations and corporate restructurings and take part in securities underwriting, the guidelines also require the IFC to accept project appraisal and due diligence work done by private-sector banks.

"I think it is fair to say that IFC has sometimes been a bit arrogant in insisting on re-doing work that others had already done, said Mr Parry.

hasten state sector reform

The South African government yesterday sought to inject more urgency into the restruct-uring of state assets, which will include elements of priva-tisation. Mr Thabo Mbeki, the deputy president, is to head a new cabinet committee aimed at pushing the process for-

The announcement accompa nied a cabinet statement that it had accepted recommendations from the first two of the five task teams looking into options for different state sectors. It had identified the need for Tel-kom, the state telecommunicetions company, South African Airways, and the company which operates the airports, to investigate forming alliances

with outside partners.
"Many of the recommendations revolve around the need to invite strategic equity part-ners to join our public corporations, bringing with tham capital, technology and management, to ensure quicker development of services while providing international access and growth possibilities," said the cabinet statement. But it emphasised that the controlling interest in all three will remain with the government.

The cabinet also agreed that it would sell Sun Air and Transkei Air, the two small airlines which served the former homelands, and Autonet, the road transport company. All three had been previously identified as having no importance for public policy. In selling those companies the cabinet hopes to strengthen the growth of black-owned busine

But the government believes that more work has to be done in restructuring other state companies before any wider options could be considered. These include Spoornet, the long-haul rail freight and passenger company, and the rail commuter company. The government is anxious

to see faster progress in reforming the state sector.

INTERNATIONAL NEWS DIGEST

Israel to probe war crime claim

Israel yesterday conceded that it should investigate claims that its soldiers executed Egyptian prisoners during the 1956 and 1967 Middle East wars. Following a meeting with President Hosni Muharak in Cairo, Mr Shimon Peres, in his first visit to Egypt as Israel's prime minister, said he would appoint a retired army general to investigate the charges.

In August claims by an Israeli historian that some Israelis killed unarmed Egyptian troops were substantiated by soldiers who had fought in the two wars. The revelations produced a flerce and rescionate debate in Egypt and the uncountries. who had tought in the two wars. The tevelate the uncovering of flerce and passionate debate in Egypt and the uncovering of alleged mass graves in the Sinai peninsula. Since then Egypt has been demanding an investigation and possible war crimes trials against those responsible.

Mr Peres'a offer to look into the affair comes in sharp Mr Peres'a offer to look into the affair comes in sharp contrast to his predecessor's hard line. Under Mr Yitzhak. Rabin, who was assassinated last month by a Jewish extremist, Israel said that its own laws prevent the prosecution of crimes which occurred more than 20 years ago. Egyptian commentators have played up the inconsistency between this stance and Israel's 40-year international pursuit of Nazi war criminals.

Zambia pays off IMF arrears

Zambia has cleared arrears of \$1.2bn owed to the International Monetary Fund, regained access to IMF facilities and opened. the way for a Paris Club debt reduction deal early in the new year. Lusaka will be seeking Naples terms debt relief from its creditors which would give it a \$1.5bn reduction in its \$6.4bn external debt. Zambia's access to IMF facilities was suspended in september 1987 because of its failure to meet loan repayments, but, following the election victory of President Frederic Chilube's Movement for Multi-Party Democracy (MMD) in November 1991, the new government negotiated a rights accumulation programme (RAP) with the Fund.

This enabled Zambia to accumulate rights to clear its arrears and resume borrowing from the Fund.

The rights programme was completed - nine months later. in September 1987 because of its failure to meet loan

The rights programme was completed – nine months late this week and the IMF has now approved a three-year Enhanced Structural Adjustment Facility loan of \$1.043m and a one-year structural adjustment facility of \$270m, making a total of \$1.5bn in all. The delay in completing the rights programme is blamed on fiscal slippages, notably the abortive attempt to rescue Meridien bank in Zambia and overspending. Tony Hawkins, Harare

Mubarak wins huge majority

At the end of an election marred by violence and widespread abuses, Egypt's ruling National Democratic Party has won 317 of the 444 available seats in parliament. Independent candidates, many of whom are supporters of the NDP, took 114 seats while candidates from the 13 opposition parties standing won a collective 13 seats. The results guarantee President Hosni Mubarak's party an overwhelming majority in the

house for the next five years. After announcing the results, Mr Hassan al-Alfi, the interior minister, said the violence and abuses which characterised the poll were the result of "agitated behaviour by candidates and their supporters who have not yet grasped the democratic experience and the discipline and order it needs".

At least 30 people have died during the election. Opposition parties denounced the elections as fraudulent and a number of administrative courts ruled this week that in the face of lawsuits alleging vote-rigging some of the results were not James Whittington, Cairo

South Africa's taxis seek state help

£53m injection would improve profits and help stamp out violence among competitors

By Roger Matthews in

South Africa's biggest wholly black-owoed industry, minibus taxis, is seeking government help to improve profitability and stamp out violence between competitors.

A task group set up this year to look into the industry's problems said yesterday that R300m (£53m) was needed from the government over the next two years to stabilise and regu-

Mr Mac Maharaj, minister of transport, who yesterday received the group's interim report, said the government had identified taxis as a remaining source of endemic violence, but also as the flag-ship of black economic empow-

More than 170,000 minibus taxis transport on average 2.2m passengers a day, more than buses and trains combined. But the industry, which employs 250,000 people, is largely unregulated with rival operators paying hit squads to prevent competitors challenging for profitable routes.

At least 250 people are estimated to have been killed in taxi wars last year with the police apparently unable to check the trend. Police officers. also own minibus taxis and the task team said this sometimes

project financing.

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requirements should submit their requests together with payment of US \$250 (two hundred and fifty United States dollar) in the form of a bankers draft made payable to "BBI Power Inc." no later than

led to a conflict of interest. On Wednesday night two taxi drivers were shot dead and three wounded when gunmen opened fire on a taxi rank in Johannesburg.

The violence, poor maintenance of vehicles, and often reckless driving, has helped push the industry towards what Mr Dipak Patel, chair-man of the task group, described as the brink of the economic precipice. Accidents and fatalities have more than tripled in the last decade, with more than 1,000 killed in crashes last year. Insurance companies are now demanding annual premiums equal to 25 per cent of the cost of a new vehicle, and because of bad debts, banks often charge 12 per cent over normal lending

rates to finance purchases.

Mr Joe Mahaso, a representative of the taxi operators, yesterday blamed the policies of previous apartheid governments which were designed to throw the industry into chaos". and had succeeded. The task team, which included government representatives, acknowledged that operators had a moral case in seeking government aupport as buses and commuter train servicea received an annual subsidy from government of R800m and R1.3m respectively.

Mr Maharaj praised the

industry representatives for their "major compromise" in not making their case for subsidies a central issue, and said this had contributed to the success of the task group in arriving at an agreed package of recommendations.

Under these proposals the industry would be encouraged to form co-operatives which would enjoy a number of benefits such as financial guarantees to reduce borrowing costs, insurance guarantees, direct purchase of vehicles from manufacturers, central petrol buying facilities, and capital grants, all of which would be underwritten by the government as the core of a two-year "survival package".

To become a member of a

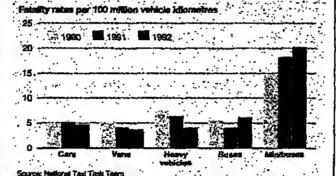
co-operative, minibus taxi owners would have to register with the authorities, obtain a permit to operate on particular routes, and accept a code of conduct and disciplinary procedures. At the same time they would commit themselves to a training programme designed to improve vehicle safety and driving standards.

Mr Maharaj said the propos-als would be considered as part of his ministry's national passenger transport policy review, and pledged the government's commitment "to freeing the industry from fear and making it viable and sustainable."



Battleground: minibus taxis in Johannesburg

South African road deaths.



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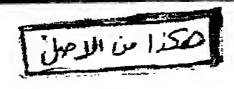
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Kim seeks fresh political start

South Korean President Kim Young-sam is expected to reshuffle the cabinet in mid-December as he attempts to put the recent corruption scandal behind him following the arrest of his two predecessors. Officials said Mr Kim, aiming for a fresh political start for his last two years in office, this week also renamed the ruling Democratic Liberal party as the New

A meeting of economic ministers today will discuss measures to ensure economic stability following the scandal. Investor confidence has increased in the belief that the peak of the scandal has passed, with the Seoul stock market index having risen by almost 3.2 per cent this week. This follows the indictment on Tuesday of former President Rob Tae-woo and seven husiness leaders on corruption charges and the arrest on Sunday of former President Chun Doo-hwan for alleged sedition in connection with his 1979 military coup.

Many popular ministers. including Prime Minister Lee Hong-koo and Mr Hong Jae hyung, finance and economy minister, are expected to resign before the reshuffle so they can stand as ruling party candidates in parliamentary

Australian rate cut unlikely

An easing in Australia's official interest rates in the short term looked far less likely yesterday after monthly jobs data for November showed a sharp jump in total employment. The number of jobs rose by 112,100, seasonally adjusted, the largest monthly rise since the series began in 1978. With the "participation rate" (the proportion of the workforce either in a job or seeking one) also rising, the unemployment rate fell more modestly, to 3.6 per cent against 8.7 per cent the previous month. This is the first drop since July. Nikki Tait. Sydney

East Timorese in protest

More than 100 East Timorese and their supporters clambered into the Dutch and Russian embassy compounds in Jakarta yesterday to mark the 20th anniversary of Indonesia's invasion of East Timor, Mr Ali Alatas, Indonesia's foreign minister, said the protesters were free to follow the 43 East Timorese who staged similar break-ins over recent months, All those have left Indonesia for political asylum in Portugal. Two Dutch diplomats were injured when pro-Indonesian counter-demonstrators broke into the embassy.

Indonesia refuses to hold a referendum in East Timor, saying it was incorporated into Indonesia following a vote in 1976. The UN regards Portugal as the administering power in Monuela Saragosa, Jakaru

☐ Japan's investment in plant and equipment abroad increased 27.7 per cent to \$21.74bn (£14.5bn) in the six months to September, Finance Ministry figures showed. Flows to North America were up 50 per cent to \$10.15hn, to Asia 37 per cent higher at \$5.01bn, but to Europe down 9.4 per cent to

■ South Korea's M2 money supply in November rose a year-on-year 13.1 per cent, according to provisional Bank of Reuter, Seoul

M The HIV virus, carried by an estimated 1.5m people in India, is costing the country Rs477.2bn (£8.9bn) a year including productive loss, Dr Lalit Nath, director of the All India Institute of Medical Science, told a conference on

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By William Dawkins in Tokyo

Japan was yesterday warned its fragile recovery could turn into a new recession unless it maintains an easy monetary policy, uses public money to bail out banks, and speeds deregulation

The warnings came in the Organisation for Economic Co-operation and Development's latest annual report on Japan, which predicts the economy will pull out of its deepest post-war recession next year, but paints an uncertain medium-term picture.

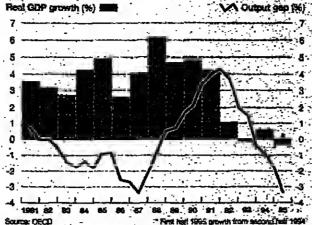
According to OECD estimates, gross domestic product will grow barely 0.3 per cent this year, rising to 1.8 per cent in 1996, helped by record low interest rates and the govern-ment's Y14,200bn (£91.5bn) fiscal stimulation package unveiled in September.

stagnant, with a 0.4 per cent decline in the GDP deflator next year, while the currentaccount deficit is expected to fall from 2.3 per cent of GDP this year to 2.1 per cent in 1996. But the OECD foresees little beyond the government stimulation measures to sustain fur-ther growth. It warns there is a risk its own forecasts may prove optimistic, given that recovery signs last year turned

Prices will remain roughly

out to be a false dawn. Unemployment will rise from the present record 3.2 per cent to 3.4 per cent next year, as a result, there is a risk depressed consumers will increase their savings rate, already the world's highest at nearly 15 per cent of disposable Real GDP growth (%)

How Japan stumbled



income, rather than spend. The greatest risk to recov-ery, says the OECD, is another rise in the yen's value, which would spark a new round of corporate cost-cutting. Japan continues to be burdened by excess capacity, as shown by a widening in the output gap (the difference between actual and potential growth) from 1 per cent at end-1993 to 4 per cent by the middle of this year. A higher yen would also boost the shift of industrial

production to lower-cost locations in Asia, leading to an increase in imports. That would aggravate the decline in asset prices which, with an already fragile financial system, would push Japan back into recession the survey pre-

Another risk is that the persistent weakness of land prices would worsen banks' balance-

" First half 1965 growth from account half 1954 sheet problems, which would

hit corporate confidence. Even if the yen does continue its orderly decline, the OECD believes it unlikely Japan can return to the high growth rates of the 1980s, because of an ageing population and a decline in working bours.

In the short term, it says a continued easy monetary policy is "crucial" to helping asset prices and strengthening banks' balance sheets. But this alone is not enough to support

The weaker banks, such as second-tier regional institutions, credit associations and agricultural co-operatives, will need injections of public funds, at present being considered by a Finance Ministry panel due to report late this month.

But whatever form public assistance for the banks may

take, this will result in a further widening of Japan's hudget deficit, the OECD adds.

In the past five years, the combined central and local government deficit has ballooned from zero to just under 8 per cent of GDP, of which 4 per cent is attributable to the central government.

About half of that is structural - lower income tax revenues from the ageing population and the shift of production abroad - which means the fiscal consolidation of the past decade has been reversed. Over the same period, the ratio of gross general government debt to GDP has risen to 90 per cent, far above the OECD aver-

The report accepts public finances will have to deteriorate further in coming years, with the possible bail-out of depositors in failed banks and the likely prolongation next year of temporary personal income tax cuts. But thereafter, the organisation says it will be essential to return to fiscal rigour in the medium

At the same time, it returns to the familiar motif that further deregulation, especially liberalisation of the multilayered distribution system and tougher enforcement of competition laws, will be essential to assure mediumterm growth. There have been some profound changes in distribution, but overall progress has been slow.

OECD Economic Surveys: Jopan. OECD Publications, 2 Rue André-Pascal, 75775 Paris,

warning for Tokyo Japan surplus halved as exports flag

Japan's current accuunt surplus haived in October, a consequence of a plunge in the rate of growth of exports to US and Asian economies.

The surplus shrank by a far

greater than expected 51.8 per cent to \$4.3bn (£2.8bn) in the year to October, according to preliminary figures from the Finance Ministry, the second monthly decline in a row. This is the biggest drop in the current account gap for

five years, and as such may

help the yen to continue to weaken against the dollar, Tokyo analysts said. Finance ministry officials expected the declining surplus to continue. The dollar barely moved in response, ending the day in Tokyo at Y101.4, hat the stock

prices continued their recent rise, with the Nikkei 225 index up 1.8 per cent on the day, to end at 19,412.32, the highest since January 11.

Within the total surplus, the gap in trade in manufactured goods fell 32.7 per cent tn \$7.6bn, reflecting a fall in car exports to the US, while the deficit nn the services account, where Japan is traditionally in the red, expanded 43 per cent to \$2.49hn, on a surge in nverseas travel Exports overall rose 1.3 per

growth rate in three years; imports raced ahead 18.5 per cent to \$26.3bn. A growing number of econo-

mists believe a structural shift has occurred in the Japanese economy, towards a greater appetite for imported manufactured goods, on top of the raw materials which used to form the mainstay of Japan's foreign purchases.

Nearly four years of stagna-tion and a strong currency have encouraged consumers and industrial companies to seek cheaper goods from abroad Imports of manufac-tured goods hit a new high in October for the third month running: 61.8 per cent of the total (60.9 per cent in Septem-

The rise in Japan'a foreign purchases came across a wide range: office equipment, up 82 per cent; electronic equipment, up 75 per cent; and cars, up 12.2 per cent

On the services account, the tonrism deficit grew 48 per cent to an October record of \$3.08bu, as an all-time monthly record of 1.3m Japanese took fareign trips. The ontfinw of lnng-term capital account increased to \$10.69bn. reflecting a rise in purchases of fureign bonds.

Fears of an acrimonious transition for HK

Britain and China are at odds about remaining 18 months, writes Simon Holberton

t was in the studied Eng-lishness of the Hong Kong Club - still the place to which the colony's top people belong - that it became clear British rule in Hong Kong is likely to end much as it began

Over lunch in the Red Room, one of the cluh's dining rooms, a leading member of the group

of Hong Kong notables who

advise Beijing on the colony's affairs remarked: "China is not

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Ited] co-operation that Chris Patten [Hong Kong's governor] is offering [for the transition to Chinese rule!".
So, the official suggested,

Beijing might have to go it

What China wants, and Mr Patten is not about to offer, is help in re-drafting laws and to set up elections for a legislature to replace the one the governor worked so long

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interested in the sort of [lim- and hard to put in place. "He is just proposing to exchange more information. What we want is help in running a government."

China appears determined not to be deterred from establishing a provisional legislature well before Hong Kong's official transfer to China at midnight on June 30 1997. This would pass the 1997-98 government budget and laws for elections which will become effective only after China resumes sovereignty. The colony's parliamentary draughtsmen would be encouraged to help in drafting new laws and amend-

ing old ones. Moreover, the official said, China is prepared to finance such an initiative Itself. And there would be no lack of space to hold such an assembly. China has many friends among Hong Kong's property tycoons.

It is therefore not surprising that both Chinese and British officials expect next year to be the most difficult time for the colony since 1989 when the Chinese government's suppression of demonstrators in Beijing's Tiananmen square led to a flight of capital and people from Hong Kong. "We are heading into some pretty turbulent waters," said one British official.

In the period ahead - which another member of Beijing's group of notables, known as the Preliminary Working Committee, dubbed Hong Kong's "vear of decision" - many of the colooy's people will have to decide whether to emigrate or remain. Civil servants will have to decide whether to work for the incoming regime or for their retreating British masters. This would set the scene for an acrimonious transfer of sovereignty and further

strain relations.

China cleared the way yesterday for establishment in the New Year of a Preparatory Committee to help oversee its 1997 takeover of Hong Kong, writes Tony Walker in Beijing.

It convened in Beijing the final session of the Preliminary Work Committee, a body formed in 1992 as a "united front" organisation aimed at huilding support for the Chinese takeover. Prominent Hong Kong citizens were appointed to the PWC and many are expected to be transferred to the high-profile Preparatory Committee. Critics say the Preparatory Committee will become a shadow government, underwining the authority of

Governor Chris Patten in the last days of British rule. The committee is expected to have a membership of between 120-150, about three-quarters of whom will come from Hnng Kong. The rest will be from mainland institutions such as the Hong Kong and Macao Affairs Office of the State Council, or

cabinet, and the Foreign Ministry.

Mr Qian Qichen, China's foreign minister, addressing the final session of the PWC said the organisation had helped "lay a good foundation" for the Preparatory Committee's operations.

maintaining a "credible" gov- expected to publicise the memernment in Hong Kong right bership of the committee in the up to the handover. This would he increasingly difficult to achieve if China were to pose an implicit "loyalty test" hy hiring serving Hong Kong civil servants. Already there are signs that some people are vot-

ing with their feet. The Canadian, Australian and US missions in Hong Kong report a pick up in applications for immigrant visas. The levels are nowhere near as high as 1989-90, but are up on those for the past few years.

Yet far from fearing an exo-dus, some bard-headed Chinese officials point to the benefits for those with the courage and commitment to stay. They note that tycoons such as Mr Li Kashing, the property hillionaire, made their money hy betting on Hong Kong property when prices plummeted in the late-1960s amid fears of a Chinese

invasion. The work of the PWC, which is meeting for the last time in Beijing this week, has provided the agenda for its successor body, the Preparatory Commit-

Britain is committed to tee, to implement. China is New Year.

"Everyone is waiting for the Preparatory Committee," says Mr Tsang Yok-sing chairman of the pro-Beijing Democratic Alliance for the Betterment of Hong Kong, a PWC member and a man expected to play a role in the Preparatory Com-mittee. "I hope that Mr Patten rethinks his position. The more co-operation he gives the Preparatory Committee, the less the danger of China taking

drastic steps." This committee - which, unlike the PWC. Britain recognises and has pledged to co-operate with - will be a group of between 120 and 150 members split roughly 50:50 between Hong Kong and main land representatives. It will appoint an electoral college of 400 local people to select Hong Kong's first chief executive, as the post-colonial governor will be styled. It is also charged with vetting Hong Kong's laws for compatibility with the Basic Law, Beijing's mini-con-

The PWC has spent the past . two-and-a-half years trawling through Hong Kong's statue books, examining its politics. culture, and method of budget making.

Hong Kong government officials fairly point out that the PWC has managed to generate little popular support during its life time - indeed polls-consistently show that it enjoys the support of less than 20 per cent of the population - but that misses a crucial point: the Chinese government has never sought popularity.

Moreover, although the PWC's findings have been cast in the language of "recommendations" to the preparatory committee, the presence on every committee of senior Chinese government officials means that the recommenda

tions are government policy. The extent to which China goes it alone will depend upon the degree of help the Preparatory Committee receives from Britain. Some China advisers do not think it is too late for Britain to change policy, par-ticularly on matters to with the legislature that will come

into being after 1997. "The sensible thing to do is accept that the present legislature will be replaced after 1997 and ensure that the one elected then is done in a fair and open way," says Mr Tsang. "I hope that all those who care about democracy in Hong Kong stop insisting that the current legislature serves its four-year term, and sit down and make plans for future elections."

However, Britain has flatly ruled out extending any help to a provisional legislature. London's view is that the elections in September produced a fair and credible legislature which ought to be allowed to serve its full term.

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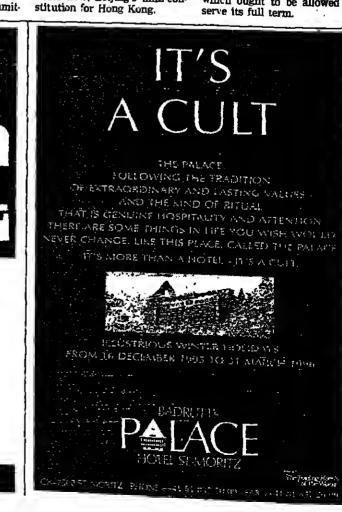
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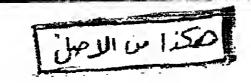
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GM to produce utility vehicles in Russia

General Motors is to become first US vehicle manufacturer to set up a major joint car venture in the Russian Federation since the collapse of the Soviet Union. Mr Louis Hughes, president

General Motors International Operations, yesterday signed the deal in Moscow and suggested that it could be followed by future

GM has agreed with the Elabuga Antomotive Works (ELAZ) to build up to 50,000 units a year of its Chevrolet Blazer sports utility vehicle for sale throughout the former

GM will take a 25 per cent stake in the joint venture, with the remainder held by ELAZ. The total investment for the project is estimated to be \$250m.

supported and approved by the Russian government.

According to GM, production Mr Hughes said the vehicle Russian could begin within two years of receiving final approval.

Elabuga is about 1,400kms from Moscow in Tatarstan. There is already a large, partly completad manufacturing complex on the site, which is about 1,000 bectares in all. The joint venture will occupy about 60,000 square metres of the total complex. GM has been had been "well accepted in the Russian market, despite the very high level of import taxes

locally-produced Chevrolet Blazer would be more popularly priced and be an even stronger competitor in the Russian market. The local content of the vehicles will be

ambitious automotive joint venture negotiated in the early 1990s by Fiat with the Russian authorities. However, the deal, frozen for a number of years because of the political and economic uncertainties in

GM has already been pipped at the post by Daewoo, the fast expanding south Korean

begin with, and suppliers will industrial group, for the prize be vetted by a joint GM-ELAZ of setting up, the first of setting up the first automotive joint venture in the former Soviet Union. Daewoo has an agreement with the authorities in Uzbekistan to set up a large factory producing

> The new GM vehicles will be marketed and distributed by the existing GM network in Russia and by new dealers yet to be appointed by the joint

Chile hits snags South Asian nations take first in pacts quest step toward creating trade bloc

Chiie's efforts to secure bilateral trade agreements and to join regional trade groupings have recently encountered serious snags. First, its hopes of a swift entry into the North American Free Trade Agreement, were dashed by US domestic politics, and put on ice until 1997. This was followed last week by a European Union working group decision mandate on a bilateral agree-

outstanding application for an agreement between Chile and the Mercosur customs union, which groups Argentina, Brazil, Uruguay and Paraguay. The sums involved for Chile are significant as Argentina and Brazil are among Chile's fastest growing markets. Together they account for 12 per cent of Chile's exports. which should reach a total \$16bn this year. The entire Mercosur market is 15 times the size of Chile's home market, with a total population of

But last week the talks broke down when the two sides could not agree on the volume or range of products to be exempted from a common tariff. Mr José Miguel Insulza, foreign minister, flew to Montevideo on Wednesday before a is an amalgam of previous pref-meeting of the four Mercosur erential arrangements between heads of state in an effort to get his counterparts to agree to restart the talks. He succeeded in securing a 90-day extension

Chile's industrielists and businessmen are anxious to secure a detailed agreement quickly. Mercosur is the most important outlet for a fast growing manufacturing sector with products such as newsprint, processed foods, tomato paste and wine. These repre-sent about e third of total trade with the group but the goods are subject to customs duties at the highest level, up to 20

The current tariff structure regulating trade between Mercosur member states and Chile should have expired last January, when the Mercosur com-mon tariffs came into force. It has been extended twice, and will now have to be extended

again in December. However, Mercosur members have already achieved a zero tariff on 85 per cent of their internal trade so Chilean manufacturers like Mr Roberto Fantuzzi, who exports paraffin stoves and kitchen utensils to Argentina, have been iosing market share. His products are subject to a 15 or 16 per cent duty, competing with Uru-guayan or Brazilian goods paying zero. Bnyers are already looking for alternative suppliers within Mercosur for 1996 in case the talks break down, he

The existing tariff structure each of the member states and Chile and cover 70 per cent of Chile's trade with Argentina and 90 per cent with Brazil.

seven member nations of the South Asian Association for Regional Co-operation (SAARC) yesterday took their first step towards creating a regional trade bloc by launching the SAARC Preferential Trading Arrangement (SAPTA). The accord provides for tariff reductions on specified items and commodities.
Political differences have

narred economic co-operation in the region since SAARC --India, Pakistan, Bangladesh, Sri Lanka, Nepal, Bhutan, and the Maldives - was set up 10 years ago.
Though there is substantial

informal trading, official trade among SAARC countries as e percentage of total world trade

is only 3.4 per cent. The dismantling of trade barriers under the World Trade Organisation is a strong reason for the south Asian countries to work more closely. SAARC countries are major textile exporters, and could benefit from trading as a bloc rather than competing with each

co-operation is tremendous," says Mr Tejinder Khanna, secretery in India'e commerce Analysts describe the

SAPTA agreement, reached with great difficulty, as a "tokan beginning". Member countries have identified 226 items for tariff reduction, but mentation of the pact will depend on bilateral relations

between the countries, notably India and Pakistan, which have so far not been able to resolve their mutual hostility. India has agreed to grant tariff concessions on 106 items, with lower tariffs on 62 of

least developed countries in the region. Pakistan has announced concessions on 35 items, Bangla-desh 12, Nepal 14, Sri Lanka, 31, and Bhntan 11. Analysts say the value of concessionary imports is less than 7 per cent of trade between SAARC coun-

these reserved only for the

A group of Indian and Pakistani businessmen are con-vinced that improved trade tries will help resolve the diplomatic impasse caused by

According to estimates by the Federation of Indian Cham-

"Indian consumer goods have a ready-made market at their doorstep in Pakistan," says an Indian industrialist who manufactures rubber

tyres smuggled into Pakistan.
"It is absurd that textile machinery, for instance, is made in India, and exported to Pakistan through Europe. But between our two countries that trade is an obvious casualty.

and association agreements. Three Efta nations, excluding Switzerland, are members of the European Economic Area an 18-nation free trade zone in which goods, services, capital and labour circulate freely.

Frances Williams, Genevo.

bers of Commerce and Industry EIB to finance Polish gas link (FICCI), India exports goods worth \$650m a year to Pakis-The European Investment Bank (EIB), the European Union's ong-term finance arm, is prepared to finance up to 15 per cent tan, of which only \$150m is of the cost of e gas pipeline across Poland linking Yamal peninsula natural gas reserves in Arctic Russia with western Europe, Mr Wolfgang Roth, EIB's deputy president said yesterday. The Polish stretch of the pipeline, expected to cost \$2.5bn, is to be built and operated by Europol Gaz, a joint official. The rest is routed through a third country, or venture between Gazprom, the state owned Russian gas company and PGNiG, its Polish equivalent. Europol Gaz is seeking finance for the project.

The EIB is already financing the \$3.2bn Midal-Stegal pipeline in Germany which links the Yamal pipeline to the German network and beyond to France. Commerciank, which led commercial banks in a \$940m funding of the Midal-Stegal pipe, is expected to play a prominent role in arranging funds for the Polish stretch, Mr Roth said. Christopher Bobinski, Warsaw

Contracts and ventures

Efta four in

Baltic accord

The four remaining members of the European Free Trade Association, Iceland, Liechtenstein, Norway and Switzerland,

vesterday signed free trade agreements with the three Baltic

come into force next June, bring to 12 Efta's free trade pacts

states. The accords with Estonia, Latvia and Lithnania, due to

with third countries - 10 central and eastern European nations, Israel and Turkey. The Baltic accords provide for reciprocal duty-free market access for industrial goods, processed agricultural goods and fish and other marine products. As in other Para free trade that and other marine products.

other Efts free trade pacts, trade in the sensitive farm sector i

left to bilateral agreements.

Today Rita ministers, meeting for the second day in the Swiss ski resort of Zermatt, will sign co-operation accords with Eygpt, Morocco and Tunisia. These accords, covering trade.

investment and economic co-operation, may lead to a free trade area, Efta says, Efta, which this year lost Austria, Finland and Sweden to the European Union, has negotiated third country accords largely in parallel with the EU's Europe

■ Dumez and Bouygues of France have won contracts to build a toll motorway from Beirut to the Syrian border and part of a ring road around the Lebanese capital at a total cost of about \$1.2bn.

Reuter, Beirut

■ Scania of Sweden has won e contract worth SKr15m (\$2.3m) to supply 100 motors for sugar cane cutting machines to Cuba. Scania described the contract as a "breakthrough in a new market, which has important potential in the medium

AFX News, Stockholm ■ CAE, the Canadian electronics group, will make a C\$7m (\$5m) computerised transmission control system for Venezuela's Electricidad de Caracas. The CAE system will manage generation, network analysis and operations planning. Similar systems have been installed in the US, Egypt and Australia. CAE also has a power distribution management system operating in Caracas.

Robert Gibbens, Montreal

Mitsul of Japan and Satake plan to launch a rice milling joint venture in Jilin province, north-eastern China, to handle nearly 42,000 tonnes of rice per year. Mitsui and Satake, a leading manufacturer of rice milling equipment, will team up with the grain authority of Jilin province to set up the \$8m

ERICSSON =

By Shiraz Sidhya

India's third satellite, Insat-2C, was successfully launched yes-terday from Kourou in French Guyana - on the north-east coast of South America - by the French Ariane-4 rocket. The satellite is expected to be operational in less than five

"The signals are perfectly good, and the solar panel has started generating power. said Mr K. Kasturirangan, the heed of the government's Indian Space Research Organi-sation (ISRO), which designed

and built the satellite Insat-2C, launched at a cost of \$60m and built for \$40m, carries India's first very high fre-quency KU-band transponders,

for telecommunications. The new technology will help Doordarshan, the stateowned television broadcaster to extend its broadcasting reach well beyond India to south-east Asia and the Middle East, eastern Europe and

Africa. The satellite will also introduce mobile satellite services to India. Three KU-band transpon-

ders, with double the capacity of C-band transponders, will be dedicated to business commu nications, data networking and satellite news-gathering.

Doordarshan consolidate its dominant position in the region at a time of growing competition from television companies entering the Asian Cable television has 80m

viewers, compared with Doordarshan's estimated 250m-300m. in India alone, Doordarshan may tie up with international broadcasters and share its setellite platform under agreements similar to an existing arrangement with CNN, the international news The Indian broadcaster is

talking to HBO (Home Box Office) and other international television companies. Other state-owned corpora-

tions including the National Thermal Power Corporation, the Nuclear Power Corporation, the Oil and Natural Gas Commission, and the National Stock Exchange will use the satellite's 24 transpon-

First Personal Communications Ericsson and Marconi partnership targets Ericsson's market presence in more than Service inaugurated in USA

Personal Communications Service (PCS) in the USA has thrown the spotlight onto the next important phase of wireless

communications development. Taking advantage of the new frequencies allocated by US authorities in the 1900 MHz band, American Personal Communications (APC) inaugurated, in November, a totally digital wireless communications service in the Washington-Maryland-Northern Virginia

Under the name of Sprint Spectrum, APC offers an all-in-one service with voice, messaging and paging services from one point at an affordable price.

As APC's primary wireless network equipment provider for the Washington-Baltimore comdor. Ericsson has supplied the network



Customers of the new service can use Ericsson'e ultra-small CH337 portable phone to send and receive data, fax, voice mail and

Integrating cellular and PCS

Meanwhile, in Atlanta, Georgie, Ericseon is supplying network equipment to AT&T Wireless Services, Inc., for another important PCS development. AT&T Wireless Services. formerly McCaw Cellular Communications. is teeting PCS technology (based on D-AMPS) prior to building e new digital wireless system. The new system will be combined with the company's digital cellular systems to cover more than 80% of the US

AT&T Wireless Services's stated intent is to 'integrate cellular and PCS licenses into the nation's most powerful and far-reaching wirelese service.' Thie will be possible because both the company's existing digital cellular service and the planned PCS service will use the same digital radio technology.

These two projects mirror similer developments taking place all over the world, as wireless network operators plan for large-scale service growth that will make the portable phone a truly mass market

One technology rules supreme As the swing from analogue to digital wireless technology gathers momentum, it is clear that the world market is polarising around two main standards, both based on the same technology, known as TDMA. This is driven by the recognition that it is easier to provide

roaming when a common radio access technology is used. The standard in Europe and most of the Asia-Pacific region is GSM, which has been

subscribers with national and international

The leunch of the first commercial infrastructure for this first US PCS system. adopted by 99 countries so far. GSM has also achieved some penetration in North America.

manually the green of the European Communication of the See-

Another standard based on TDMA technology, D-AMPS, is still dominant in North and South America, and has also achieved penetration of the Asia-Pacific region. To date, 22 countries have adapted D-AMPS, and in the USA and Canada, it is installed or being installed nationwide

One reason for the strong interest in O-AMPS is the large installed base of AMPS networks. It is relatively easy to migrate these networks to digital services and safeguard the network operator's existing investment. Then, as the AT&T project highlights, future PCS services can be infegrated in a seamless fashion. •

In some countries, both GSM and D-AMPS networks are being deployed.

Wireless world leader

Ericeson has a strong market position in both the GSM and D-AMPS sectors. In the GSM world, almost one in every two subscribers is served by Ericason eystems. In the D-AMPS/AMPS world, Ericsson has supplied systems for over 15 million out of the world's 45 million subscribers.

There is a third standard used in Japan. This is known as PDC (Personal Digital Communications), and is also based on the same TDMA digital radio technology as GSM and D-AMPS. Ericason is a major supplier of systems to this standard.

As the inclustry starts the next evolutionary step to PCS, Ericsson is ready with a range of wireless network infrastructure systems and phones. This includes a dual-mode, dual-band phone capable of working not only on the digital cellular and PCS frequency bands, but also on analogue channels. This will allow network operators to take maximum advantage of the 1900 MHz frequencies becoming available.

\$2 billion global transport network

of the global market for new-generation benefits. ncsson and Marconi nave announ strategic partnership to concentrate on SDH

(Synchronous Digital Hierarchy) systems. The co-operation brings together the strengths and synergies of two major players In the transport systems erea, and is

In a move aimed at securing a growing share expected to deliver cost and time factor. The international SDH standard delines

· 克拉克斯 医乳头 医脱氧基甲酰甲甲基甲

The Ericsson/Marconi pertnarehip Includes the grant of licensing and manufacturing rights by Marconi and will be based on a mutually exclusive use of a common SDH portiolio, as well as optimal

100 countries, combined with the proven technology of the two companies' product portfolios, are obvious synergies.

. . . new technologies for the digital transmission The move reflects the increased pace of of voice, data end video traffic within tele-

The majority of network operators ere planning for the migration of their networks to SDH technology. The world market is forecast to grow from its present \$2 billion to \$5 billion towards the end of the decade.

Another AXE milestone

100 million lines worldwide

switching evetern for fixed and cellular mobile telecom networks, has been confirmed as the most widely-deployed system internationally. The number of lines installed and on order has passed

The rate of inetaliation of AXE exchanges is increasing year by year. In 1994, 13.5 million AXE lines were installed in fixed public networks. This was an all-time record and represents

The AXE eyslem, Ericsson's core an increase of around 15% on the previous year. Of this 1994 total, 10.7 million were local lines and 2.8 million transit lines.

> The AXE system is used in public fixed and mobile telecom networks in 113 countries - the latest additions being Lithuania, Moldova and Tanzania, The countries with the largest installed base of AXE switching equipment by July 1995 are the UK, Austrelle, China, Sweden and Mexico.

Nine-month profits up 38%

Ericsson posted a 38% rise in third-quarter profits, on sales 23% higher compared with the corresponding period of 1994. New

Pre-tax profit for the nine months ended 30 September 1995 was SEK 4,910 million

performer, with the company's Radio Communications business area posting a 60% increase in new orders and accounting for 60% of the company's total order bookings. Overall. Ericason is the world leader in mobile telephone systems, with more than 40% of the market, in terms of subscribers.

For the new digital systems, Ericsson's position is even stronger. Almost 50% of subscribers to digital GSM networks around the world are served by Ericason systems. in Japan. Ericason is a leeding supplier of digital systems to the PDC standard; and in the USA, around 60% of the digital D-AMPS subscribers are served by Ericeson systems.

Commenting on the results, Ericsson, CEO Dr Lars Flamqvist said: 'Ericsson is now able to report continuous quarterly growth over four consecutive years. I regard this as clear evidence that we acted correctly in continuing to invest heavily in research and development in areas judged as having the

orders were buoyant as well, up by 31%.

(\$672 million) on sales of SEK 66,901 million Mobile telephony le egain the star

best potential for the future.

The mobile office

The new Mobile Office DC12 package from Eficacon lets subscribers stay in touch wherever they travel. Instead of plugging a leptop computer into an ordinary telephone sockel, users can be connected via a PCIACIA card to a digital portable phone. This gives subscribers access to electronic mail as well as database and data communications services. The package contains everything subscribers need, including connecting cable and Windows-

based mobile communications software.
It supports lax and data communications, Short Messaging Service (SMS) and Phone Manager.



World round-up

Australia A new order for GSM digital callular network equipment takes Ericsson's sales to Vocatione Australia to AUD 400 million. Parity as a result of these GSM orders since 1993, Ericeson's Austrellan plant has become one of the largest telecome manufacturers in the Asia

Argentina in a contract that highlights the apread of the North American D-AMPS standard, or the North American D-AMP's standard, Ericeson is to complete a nationwide D-AMPS/ AMPS network in Argentina with two cellular operators — Telefonica Comunicacionas Personales and Compania de Comunicacionas Personales del Interior. In a separate contract, the existing Movistar natwork in Buenes Aires is to be expanded. These orders total \$200 million. Philippines Ericeson has won turnkey contracts worth \$250 million to supply equipment and build

Communications inc. and to expand Smart's existing cellular mobile network. In another turnkey contract worth \$59 million, Ericason will expend the tixed telecom-munications network of Digital (Digital Telecom-munications Philippines, inc) to support domestic

the fixed local telecom network for Smart

Chins With nine million lines of Ericsson's AXE system already supplied to China, a new general purchasing agreement with the Chinese Ministry of Post and Telecommunications (MPT) covers a further 2.6 million imes for delivery during 1995 and 1997. Nanjing Enceson Com-munication Ltd will manufacture the AXE equipment in China. A Memorandum of Understanding has also been signed with MPT

Covering SDH transmission technology.

A new agreement with Guangdong Post and Telecommunication Administration and Machinety import and Export Bureau covery the Machinety import and Export Bureau covery the supply of telecommunications energy systems for Guengdong Province and the People's Republic of China.

Three calular network expension projects in

Chine have led to ordere totaling \$36 million. One is for expansion of the digital GSM network in Shandong Province; the others are for analogue

TACS networks in Hunan and Lieoning Provinces.

Telefonaktiebolaget LM Ericsson, S-126 25, Stockholm, Sweden. Ericason's Information-on-demand database can be addressed at: www.sricsson.com Ericsson's 80,000 amployees are active in more than 100 countries. Their combined experience in

world leader in telecommunications.

From strength to strength in Japan

Worth a total of SEK 900 million, two new contracts have confirmed Ericsson's position In the fast-growing Japanese market for digital collular telephone systems conforming to the PDC (Personal Digital Cellular)

Central Japan Digital Phone has ordered switching equipment, radio base stations and associated equipment worth SEK 655 million to expand its digital network in Nagoya. Since entering service in July 1994, the network

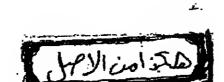
has grown by 10,000 subscribers a month.

Meanwhile. In the northern Japan region of Hokkaido, Digital Tu-Ka Hokkaido has placed orders worth SEK 250 million for a new digital network. The new network will be

operational in July 1997. Japan is Ericsson's second-largeet and fastest-growing - market for mobile networks. There are currently four Japanese PDC networks based on Ericeson systems. These have been in operation since mid-1994 and are now serving 600,000 subscribers.

South African breakthrough

Ericason has signed its first general purchasing agreement with Telkom South Africa Ltd, Athres-year contract to supply Mini-Link digital microwave systems signals has an estimated value of 50 million Rand.



House acts in Gingrich tax probe

The House of Representatives ethics committee yesterday formally launched a search for an independent counsel to investigate a charge against Mr Newt Gingrich, speaker of the House of Representatives. The ethics committee, which

comprises five Republicans and five Democrats, voted unanimously late on Wednesday to appoint the counsel, limiting the investigation to a single charge that he violated tax laws by using tax-deductible donations to finance a political college

Mr Gingrich is the second speaker in history to come under fire for ethical improprieties. Mr Jim Wright, a Democrat, was forced to resign as speaker in 1989 after independent counsel concluded that he had improperly accepted gifts from

Gingrich on the House floor led to the appointment of the independent counsel investigating Mr Wright.

The ethics committee cleared Mr Gingrich of wrongdoing in three complaints brought by members and rebuked him on two others. It questioned the appropriateness of his \$4.5m book deal with HarperCollins, which was later renegotiated. It said he had violated rules by allowing a political adviser to use his office for unofficial purposes, and that be used the House floor to promote tapes of his course lecture. It did not recommend any punishment. However, Mr Gingrich faces

a greater threat to his political survival if the probe is broadened to include the more serious charges of illicit use of campaign contribotions to a political action committee.

committee's announcement followed a court filing last week by the Federal Election Commission individuals with direct interest alleging that a political action in legislation. Attacks by Mr committee headed by Mr



Gingrich: facing tougher times

Gingrich in 1990, GOPAC, had violated election laws. Congressman David Bonior, the House minority whip, will later this week ask the

committee to investigate the

The Federal Election Commission has released thousands of pages of documents as part of its charge that GOPAC illegally provided

\$250,000 for Mr Gingrich's re-election campaign and thousands more for others.

If the ethics committee finds

a charge is proven it can take the matter before the entire House for a vote on a suitable punishment, which can vary from a simple reprimand to expulsion from office.

Aside from the ethical "revolution" - was an asset or complaints. Mr Gingrich's a liability.

high negative poll ratings, which have worried his

The conservative Evans-Novak political report, last week said Republicans have a begun to question whether the Georgia congressman - the architect of the Republican

OBITUARY: James Reston

Influential US journalist who won two Pulitzers

Mr James B Reston of the New with his coverage of national York Times, by common consent one of the most influential American journalists this cen-tury, died of cancer in Washington late on Wednesday at

the age of 86. Boro in Clydebank in 1909 and thus widely known as "Scotty", Mr Reston began his career, typically for the times. as a sports reporter before joining the newspaper's London bureau on September 1, 1939, the day Germany invaded

But be was indelibly associated, before his official retire-

and foreign affairs from Washcorrespondent, bureau chief and columnist, sometimes as all three simultaneously.

He won the first of his two Pulitzer Prizes for his exclusive stories on the Dumharton Oaks conference of 1944 in the capi-tal that led to the creation of the United Nations.

He was renowned for his tough interviews with and comments about domestic leaders and foreign statesmen. One, with Mao Zedong of China in 1971, marked somement on his 80th birthday, thing of a turning point in his

own anti-communist thinking. But it was equally notable for being conducted almost as a conversation between equals.

For all his impeccable connections, Mr Reston was also known for his down-to-earth modesty and took great pleasure in owning and sometimes editing the [Martha's] Vineyard Gazette, the little paper be bought in 1968.

He was considered second to none as a judge of journalistic talent, recruiting many of the newspaper's great reporting names of the past 40 years.

South Korean airline charged

Korean Air Lines, South national contributions in fed-Korea's flagship airline, has been charged with making illegal campaign contributions to a California congressman by a federal grand jury. Renter reports from Los

Angeles. Mr Jay Kim, a Republican and the first Korean-American to serve in Congress, allegedly received illegal donations in his 1992 campaign, according to the US Attorney's Office in Los Angeles.

The indictment charged Korean Air with making the contributions through two of its effort senior officials. US law prohibits corporate and foreign fine.

eral elections.

Korean Air Lines acknowledged the violation, which it described as "a case of a lack of understanding" of election

Mr Eugene Mueller, the airline's legal and government affairs manager, said the company gave \$5,000 to Mr Kim's 1992 campaign, but the campaign returned the money to the airline.

Mr Mueller sald South Korea's airline was working with federal officials in an effort to arrange a plea bargain and expected to have to pay a

Canadian markets

By Bernard Simon in Toronto

Financial markets yesterday

welcomed a commitment hy

Mr Paul Martin, Canada's

finance minister, to make fur-ther cuts in the federal budget

The response was dampene

by concern that Canada's

already-heavy debt hurden will continue to rise for sev-eral years, and by the prospect

of a renewed drive for inde-

pendence in Quebec. Mr Martin pledged in a half-

yearly economic statement to cut the deficit to 2 per cent of

gross domestic product, or about C\$17bn (£8.1bn) in the fiscal year ending March 31 1998. "My commitment to 2

per cent is rock-hard," he said. He also reaffirmed the target of a 3 per cent deficit-to-GDP

ratio, or about C\$24bn, in

The deficit target for the current fiscal year is C\$32.7bn,

but economists expect the

final figure to be substantially lower, thanks to the recent decline in interest rates and an named contingency

an naised contragency reserve. The Canadian dollar was trading around 73.25 US cents yesterday morning, vir-tually unchanged from Tues-day, Mr Andrew Spence, econ-omist at Citibank Canada, said

the new deficit target was "pretty much what the market

However, the threat of fur-

ther political turbulence

meant that "the window for the Canadian market to do bet-ter is a slim one". Secessionist forces in Quebec came close to

winning an independence ref-erendum in October. The sepa-

ratists' plans are expected to become clearer when Mr

Lucien Bouchard takes over as

premier of the French-speak-

ing province early next year.

Mr Bonchard indicated this

week be would take firm

ection to improve Quebec's

public finances, mainly through spending cuts. How-

ever, there is nervousness in

Ottawa that be may call an early provincial election.

The OECD warned in its lat-

est survey on Canada, pub-

lished last week, that even if

current federal and provincial

fiscal targets were met, gov-ernment finances "would remain vulnerable to a slow-

down in the economy and

was looking for".

Nigeria cited for lost Shell deal The council governing the Toronto metropolitan seause of its parent company by a 17-15 vote, the old for metropolitan sold for metropolitan s welcome deficitpledge

petrol for government vehicles even though it was the lowest of four bids. Shell's Anglo-Dutch parent group has been blamed for environmental damage in Nigeria's Ogoni region. Author Mr Ken Saro-Wiwa and eight other activists who

Author Mr Ken saro-wiwa and eight other activists with protested against that damage were executed last month.

Environmentalists and human rights groups have called for consumer boycotts of Shell for not using its position in Nigeria to put pressure on the government. Shell says its presence in Nigeria benefits ordinary citizens as well as the military.

PA Transmit

Argentine tax amnesty surprise

The Argentine government said yesterday it had received total The Argentine government said yesterday it had received total commitments of \$3.93bn under a tax amnesty programme by this week's deadline. The tax office said 276,089 people had signed on for the tax moratorium. The deadline, which ended on Tuesday, was extended several times by the government, which was surprised by the number of returns.

The amnesty was initially expected to yield only \$1.2bn.\$1.5bn in commitments. Different governments over the years have offered tax amnesties, and Argentines have become used to signing on, paying a few instalments and then defaulting. But for this amnesty taxpayers were required to sign promissory notes, giving authorities extra legal leverage

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sign promissory notes, giving authorities extra legal leverage

Mexico to cut some toll prices

The Mexican government said it would cut tolls on 28 the Mexican government said it would cut tons on 20 highways from December 15 for some users, but left rates for private motorists untouched. "A programme of discounts will be applied to 28 concessioned highways across the country." the communications and transport ministry said. "These discounts will be on average more than 60 per cent of the rates currently paid by freight and passenger transport." The discounts "will not apply to vehicles of fewer than nine passengers, of less than four tonnes" or certain other cases.

It said the rates would be cut by a mixture of fiscal credits, cuts in rates charged at toll booths and restructuring of categories for trucks and buses, reducing the number of categories to four from 10. The new rates will be valid through March 31 next year and will thereafter be revised periodically,

Fresh step in Peru Brady deal

Mr William Rhodes, vice-chairman of Citibank, met yesterday with President Alberto Fujimori on the forthcoming Brady deal that will allow restructuring of Peru's \$10.5bn commercial debt. Mr Rhodes handed over a draft which will form the basis for formal negotiations over details of the deal. "This is the start of the second phase of negotiations," said

Mr Rhodes. "It's one of the most detailed term sheets we've ever done, but we hope to get it out in the next few weeks." He said reconciling figures was the most complex issue, but there was "goodwill on both sides".

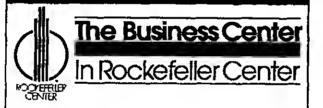
It is expected that Peru will formally sign a Brady deal with its Citibank-led creditors in the first half of next year. The deal should help the Peruvian private sector win access to

Venezuela to sell telephone stake The Venezuelan government bopes to sell its 49 per cent stake in telephone company Anonima Nacional Telefonos de Venezuela in the first half of next year, said Mr Alberto Poletto, president of the Venezuela Investment Fund, the body

reponsible for privatisation. ■ Chile's foreign debt dropped to \$21.08bn in October from \$21.44bn in November, the Central Bank said. The debt stood at \$21.47bn at the beginning of this year. AP-DJ, Santiago

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Cuba discovers real estate development

But lack of experience has meant foreign investors have approached cautiously, writes Pascal Fletcher

7 ben Cuba announced more than a year ago that it would allow foreign investment in local real estate, the move triggered an avalanche of inquiries from potential investors.

Many saw the Caribbean island as a tropical real estate developer's dream. They believed the communist government would be desperate to sell off choice tourist and residential sites, slices of beachside land and run-down colonial mansions at bargain

But Cuba's entry into the world of real estate development has been not so much of a boom as a slow, cautious

So far, only one project - a Spanish-Cuban enterprise to

Two other prospective deals, negotiations for which are reported to be well advanced. are a project by a Monaco-based French company, Groupe Pastor, to build residential condominiums for for-eigners and a plan involving an Israeli group for commercial offices.

About 20 other projects are nnder study. Cuban officials say they have been inundated with proposals, ranging from plans to build apartment blocks and offices to more exotic variants such as dockland shopping malls and golf courses and tourist complexes sited on offshore keys.

One apparent reason for the

ness. One investor recalled seeing a bulky real estate basic training manual on the shelf behind the Cuban official who was interviewing him. Others said they were quoted grossly inflated prices, well above the levels of other Caribbean cities

or even Miami. "It's a uovelty," admits Mr Mario Travieso, general man-ager of the real estate arm of Inversiones Caribe, a new holding company linked to Cuba's ministry for loreign investment. For a hard currency fee, his firm will assess an investment proposal, offer consultanry, legal and other services, and put the foreign investor in

After property

development was

opened up there

Cuba's new foreign invest-ment law, unveiled in Septem-

ber, stipulates that investors can "acquire ownership and property rights over real estate". It adds investments

should be directed at "bousing and other structures destined

for private residence or tour-

ism activities" and "housing and offices for foreign compa-

But potential investors say

the sector still lacks clear, modern regulations on prop-

erty, land rights and other

related issues such as mort-

gages. "We are working on a real estate law." Mr Travieso

The detailed regulations,

which Mr Travieso says will also cover the sale of land, are

expected to be out by mid-1996.

does not for the moment con-

The current Cuban strategy

of inquiries

transform an old commercial building into a modern office complex - is actually up and running. The new company, Aurea, is a joint venture between the Spanish finance group Argentaria and the office of Cuba's Official Histo-

slow pace of approved deals is that the Cubans, although they appear to be learning fast, started out with little experience in the real estate busitemplate individual purchases by foreigners of existing pri-vately-owned houses. The pol-icy is not to sell buildings that exist, the policy is to build them," Mr Octavio Castilla, a deputy foreign investment minister said. Nevertheless, there is a flourishing, but ille-gal, private home-buying mar-

ket on the island. Mr Castilla said one government priority was to try to meet the growing demand for offices and homes for foreigners working in Cuba, whose numbers had swelled with the island's increased opening to foreign investment. But where they can afford to

touch with potential Cuban do so themselves, Cuban com-panies are developing sites. A seafront office block that once housed the old State Committee for Economic Collaboration, a relic of Cuba's years as a Comecon member, will be renovated by the Cuban hard was an avalanche currency corporation Cubalse. Its 56 apartments will he rented or sold.

The pioneering Spanish-Cu-ban Aurea project is presented as a model for the kind of real estate development the govern-ment favours. Due to be completed in July next year, this is an \$18m venture to restore an 84-year-old commercial building, the Lonja del Comercio in Old Havana. Aurea will convert the seven-storey building into a modern office complex, complete with shopping boutiques and an adjoining car park. The venture has a 25-year renewable lease to rent out the offices in hard cur-

The Argentaria group is also associated with a project presented to the Cuban government by the the Spanish state hotel chain Paradores de Turismo involving the renovation of several historic buildings for use as luxury hotels similar to the Spanish "parador" net-

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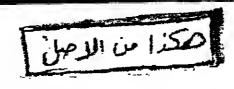
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Europe's wayward weather may become a little more predictable over the next few years thanks to Japanese

The European Centre for Medium-Range Weether Forecasts, based at Shinfield, about 60km west of London, is to spend £25m (\$39m) over the next five years on a snpercomputer from Fujitsu, Japan's leading computer manufacturer. The new machine, when completed in 1998, will be 25 times faster tban the centre's existing

The deal was algued yeaterday by Mr Mikio Ohtsuki, Fujitsu'a executive vice president and Dr David Burridge, the centra's

It is e spectacular coup for Fujitsn, which is replacing machines manufactured by Cray Research of the US, the undisputed world leader in supercomputing over the past

The deal is also breakthrough for Japanese supercomputers in an application where Cray machines have had a stranglehold in the west.

The Shinfield centre is one of the largest in Europe and has traditionally installed the biggest and fastest computers to compute its mathematical model of the world's weather. It also suggests that the Japanese have overcome prejudices voiced by scientists and engineers that their supercomputers look fast on paper but rarely fulfil their promise in operation. Fujitsu

has now installed 250 systems Dr David Burridge, the centre's director, said the Fujitsu system offered superior price performance. "We are at an advanced stage in our plans to use the greater power of the new Fujitsu system to improve forecast accuracy by making better use of observational weather data, and also to make multiple forecasts of the global

Rail travellers in south-east England faced chaos yesterday as fluctuating temperatures defeated attempts by railway staff to keep lines open. Railtrack, the state-owned company responsible for maintaining track and signalling, said its de-icing trains worked throughout Wednesday night spraying lines, but a slight rise in the temperature turned snow to rain and washed the de-lcing

fluid off the lines. When the temperature dropped again, ice formed on the "third rail" which conducts current on lines in Kent and Sussex, depriving trains of power. Many commuters faced additional journey times of an bour or more. "These were peculiar circumstances," a Railtrack spokesman said. "The fluctuating temperatures

undid all our hard work."
Mr Michael Cassidy, policy committee chairman at the Corporation of London, the municipal authority for the City, said the rail chaos reflected "either a lack of planning or of investment".

weather at higher resolution." This means the centre should be able to give more details of weather variations in its short-range forecasts while making forecasts 10 days or so ahead with greater confidence. Weather forecasting is one of

so-called "grand challenges" in computing which call for computing speeds in the region of 500bn calculations or more every

Dr Burridge said the centre now collects data from weather ships and other meteorological listening posts once every six hours to provide the basic information for the model. A 10-day forecast of the world's weather is run every day at

With the new computer, it should be possible to feed in data continuously: "We will have a better handle on wbether we can trust the forecast" be said.

Tall exhaust stacks would clash with sweeping views of spires of ancient churches

'Gasman, spare that field' says farmer

A pig farmer is proving to be one of the main obstacles to British Gas and its partners securing a £440m (\$678m) project to link the British and mainland European gas grids. The Interconnector consor-tium is dominated by British Gas and includes Gazprom, the Russian gas giant. The consortium yesterday filed an appeal with the UK Department of the Ennvironment over delays to

its planning application to build a gas compression sta-tion on farmland at Bacton on the east coast of England. The government says the compression station and pipeline comprise the single most important project to ensure the health of the UK offshore oil and gas industry. British Gas says it urgently needs the interconnector to export surplus gas that it cannot sell elsewhere and which threatens to undermine its finances. Mr Ernest Alexander, a tenant.

90 acres to the proposed sta-tion, says it will be in the wrong place.
Mr Alexander, who was born on the farm 53 years ago and who has raised pigs, sugarbeet and cereals there for the past 30 years, would prefer that the station was not built.

farmer who will lose 16 of his

But unlike many of his neighbours, he now accepts that it has to come to Bacwhich already has three terminals processing gas from the southern North Sea and which is the starting point for provide gas to London. But he



Ernest Alexander and friends: after farming the same land for 30 years he is reluctant to yield to a multinational \$678m gas project

and his neighbours agree that the hillside site chosen by the companies for the station is an unnecessary intrusion into open countryside.

They say that under the present proposal tha plant's tall exhaust stacks would clash with sweeping inland views of the spires of ancient Norman es. That view is shared by local councillors, whose recent deferral of a decision prompted yesterday's appeal by the Interconnector consor-tium. "We don't want it at all,"

says Councillor Mike Strong. "But if we have to have it, at least they should put it in the

That, say local residents. should be in a nearby field bordering an existing British Gas terminal, even though the alternative site lies within a field designated by the government as an area of outstanding natural beauty.
Officials from the Intercon-

nector, defend the original site. They say it was chosen to ensure that noise from the plant would not disturb Mr Alexander and his pigs. The station will house three

large gas turbine engines of the type used on airliners. although heavy sound suppression means the background noise should be similar to that of a "quiet office," according to Mr Philip Nolan, managing director of the Interconnector. He says that the alternative site would bring the station within an unaccer able range of a another farm.

Mr Nolan vesterday said that the Interconnector group had not given up hope of finding a solution acceptable to noth local residents and the compa-

nies involved. It is studying the technical viability of the alternative site, the results of which are expected before Christmas. "We prefer to talk," he said, "but we can't leave the current situation open-ended." The consortium wants to begin construction in the spring to meet a target date for completion of October 1998.

applaud Mr Straw cama close

to breaching the convention

that the Queen and members

of her family do not take part

Mr Tim Yeo; a former Con-

servativa minister, said the

princess was "running a hell of

a risk" in appearing on a joint

Mr Straw told the conference

that sleeping rough on the

streets was no longer the

It is also eager to recruit agents interested in selling to other people "introductions" to banks issuing credit cards without carrying out stringent credit references. The agents collect commissions on selling these introductions. Visa, a San Francisco-based

Visa to

probe

issuer

of cards

By Peter Marsh in London

Visa International, the global

credit card organisation, is

investigating the legality of an

Antigua-registered company

which offers to issue Visa and

other credit cards to people in

the UK in exchange for \$1,000

The \$1,000 is held as "secu-

rity" against loans for up to 80

The venture, being operated

by a group called Defender, is

aimed at tens of thousands of

people in Britain who cannot

gain bank credit cards because

of increasingly tight checks by issuing banks.

Defender is said by its UK representatives to be owned by

US lawyers whose identities

have not been disclosed.

Defender says in sales docu-

ments: "We will guarantee the

issue of a Visa credit card to

anyone over the age of 18 without any credit checks and

regardless of past credit his-

and without credit checks.

per cent of that sum.

organisation which processes credit card operations for 19,000 banks and has issued 424m Visa cards, said: "We are addressing the legal issues involved. We have nothing to do with Defender and we take this issue very seriously as only member banks can issue Visa cards."

Mr Stephen Humphries, a consultant employed to operate the Defender project in Britain, said: "Wa bave checked out the legal side to this totally. We're comfortable

with the product."
Mr Humphries said his company'a sales literature had since been changed to delete instead about "internationally accepted" credit cards. However, the recorded message on Defender's information line yesterday still was offering

Princess is accused of breaching royal protocol

By Kevin Brown

Chief Political Correspondent

The Princess of Wales appeared to have lost much of her support among Conserva-tive MPs last night after sharing a platform with a Labour shadow minister to deliver a passionate speech urging bet-ter care for the homeless.

The princess won widespread support on the Conservative back benches two weeks ago after giving a frank television

ted adultery and described palace officials as her "enemy However, a senior official of the executive of the 1922 Committee, which includes all Conservative backbenchers, said MPs were "very disturbed" about her decision to appear on a joint platform with Mr Jack Straw, tha opposition

"This sort of thing is not on," the official said. "A lot of

Labour party's chief parlia-

mentary spokesman on home

pathetic towards her, and peo-ple accept that she probably feels strongly about these things, but she ought to have known better." The princess, who admitted

in the television interview that that she hoped to become Britain's "Queen of Hearts," told a London conference convened by the Centrepoint charity that she was appalled by the dangers facing homesless

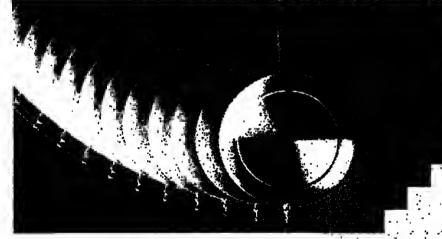
"It is truly tragic to see the

lives - of so much potential," she said. "Every young person deserves a proper start in life, and those who have no family to turn to need to be able to rely on us as a society for the help and encouragement they

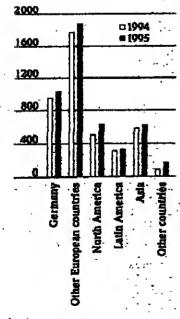
The princess's "extremaly powerful and moving speech was welcomed by Mr Charles Hendry, vice-chairman of the Conservative party and chairman of the Commons all party

appalling exception it ought to INTERIM REPORT ON THE FIRST THREE QUARTERS OF THE ROSIDES NEW

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Making hearts beat more caimly is just one example of our successful specialization in growth and niche markets with high earnings potential: Merck, a leading European pharmaceuticals. laboratory and specialty chemicals



increased during the first nine months of financial 1995 by around 16 percent to some DM 2,600 million. The highest growth rates were recorded in North and Latin America, and Germany. Cardiovascular agents, antidiabetic preparations and generics, as well as x-ray contrast media from Bracco-bave been particular successes.

Laboratory. In this Sector, sales rose by almost 14 percent. A major part of this results from the first consolidation of the laboratory supply companies accelir-

the Pigments and Cosmetics as well as percent to DM 643 million. Special and Fine Chemicals Divisions. The Electronic Chemicals Business

Favourable trend for Merck husin

Despite strong revaluation of the denischmark. Merck distinction and the denischmark denistry. percent to DM 4,700 million. Excluding exchange rate movements, sales would have been o percent or some DM 200 million bigher. This rise is chiefly attributable to first inclusion of new acquisitions in the consolidated figures. In Europe, which is the most important Merck Group market, and accounts for almost two thirds of sales, we posted ninepercent sales growth.

Figures on business development

METCK, GRAID	180 1	g Sta guero	224	CHRIST
in millions of DM		1995 .	1004	in %
Sales	• • • •	4,707	4,197	122
Operating result		608	518	17.4
Income from ordinary activities	-	461	303	17.3
Earnings after taxes before extraore	Snary become	273	211.	29.4
Extraordinary income		39	- 2	* * ±
Cash flow		643	533	200
Capital expenditure (fixed assets)	1.61	354	274	29.5
Research and development expend	igung :	424	394z	75
Personnel expenses		1,447	1.315	10.1
Number of employees (as per Septe	mber 30)	27,520	25,512	7.8

sales grew by between some four and . of 1995 amounted to DM 461 million. . which will confining in 1996, are counted to DM 461 million. five-plus percent in the three Divisions: The year-on-year rise of DM 08 million initied to expanding capacity-modifie Laboratory Products, Laboratory Sup. or 17 percent was due to the expan-zing production facilities sion of business, on the one hand, and infrastructure. the lower provisions for contingencies Specialty Chemicals. Sales in this Sector and reorganizational measures, on the R&D expenditure came to DM-424 moved up 0.4 percent, or some four per- other. The percentage return on sales cent after adjusting for exchange rate rose from 0.4 to 0.8 percent. Net in-crease on a year on year comparison. fluctuations. The prime development in come [excluding extraordinary income the Liquid Crystals Business Area, totaling DM 39 million) increased by where sales were boosted 21 percent, DM 62 million or some 29 percent to contrasted with diminished growth in DM 273 million. Cash flow rose by 21

Area posted satisfactory growth, which the Group's Future

rivities during the first three quarters - preceding year. The major infestiments

milion, i.e. an almost 8 percent in-

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Accountancy Ernst & Young and Price Waterhouse consider shield against litigation

Firms consider 'offshore' switch

By Jim Kelly, Accountancy Correspondent

Ernst & Young and Price Waterhouse, two of the UK's Big Six eccountancy firms, are considering "offshore" registration of their businesses to protect partners' personal wealth from litigation.

Both firms may soon decide to back plans to establish themselves as "limited liability partnerships", an option restricted in the UK. Possible "offshore" sites for the firms include the US, the Channel Islands or the Isle of Man.

It is understood that while the partnerships could be registered offshore they would be entirely resident in the UK and that any move should not protect the personal assets of

regulation and taxation. While the plans are at an early stage, and would need

the backing of clients and partnera, as well as government and regulators, they could lead to an eventual stampeda of firms to overseas registration. UK accountancy firms have been investigating ways of limiting liability in the face of rising litigation.
Insurance and damagas
awarded in the UK against the
Big Six are estimated to be 8 per cent of turnover.

Limited liability partnerships do not solve all of the problems connected with the so-called "rush to the courthouse" - hut they do

affect the present system of partners from legal actions both have put together springing form the negligence of their partners.

Their planned move comes after the award on Wednesday of £105m (\$162m) in damages against another big accountancy firm, BDO Binder Hamlyn, over advice given

during a takeover.
Neither Ernst & Young or
Price Waterhouse would
comment yesterday but it is nnderstood both plan announcements early next

The indications are that both liability have decided not to follow the example of KPMG - the Big Six firm which is to turn Its audit arm for listed companies into a limited company. schemes for incorporation possibly of their entire partnerships. If plans to explore offshore registration run into trouble both could resurrect earlier options.

The only main alternative to "incorporation" is the limited liability partnership (LLP). In the US, the Big Six have already taken LLP status thanks to a new law passed in the state of Delaware.

US accountancy firms are also close to winning reform of joint and several liability under which suditors can face damages for all the losses suffered despite being only partly to blame. In the UK. moves towards such reform are However, it is known that at a very early stage.

Liability nightmare stuns partners

By Jim Kelly

For the former partners of BDO Binder Hamlyn it has been the nightmare before Christmas. The £65m (\$100m) claim for damages awarded against them on Wednesday topped up to £105m with interest and costs - is £34m more

than their insurance cover. If the claim stood and survived the vigorous appeal planned by the partners, there is little doubt that it would eat into the personal assets of those involved. Financial ruin is unlikely but financial distress certain. None is thought to have personal insurance schemes to soften the blow. For many of the 130 to 200 partners involved, the nightmare will last a long time. The firm plans an appeal but it could take more than a year to come to court. The real sense of shock at the firm's head office in London's Old Bailey is

of-court settlement in the New But there was little sign yesterday that the firm does not believe in its case. Mr Adrian Burn, the senior partner, was unavailable for comment, but colleagues described his attitude to the claim as "robust" and "businesslike". One insider added; "In cases like this people always say they'll

almost palpable. The only

relief in sight would be an out-

Hamlyn is first of all trying to get to grips with the issues.
Experts have to read the 150page judgment from Mr Justice
May which threatens to bring calamity on the partners. They also have to work out which partners are liable to foot the bill if the claim sticks.

The situation is complicated by the fact that BDO Binder Hamlyn no longer trades as a firm. It is the predecessor of Binder Hamlyn, which does. The change came in October last year when parts of BDO

The sense of shock at the head office is almost palpable

Binder Hamlyn merged with Arthur Andersen Worldwide the US-based global firm. Other provincial offices joined other large accountancy firms.

It is still unclear whether all the former partners are liable. **BDO** Binder Hamlyn consisted of several regional partnerships. Lawyers are examining "where the liability bites". The total number of liable partners may vary between 130 and 200-swinging the bill faced by each between £260,000 and £170,000. But for now Binder's attention is focussed on tha case.

fight - but we will." Binder The heart of the case is a meeting in 1990 at which Binder's audit partner, Mr Martyn Bishop, is alleged to have given a verbal assurance to a company which planned to take over one of Binder's former clients.

The client was Britannia Security Group and the pur-chaser was ADT, the electronic security company. ADT is alleged to have based its purchase price on the information given by Mr Bisbop. The audi-tor is alleged to have restated that the Britannia accounts for 1989 showed a "true and fair

Mr John Jermine, a director of ADT, told the High Court that at the crucial meeting Mr Bishop had told him that he had no reason to change his mind over the BSG accounts, which showed a true and fair view of the company's financlal position.

Mr Justice May said: "I

judged Mr Jermine's oral evidence to be generally quietly impressive and entirely credible. I was less impressed with Mr Bishop's credibility." He said that if Mr Bishop had qualified his statements on BSG, ADT would have taken stock. "The more serious the qualification, the less likely it would have been that ADT would have proceeded with the bid on the terms then contemplated." Binder's have strong

views about the assumption that the andit partner had in this way picked up a "duty of care" to ADT, a company with which he had no contractual arrangement. Binder's said the confirmation had come in a brief and informal meeting convened at short notice immediately after the bld was

announced "The judge's conclusion means that the firm thereby assumed the same liability, in effect, as a reporting accoun-tant employed and paid to make a detailed appraisal of the target company from its internal records for the pur-poses of the hld." Binder's found the finding "extremely surprising" - a view shared by many other firms.

The big accountancy firms knew the ADT case was in the pipeline. Ever since it broke they have been very careful that auditors did not inadvertently give a duty of care to companies in situations such as the bid for Britannia Secu-

rity Group.

Many firms now insist that if auditors are going to give advice they obtain a "Hold Harmless Letter" - a written undertaking that the auditor will not be held liable for the advice. Binder Hamlyn's partners may pay tha price for highlighting the problem. The profession will hope in turn that the firm wins its appeal.

Pressure to curb audit fees increases

Extreme downward pressure on andit fees was revealed yesterday in Audit Fees of the UK by JDH Consultants, Jim Kelly writes. This annual report provides a rare insight into the andit market by analysing the audit fees of 765 non-financial public limited companies.

Total fees to accountants in this sample amount to 2555m (\$855m) and combined sales of the companies to £626bn.

The survey again reveals extreme downward pressure on audit fees. Of the JDH sample, 31 companies changed auditor, with the result that audit fees fell in these cases on average by 31.8 per cent. This compares with a 28.25 per cent drop last year for those which

changed auditor.
It is clear that companies are able to force down the cost of audit. Some of them appear to use the annual JDH report to beat down the price. Mr Dannis Henry, managing director of JDH, estimates that companies which bought the report last year have trimmed a total of £3m from their accountants' fees.

The recent inquiry by the Institute of Chartered Accountants in England and Wales into allegations that firms "lowball" - or use audit as a loss leader to get more lucrative work - found that there was no evidence of harmful effects of price-cutting on clients. But it did find that audits in some cases were being trimmed to the bare statutory essentials. There was also a perception that work for smaller andit clients was of poor quality.

Small companies appear to be getting a bad deal. The JDH report notes that: "There is again a distinct pattern of andit firms obtaining larger increases from the smaller clients and much smaller ones, or reductions, from the larger clients." In other words the big firms appear to be being squeezed by large clients, while in turn squeezing the **UK NEWS DIGEST**

\$2m aid cash goes to police in Nigeria

A total of £1.5m (\$2m) in British overseas aid funds has been allocated to the training of Nigerian police, the Foreign Office disclosed in the House of Commons. Mr Jeremy Hanley, a junior Foreign Office minister, said the programme began in 1991, more than two years before General Sani Abacha'e military regime seized power. It ran out last month at about the time of the executions of Mr Ken Saro Wiwa and eight other human rights campaign-

The World Development Movement, a lobby group which campaigns on world poverty described the training programme as "at best an ineffective waste of badly-needed aid, at worst the thumbs-up to brutal regimes which use the police to stay in power". It said the UK government had given £32m worldwide to train police forces between 1989 and 1994 compared with £7m for human rights groups.

John Kampiner, Westminster

Ministry is criticised over \$4.6m fraud by official

The Ministry of Defence was criticised for failing to identify and reclaim all the money lost in one of the worst cases of government fraud, in which a corrupt official is thought to have received more than £3m (\$4.6m). The House of Commons public accounts committee said the ministry had still not completed its inquiry into how a senior official, Mr Gordon Foxley, had managed to work such a massive fraud. Civil actions have already started against Mr Foxley, members of his family and three companies - Fratelli Borletti of Italy, Gebruder Junghans of Germany and AS Raufoss of Nor-

way.

The committee called on the ministry to speed up its inquiry into how Mr Foxley influenced the procurement process, and to step up efforts to gain access to his Swiss bank accounts. The former director of ammunition procurement was convicted of 12 offences of receiving corrupt payments totalling £1.3m and jailed for four years in May 1994. The cash, believed to be closer to £3.5m, was paid by the three companies as bribes or secret commissions in return for ministry contracts. "We are concerned the department does not know what services Gordon Foxley provided for the corrupt payments," MPs on the committee said. George Parker, Westminster

Tour operator halts sales through Thomas Cook.

Thomson, the UK's largest tour operator, has stopped selling its holidays through Thomas Cook, the third largest high street travel

agent, after a row between the two companies. Thomas Cook is a wholly owned subsidiary of Westdeutsche Landesbank. Thomson acted after a month-long dispute which is now in legal hands. The two companies disagree on

legal hands. The two companies disagree on the causes of the row.

Thomson discovered a memorandum from Thomas Cook advising its staff to offer alternative accommodation to customers requiring a Thomson "exclusive" property. Exclusive hotels are those that have been block-booked by a single tour operator. Staff were encouraged to sell alternative tour operators' accomaged to sell alternative tour operators accommodation - principally that of Airtours, Sunworld and First Choice - because of more favourable commission rates. Thomas Cook withdrew the memo and made an apology but Thomson says the policy continued in breach of Cook's agency agreement, leading to the decision not to eccept bookings from Thomas

However, Thomas Cook said the disagreement centres on Thomson trying to force it to agree to an unacceptably inflexible agency agreement. Scheherazade Daneshkhu, Leisure Industries Correspondent

Early 20s carry on puffing The number of

men and Cigarette smoking Britain who smoka hae ___ eo ' declined Men _ 50 steadily over Women the past two 40 decades for all age groups except for peo-20 ple aged 20 to 30 24 According 20 10

1974

Source: OPCS

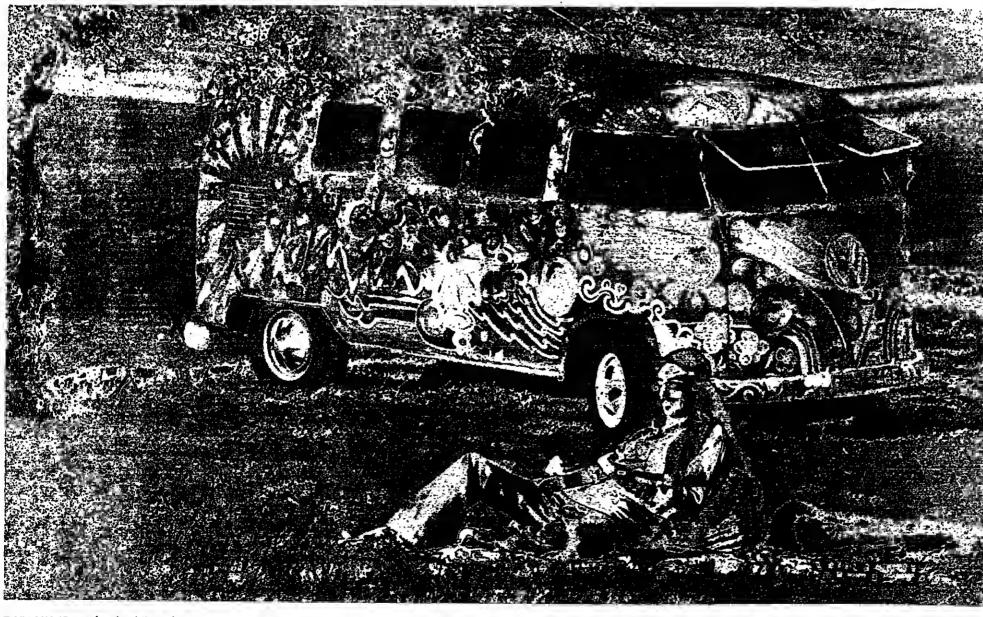
to preliminary regulta from tha 1994 ganeral household survey carried out by tha Office of Population Censuses and Surveys,

only 28 per cent of men and 26 per cent of women were smokers last year and fewer than half of that group smoked more than 20 ciga-rettes a day. In 1974, 51 per cant of men and 41 per cent of men said they were smokers. But the survey revealed that 40 per cent of men aged 20-34 still smoke, which is unchanged from a decade ago and has actually risen slightly since 1990.

The number of women in that age group who smoke has also risen and now stands at 38 per cent compared with 36 per cent in 1984. However, 31 per cent of men and 21 per cent of women said that they used to smoke regularly but had given up.

Mark Suzman, Public Policy Staff

Leaning tower of London: Advisers to Parliament are satisfied London Underground is doing enough to control any undermining of Westminster's famous Big Ben clock tower from construction work to extend the Underground railway. "The tower slopes from the vertical by approximately one in 4,000 and is affected by Thames tidal movement and changes in ambient temperature," said Mr Ray Powell, chairman of the House of Commons works committee.



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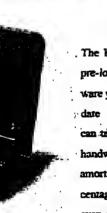


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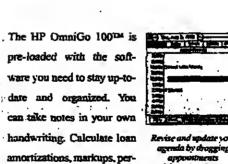
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MANAGEMENT

rance's business sector and its grandes écoles - trainers of the country's political. managerial and technical elite - are responding with surprising promptness to a new initiative to promote exchanges of young professionals and post-graduates with the UK.

The Entenie Cordiale scholarships scheme, aimed at placing some 40 young French and Brilons in each other's universities and management schools as early as next September, has public sector origins. It is the brainchild of Sir Christopher Mallaby, the UK's envoy to Paris, and was formally launched at October's summit meeting between President Jacques Chirac and Prime Minister John Major.

But its success is entirely dependent on the private sector and educational institutions of both countries. So far, the response bas been rather one-sided, because the canvassing of schools and raising of funds started first on Sir Christopher's side of the

Some 30 companies have given firm commitments to provide £10,000 a year scholarships for a minimum of five years. Most respondents so (ar are French mainly firms with UK interests such as Lyonnaise des Eaux, Matra. and St Gobain - although British Airways is making its contribution in the form of 40 round-trips tickets. Equally encouraging is the resction of the grandes écoles, which do for France what regular universities do for other countries. In the timing of his initiative. Sir Christopher says: "We were fortunate that a

conomies of scale may well ensue from the round of

mergers currently racking US

banking, but longer-lasting competitive advantages to counter

the industry's long-term decline

require a more subtle approach.

management in American and

German financial services.

Sauta Minnica-based Rand

staff keeps its customers.

Hans business school.

acquisition".

according to a comparative study of

According to Brent Keltner of the

Corporation, the bank that keeps its

Cost-cutting, streamlining and

techning are ultimately destructive if they effectively sever

the links between the bank and its

core customers, he argues in an

This, he says, is what has

commercial banks have "shifted

away from customer cultivation

appeal have become price and

convenience, in the process the

towards an emphasis on customer

Their main sources of competitive

happened in the US where

article in *California Management*

Review, published by UC Berkeley's

The private sector is funding an educational exchange programme between the UK and France, explains David Buchan

Entente Cordiale

number of the grandes ecoles have. for their own reasons, decided that they wanted to become more international."

For most of the institutions, such as the Ecole des Hautes Etudes Commerciales (HEC), it is just a question of doing more of what they do already, HEC sends 120 students ahroad each year, and receives around 130 in return; its chief links are with the London School of Economics, the London Business School and the universities of Manchester, Bristol and Warwick. The Ecole Centrale de Paris, an

engineering school, says it has had problems in organising exchanges with the UK in the past. Its exchanges under the Time programme (Top Industrial Managers for Europe) have not included the UK in the past - not hecause it because the standard three-year UK engineering course is shorter than its cootinental equivalents.

But it is the 200-year-old Ecole Polytechnique, known curiously as "X" (after the crossed swords on its crest), which is making the hig change. The Polytechnique gives pupils a very intensive two-year course in all basic physical sciences - maths, physics, chemistry, computing - plus some social sciences, foreign languages and compulsory sport, and then sends them to specialise in lahoratories or olher

Though polytechniciens can go where they like after their two-year course, they are required to repay the FFr300.000 (£40.000) cost of the two-year programme if they do not go on to an institute approved hy



Jacques Chirac and John Major: launched the Entente Cordiale scholarship schel

the French government. "At present, there are no such governmentapproved technical institutes ahroad," says Roland Sénéor, external relations director of X.

This is set lo change, Sénéor says. "We have now submitted for the

government's approval a list of 60 foreign institutions to some 25 countries. Unfortunately for the moment, only one UK institute, the London Business School, is on our list, mainly because of the difference in engineering courses."

The German touch

Christopher Parkes looks at relationship banking

banks have lost contact with their most important source of market information: the customer. Opportunities to offer high-quality service and financial advice have heen lost to independent fund managers and the like who may offer "specialist" services just as cheaply and conveniently.

German banks, on the other hand, have invested heavily in uurturing relationship banking. Even now, as they move towards rationalisation, managers are making painstaking efforts to avoid compromising relations with their workforces.

Keltuer drafts a grim sketch delinealing the failure of US depositary institutions commercial banks and savings and loans (building societies) - to hold their share in traditional business sectors such as deposits, or build a

respectable stake in fast-growing new areas such as mutual funds.

The picture is inverted in Germany where, Keltner says, the focus on relationships has helped banking maintain a stable share of the financial services market in spite of the effects of changes in regulations and consumer demands For example, although deposits fell from 60 per cent to 48 per cent of personal assets in Germany in the decade to 1990, banks made up most of their losses through sales of bonds and life insurance.

Keltner, who interviewed more than 60 industry executives, dismisses the popular belief that German banks have held their ground because they are protected by barriers to competition. Allegations of greater conservatism among German consumers are only partly true, he says.

The most compelling of the "institutional" explanations for the different success rates between the two countries' banking systems is regulation, he claims, German depositary institutions can act as universal banks and can respond more flexibly to changing markets. States in the US, where hanks can sell insurance and investment products, are still a minority.

Also lo blame are the management strategies of US banks which have striven to build turnover volumes by appealing to the bargain-hunting, convenience-fixated US consumer.

To some extent, the German industry's direction has been determined by the influence that labour unions exercise over factors ranging from technology to opening hours. But it has also been influenced by management

perceptions that a customer attracted by discounts or one-off offers is of questionable loyalty.

Accordingly, the German banking model involves assigning a single employee to tend each customer. Extensive branch and sub-branch networks further tighten the honds. But personal contact with knowledgeable staff is the clincher

in Keltner's account. The drive to cut costs in US banks meant that hy the early 1990s, some 50 per cent of hranch-level staff were part-timers. Training has been cut and lasts about three to five days for a consumer credit officer, for example. Training of branch employees in several specialities is the exception, and qualified senior staff are typically poached from competitors.

In Germany, where banks spend two to three times as much on training as their US counterparts. where employment prospects are relatively stable and where 70 per cent of all promotions are made from within, annual staff turnover is 7 per cent.

The case for cultural diversity

Adrian Furnham divides the business world into four traditions

the business world is dominated by four sub-civilisations: the Saxon, Tentonic, Gallic and Nipponic. And partly due to the formal education and informal socialisation that every cul-ture affords, they have diverse ways of reaching decisions.

Cultural diversity is a bit of a "flavour of the month" in management circles. Yet there is no doubt that national (and corporate) culture does have a powerful impact on husiness. Culture affects relationships, how we accord status, manage time and relate to nature. It also affects how we marshall evidence and

The Saxon style fosters and encourages debate and discourse. Pluralism and compromise are overriding values, and there is often the belief, particularly in America, that the individual should be built up, not put down. Accepting that there are different perspectives and convictions, the general approach is that these should be debated and openly confronted so that not only a compromise hut a synthesis be prodoced a sum greater than the parts.
 The price of ecumenism is anodyne blandness.

This is quite different in Ten-tonic and Gallic traditions. First, less conflict is likely to arise because groups are often more homogeneous, being selected and socialised for being "sound on the salient Issnes". Tentons and Gauls love to debate, hnt not with antagonists, which would be con-sidered a hopeless waste of time or an act of condescension. There is less tension-relieving humour – the tone is stiff and caustic.

The Japanese from the Nippoulc tradition do not dehate, partly through lack of experience and partly because their first rule is not to upset pre-established social relations. They respect authority and collectivist solidarity. Questions are for clarification and debate is a social, rather than an intellectual, act.

. The British have a penchant for documentation; the Americans for statistics. Both believe that data (reafity) unites and theory divides. The British are distrustful of theories and "isms" and

o all intents and purposes "ologies": these are considered to be "sweeping generalisations".

Reports, graphs, tables are seen as necessary back-up to support

The Germans like theories

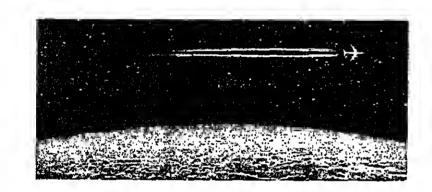
which are deductive in both senses of the word: that the the ory may be deduced from other more fundamental principles and that it is fecund for practical deductions. It is not that they eschew data – quite the contrary
– but they like to know the philosophical or economic model or
theory that drives both data collection and decision making. The Gauls are impressed by the ele-gance of theories and approaches. The aesthetic nature of the arm ment is appreciated. The use of bounds, double entendres, allierations and allusions to obscur cultural artifacts are celebrated in, not shunned. For the Teutoni it is rigor before elegance, but for the Gauls it is the other way round - the sound of words can be more important than their

The Nipponese might fear inconsistency, ambiguity and contradiction, hot seem able to live with it. Arguments are less categorical and it is perfectly acceptable to see things as tentative, not fully formed. Ideas and theories are very cantiously elaborated with various kinds of excuses and apologies, for their incomplete-

In decision-making groups, the Anglo-Saxons pretend they are all equal but different; the Teutonic leaders have to pretend that they have nothing much to learn; the Gauls that they are all irrelevant to each other; and the Nipponese that they all agree.

Given a proposition the Saxons ask: "How can you document or measure this?"; the Tentons want to know: "How can this he deduced from first principles?"; the Gauls, of conrse, wonder: "Can this he expressed in French?"; while the Nipponese approach is to ask; "Who is the proposer's hoss?". It is no snrprise therefore that courses on international management styles are so popular.

The outhor is professor of psychology at University College London.



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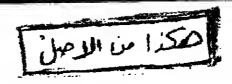
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Harmless butterfly or erratic autocrat? Giancarlo del Monaco's latest victory has a hollow ring

Discord at Bonn Opera

The current intendant has sued the city and won. Andrew Clark reports

is German friends call him a "bunte Schmetterling" (brightly-colbutterfly). Those who have fallen foul of his temper prefer less flattering epithets, such as Nero and the King of Uganda. The man in question is Giancarlo del Monaco - internationally-renewned stage director, intendant of the Bonn Opera and son of the great tenor Mario del Monaco. Del Monaco, 52, is not the type you expect to be running a German opera house. In a world dominated hy Teutonic intellectuals and coolheaded administrators, he stands out as a hot-blooded Italian - autocratic,

erratic and impulsive. Del Monaco has just emerged victorious from a much-publicised legal tussle with his employer, the city of Bonn, with which he has been in ermanent conflict since his arrival in 1992. Faced with severe budget restrictions, the city wanted to shave DM700,000 (£320,000) off Del Monaco's theatre subsidy for the current year. As the only intendant in Germany with financial guarantees in his contract, Del Monaco took the city to court and won.

But his victory has a hollow ring for the Bonn Opera. When Del Monaco's contract runs out in 18 months' time, the city's opera and drama npanies are to be merged, with a much-reduced subsidy. An air of resignation has settled over the opera emble. Del Monaco talks of "rats leaving the sinking ship", as staff

head for better prospects elsewhere. The decline of the Bonn Opera stems largely from the German government's decision to move to Berlin

hy the end of the century. Since Nor has Del Monaco's explosive 1980, the company has relied on federal funding for 70 per cent of its DM42m subsidy. The aim was to give Bonn a cultural programme worthy of its status as the seat of government. But in spite of an influx of star singers and producers in the 1980s, the dream of a "Scale on the Rhine" never materialised, and after German unification the money began to tail off. Bonn is now preparing to revert to what it always was - a provincial backwater.

Del Monaco's critics say his "chaotic" style of management has contributed to the decline. They accuse him of putting his career as a stage director before his duties as a theatre manager, of allowing clan and family interests to influence artistic policy, and lacking the political and financial finesse to realise the com-pany's potential. "He likes to be a one-man show, he can't work as a team," says a member of Del Monaco's administrative staff. Some of these criticisms appear to

be justified. Del Monaco started on the wrong foot by overshooting his budget before his first season had even begun. A series of prestige foreign tours, which he organised while the theatre was being renovated; resulted in further losses. Some of his co-production deals have been of questionable value, and he has traded on his friendship with Placido Domingo, inviting the tenor to conduct one-off performances and engaging Domingo's wife Marta to direct a new production. He has also refused to let the Bonn orchestra's new music director, Marc Soustrot, work in the theatre.

temperament endeared him to his ensemble. Some singers have broken their contracts, claiming he cast them in unsuitable roles and shouted abuse in public. "Giancario is intelligent, talented and full of good ideas," says the Viennese agent Michael Lewin, "but the way he treats his artists makes any form of cooperation difficult."

n the positive side, Del Monaco has fought to. maintain Bonn's profile in a part of Europe where all cultural institutions are facing cutbacks. His programme has focused on Italian operas, mixed with controversial stagings of German classics like Ken Russell's Salome and a Freischlitz designed by the left-wing Leipzig artist Werner Tübke. There has also heen fruitful cooperation with Bonn's federal art gallery on a series

of experimental new works.

German critics are divided. Some excuse the financial chaos of Del Monaco's first season on the grounds that the post of administrative direc-tor was vacant when he started. He has had to offer more performances than his predecessor, Jean-Claude Riber, but with less money. He is also credited with attracting some talented singers, like the Spanish beritone Carlos Alvarez. "But after the high hopes of his first season, when there were some good results, the standard fell," says Heinz-Dieter Terschüren of the Bonner Rundschau. The company seems quite demoralised now. No one knows what to expect after he has gone."

_Del Monaco blames Bonn's politicians for his problems, accusing them of philistinism and bad faith, and he denies rumours that he will break his contract and leave Bonn early. He defends his temperamental outbursts on the grounds that he has to work "like a split personality, constantly shifting from the highly-strung atmosphere of the stage to the mundane world of a theatre manager's office. People sometimes catch me when I'm a bit hot, but I think my work is honest. I speak clearly, everyone knows where they

stand. I love my temperament." Rebutting charges that he forced young singers into unsuitable roles. Del Monaco says he is "the son of the greatest Italian dramatic tenor of all time, and my mother was a soprano. I know what a singer should sing. I love my singers, I feel a responsibility to help them. Many of them don't have a proper vision of their own voice. It depends what you think is right and wrong, but I make theatre after my own conscience."

When Del Monaco finally clears his desk, he will be succeeded by Manfred Beilharz, currently in charge of Bonn's drama company. n Del Monaco's record in Bonn and Kassel, where he had an equally stormy tenure in the early 1980s, his services as a theatre manager are unlikely to be in demand elsewhere in Germany, which has been his proional base for 30 years. But he will not be out of work. As a stage director he has guest contracts at the Metropolitan Opera and other major houses. There will never be a shortage of places for this particular butterfly to land.

Concert

In memory of John Smith

long with a former prime minister, Conservative and Labour members of parliament shared the same benches on Wednesday night at St. John's, Smith Square. A few pages from the Palace of Westminster they had gathered for a concert that included a musical tribute to the late John

The tone of commemorative works like this is difficult to get right. It would have been fitting if the music could have reflected tha sharpness of intellect which made John Smith such a witty speaker in the House of Commons, hut that was not to be. The comoser, Keith Burstein, settled for sentimentality. As a founder member of the "Hecklers", the group which booed performances of radical new music (most famously at Covent Garden), he made a name for himself in the media last year and also a few enemies along the way.
Some of them turned up at

St. John's to let him know what they thought of A live flame, despite it being a piece in memorium. Their tentative oing at the end must have surprised the dignitaries, not least because Burstein's music hardly seemed to warrant such a strong reaction. What he offered was a very English song cycle. Poetry by Keats, Graves, Gerard Manley Hopkins and rather too much by Burstein himself was coated without any distinction in the same thick and lush orchestral dressing - and all were drow-ned equally. The tenor, Richard Coxon, struggled to make himself heard, but only succeeded when somebody turned up his microphone half way through.

The musicians of London Musici, conducted by Mark Stephenson, risk failure hv putting on adventurous programmes. Wednesday's concert also included a poorlytimed performance of Tippett's Fantasia concertante on n theme of Corelli, a more lively one of Maxwell Davies's An Orkney Wedding, with Sunrise, and - easily the most impor-tant event of the evening - the latest in their commissions of new music with dance.

Three dancers from Rambert Dance Company performed a symbolic scene of angels as our guardians. To an untutored eye their modern dance had a classical basis, which nicely complemented the music. Julian Anderson's score pays homage to Purcell in uthising many of the old master's compositional techniques and also, though this may not have been part of the plan, buoyancy and hright, clear textures. There was nothing overworked or didactic about the music. It simply provided the dance element with struc-

ture and atmosphere. The next time, Anderson's Three parts off the ground for chamber orchestra may find that it can be performed successfully without the dancers and, if it is lncky, without unpleasant amplification as well For London Musici the "Music, song and dance" season looks to have been a case of adventure rewarded.

Richard Fairman Sponsored by GlaxoWellcome

Sex and the not-so-single

Alastair Macaulay reviews two new plays in Manchester and London

an Heggie's new play for the Manchester Royal Exchange, An Experienced Woman Gives Advice, is surprising. It is a sex comedy (a rare bird these days) with psychological interest (rare in sex comedies) and an ending neither

It is set in the gardens of some large multi-apartment house to a major Scottish city, and its protagonist is Bella, a 39-year-old teacher, who has been enjoying an agreeable sexual liaison with Kenny, a very attractive and much younger man. She wants to have her cake and eat it ond cut down her calorie intake. She says she wants a hit more space than Kenny has been giving her, hut she is none too happy with the idea that work could take him to London: and meanwhile, for the rainy day when finally he does move on, she has been secretly saving a previous. whom she hopes to end up happy ever after, but only after she has had a lot of other happiness.

As the title suggests, she is an experienced woman who often gives advice to others: but she will be considerably more experienced, and possihly in need of advice herself, hy

the end of the play. Kenny has taken her point about allowing her more space seriously. Act One, from a stranger, Nancy. Kenny was out last night, making love to - oh dear - Nancy. Nancy and Kenny have different versions of what happened, however; and indeed Nancy produces more than one version of the state of her virginity during the course of the play. Meanwhile, another stranger, irving, is jealous of Kenny's success with Nancy: and compensates by pursuing Bella ... And that is just Act One. By Act Three, several further permutations have occurred; and much has happened in the garden shed that is not horticultural.

The great charm of the play is its spontaneity. Things keep happening, some dismaying and some hilarious. The central situation of the play is one of immense irony - Bella is so much more experienced than the three youngsters with whom she is embroiled - and yet the play pro-ceeds with a kind of innocence. Sex is much on everyone's minds here, and they keep on finding it both exciting and fun.
Matthew Lloyd has directed, and

Laurie Dennett has designed a gardeo set that, for the Royal Exchange's in-the-round space, is unusually elaborate. Siohhan Redmond, who plays Bell a greatly more relaxed stage artist than in her appearances with the Renaissance company a few years ago. She is still - in slight tricks of voice, mouth, and eyes - a little to arch and posey; but she holds the centre ground of the play with appealing assurance. Jenny McCrin-die, who does not always speak clearly enough, is also rather too contrived at times, but her Nancy has the right mixed-up gauche forcefulness. As the pretty Kenny, David Tennant is very winning. Everything has such youthful energy that you know full well why Bella wants to hang onto youth while she can.

Every ancestor I ever had was a Scots farmer, and I hope to heaven that none of them ever spoke like



hopeccable feminism in neo-primitive style: Lewis Howden and Pauline Knowles in 'Knives and Hens', David Harrower's new play

the Scots farming folk in Knipes in Hens, by David Harrower now showing at the Bush Theatre. Of a field: "In all my years I've never seen it cheat or be stnhborn or hold a grudge like others ... All that's me on a circle of out-bye grass. Red. Wet. Rahhit hearts tied up with cow's saliva." And so forth.

The first 30 minutes of this 75-minute play are so artfully primitive in their language, and so torpid, that it comes as a surprise when the play slowly becomes absorbing. We even come to realise, in retrospect, that all the static opening scenes were in

fact dramatically useful. Knives in Hens tells, in its highly neo-primitivist style, the tale of one farmer's wife. She questions her husband she studies nature, she investigates language, she listens to the miller. The miller teaches her writing; and adultery; and then she and the miller do away with her huslove, or even literacy, but independence and self-fulfilment. It is the miller, at the end of the play, who leaves the community and her. The

The staging, hy Philip Howard, has perfect simplicity. The three actors scarcely employ any facial expressions, and this modernist style renders their characters nicely inscrutable. We hang on their words and deeds with heightened interest. Martyn Bennett plays brief interlude music in a range of musical styles. some of them beautifully evocative of Scots folk spirit, Pauline Knowles (the young woman), Lewis Howden (her husband) and Michael Nardone (the miller) all deliver their roles handsomely. Harrower's play - first performed at Edinhurgh's Traverse

in June - is his first professional production. As a picture of women in Scots agriculture, it somewhat resembles Sue Glover's immensely touching Bondagers. But, in its partly ponderous and partly stirring way, it eventually means to study a more hasic human situation: the gradual emergence of the indepen-

An Experienced Woman Gipes Advice is at the Royal Exchange, Manchester, until December 16; Knives in Hens is at the Bush Theatre, London W12. until December 23.

INTERNATIONAL

■ AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-5730573 Richard Goode: the planist Brahms, Mozart and J.S. Bach; 8.15pm; Dec 9

■ BERLIN CONCERT

Philhermonie & Kammermusiksaal Tel: 49-30-254860 Roméo et Juliette: by Berlioz. Concert performance by the Deutsches Symphonie-Orchester Berlin with conductor Roger Norrington, the Rundfunkchor and the RIAS-Kammerchor. Soloists include Kathleen Kuhlmann, Michale Pertusi and Howard Cook; Spm; Dec

 Symphony No.2 (Resurrection): by Mahler. Performed by the Berliner Philharmonisches Orchester with conductor Claudio Abbado, tha Rundfunkchor Berlin and the Ernst-Senff-Chor. Soloists include Barbara Bonney and Waltraud

Meier: 8pm; Dec 13, 14 OPERA & OPERETTA Komische Oper Tel: 49-30-202600 Il Trittico: by Puccini. Conducted by Shao Chia Lu and performed by the Komische Oper, 7pm; Dec 12

■ COLOGNE

THEATRE Schauspielhaus & West-end-Theater Tel: 49-221-2218400 Die Jungfrau von Orleans: by Schiller. Directed by Torsten Fischer. The cast includes Jacqueline Kommüller, Sophie von Kessel and Birgit Walter, 7,30pm; Dec 9

DRESDEN

OPERA & OPERETTA Sächsische Staatsoper Dresden Tel. 49-351-49110 Lohengnn: by Wagner. Conducted by Siegfried Kurz and performed by the Săchsische Staatsoper Dresden. Soloists include Siegfried Vogel, Klaus König and Luana DeVol; 5pm; Dec 10

EDINBURGH

THEATRE **Edinburgh Festival Theatre** Tel: 44-131-5296000 Look At Me When I'm Talking To You!: featuring Barry Humphries as Dame Edna: 7.30om, Dec 18 also 2.30pm; from Dec 11 to Dec 16

■ FRANKFURT

THEATRE Schauspielhaus Tel: 49-69-21237444 Der Besuch der alten Dame: by Dürrenmatt. Directed by Thomas

Schulte-Michels, starring Eva Gosciejewicz; 7.30pm; Dec 9

HAMBURG EXHIBITION Hamburger Kunsthalle Tel: 49-40-24862612 Bilderrahmen: axhibition devoted

to picture frames, their history and the way in which they reflect the prevailing tasta of the era in which they were made; from Dec 13 to Apr

OPERA & OPERETTA

Hamburgische Steatsope Tel: 49-40-351721 Rigoletto: by Verdi. Conducted by Elio Boncompagni and performed by the Hamburg Oper. Soloists include Hellen Kwon, Martin Thompson, Alain Fondary and Carl Schultz; 7.30pm; Dec 9, 12

HELSINKI **OPERA & OPERETTA**

 Don Carlos: by Verdi. Conducted by Eri Klas and performed by the Finnish National Opera; 7pm; Dec 10, 13 (2pm), 15, 19

LEIPZIG

CONCERT Gewandhaus zu Lelpzig Tel: 49-341-12700 Peter Schreier, accompanied by planist Christine Schomsheim. The tenor performs works by Beethoven and Mendelssohn; 8pm; Dec 12

LONDON

CONCERT St. John's, Smith Source

Tel: 44-171-2221061 Medici String Quartet: perform works by Janácek and Haydn; 1pm;

feminism of Knives in Hens is impec-

Wigmore Hall Tel: 44-171-9352141 Emma Kirkby: accompanied by Lars Ulrik Mortensen on harpsichord. The soprano performs works by Handel, Babell, Greene and Scarlatti; 5pm; Dec 9 DANCE

Royal Opers House - Covent Garden Tel: 44-171-2401200 Twyla Tharp Rossini Ballet: world premiere of a full-evening, three-act ballet, choreographed by Twyla Tharp to music by Rossini, performed by The Royal Ballet; 7.30pm; Dec 9 (7pm), 15, 16, 20

MUNICH

OPERA & OPERETTA Tel: 49-89-21851920 Die Frau ohne Schatten: by R. Strauss. Conducted by Horst Stein and performed by the Bayerische Staatsoper. Soloists include Robert Schunk, Luzna DeVol. Mariana Lipovsek and Harry Dworchak; 6pm;

■ NEW YORK

CONCERT Avery Fisher Hall Tel: 1-212-875-5030 Philadelphia Orchestra: with conductor Riccardo Chailty and pianist Jean-Yves Thibaudet perform Ravel's "Alborada del gracioso" and "Piano Concerto in G", and Rachmaninov's "Symphony No.2"; Som: Dec 13 . OPERA & OPERETTA Metropolitan Opera House

Tel: 1-212-362-6000 Un Ballo In Maschera: by Verdi. Conducted by Mark Elder and performed by the Metropolitan Opera. Soloists include Deborah Voigt, Francisco Araiza and Leo

OSLO DANCE

Nuoci; 8pm; Dec 9, 14

Norske Opera Tel: 47-22-429475 The Nutcracker: a choreography by Bioem to music by Tchaikovsky performed by the Norwegian ... National Ballet, 6pm; Dec 9 (3pm), 12, 13, 15, 16 (12noon), 19, 20

PARIS CONCERT

Théâtre des Champs-Elysées Tel: 33-1 49 52 50 50 Ensemble Orchestral de Paris: vith conductor Jerzy Semkov and pianist Brigitte Engerer perform Beethoven's "Coriolan" and "Piano Concerto No.5", and R. Schumann's "Symphony No.4"; 8.30pm; Dec 12

■ SAN FRANCISCO OPERA & OPERETTA War Memorial Opera House

Tel: 1-415-861-4008 Madama Butterfly: by Puccini. Conducted by Donald Runnicles and performed by the San Francisco Opera. Soloists include Yoko Vatanabe, Catherine Keen and Richard Margison; 2pm; Dec 9

STOCKHOLM **OPERA & OPERETTA** Kungliga Testem - Royal Swedish Opera House Tel: 46-8-7914300

 La Travlata: by Verdi. Conducted by Kjall Ingebretsen and performed by The Royal Swedish Opera; 7.30pm; Dec 11 · ·

STUTTGART

Tel: 49-711-221795 Stuttgart Ballett: perform the world premiere of the choreographies "Metaforen" by Van Manen, "Pas de deux" by Thoss, and "Orpheus" by De Oliveira; 7.30pm; Dec 9, 10, 13, 19

■ VIENNA ~

CONCERT Konzerthaus Tel: 43-1-7121211 Till Eulenspiegels lustige Streiche: by R. Strauss. Performed by the Wiener Symphoniker, conducted by Gerd Albrecht: 7pm: Dec 12

Musikverein Tel: 43-1-5058681 Chamber Orchestra of Europe: with conductor Herbert Blomstedt and mezzo-soprano Anne Sofie von Otter perform Haydn'a "Symphony No.67°, Brahms' "Symphony No.4" and arias by Gluck; 7.30pm; Dec 10

■ WASHINGTON CONCERT

Concert Hall Tel: 1-202-467 4600 I Musici: perform Corelli's "Christmas Concerto", Vivaidi's "Violin Concerto in E major" and "The Four Seasons", and Rolla's "Divertimento in F major"; 5pm; Dec

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Tonight



Philip Stephens

years in office, the architect of

her own, relatively peaceful,

sidelined, queueing behind the

leaders of a dozen former

French colonies to shake the

For her successor in 10

Downing Street, of course.

there was a more wounding

indignity. Sound money had

been the Conservatives' clar-

ion call. When sterling was

driven from the European

exchange rate mechanism on

Black Wednesday, Mr Major

was certain the franc would

soon follow, It nearly did. But

George III

would wander

the precincts

exhorting the

schoolboys of

Eton to 'hate

Europe's exporters are shaping up to meet them.

trade deals on the information superhighway.

the French

of Windsor

Castle

hand of Mr Mitterrand.

revolution. But here she was

It was ever thus

British gloating at French woes is an ancient pastime but the latest outbreak is being driven by political expediency

is seen as long overdue. Fran-Victor Hugo defined the terms cois Mitterrand, the former of Anglo-French relations. Wellington's defeat of Napo-leon at Waterloo, he observed, president, treated Margaret Thatcher's economic revolution with calculated, and "represents the complete. absolute, dazzling, incontroinfuriating, disdain. She could privatise and liberalise as vertible, definitive and supreme triumph of mediocmuch as she wished. The rity over genius". So it has French state would not bend ever been, the English claiming victory, the French never its knee before the markets. Britain, one French diplomat once told me, might be conceasing to doubt their innate tent to rely on the generosity of a grocery magnate to pay for an extension to its National Galiery. in France,

We should not be surprised therefore hy the smug satis-faction which has settled on these things were done propthe English establishment as it views the crisis engulfing erly. Witness the grandeur of Jacques Chirac's government. Le Pyramide. Nothing is so calculated to stir Grandeur and hauteur in equal measure. I recall well the secret delight of the Mrs Thatcher's visible frustra-English ruling class as the sight of a Freuch president humbled by a mob on the tion during the celebrations in Paris a few years ago to mark the bicentenary of the French revolution. She had been 10

No matter that just a few months ago John Major spoke of the hreatb of fresh air that Mr Chirac had hrought to the Elysee. There was gushing talk in Downing Street theo of a new entente cordiole, the rehuilding of a portnership which would restrain the ambitions of Germany. Mr Major went so far as to isolate himself within the Commouwealth by hacking the resumption of French nuclear testing in the Pacific.

That was hefore Mr Chirac, howing to his country's political elite, reasserted the primacy of European monetary union and, with it, the Franco-German alliance. Unsurprising that now the president is in trouble, the old rancour has resurfaced ou the other side of the Channel. These days, 'mercurial' is the labe! most frequently attached to Mr Chirac ln Whitehali. Ministers tend to he less diplomatic. So a week before the European Union's Madrid summit, we are hack on familiar territory. Mr Major casts around for a new ally in Lamberto Dini of Italy, Jacques Chirac and Helmut Kolil meet to ease the undoubted strains in the Paris-Bonn axis.

In smart Tory drawing rooms, France's come-uppance

Financial Times. World Business Newspaper.

without the FT Exporter.

had heaten the speculators. Serious students of the sub-

ject know that the relationship is peppered with such jealousies. Scores are documented in a recently published book by Robert Gibson. a French scholar at the university of Exeter. His engaging account chronicles a relationship infused over the centuries with love, hate and suspicion in equal measure. Thus George III would wander the precincts of Windsor Castle exhorting Eton schoolboys to "hate the French". And Mr Mitterrand's assessment of Mrs Thatcher was merely an echo of that of Louis XV's foreign minister, the Marquis d'Argenson. Everything is a matter of money for the English," he remarked. "They think of nothing else."

Back to the present. Whatever the history, something strange has happened when the fulcrum of Mr Major's European policy rests on the hope that Mr Chirac will stumble. I do not ascribe to the prime minister the trivial chauvinism of those in his party who still take George III at his word. It should also be recorded that there are senior ministers, Kenneth Clarke and Gillian Shephard among them, who are as bemused as I am hy the notion that British policy in Europe should be predi-

cated on French failure. No one should doubt this is the case. The mood in Whitehall's corridors of power fluctuates according to the latest assessment of whether France will meet the Maastricht criteria for participation in a single currency. A few weeks hack, when Alain Juppé secured Mr Chirac's support for a programme of fiscal retrenchment designed to do just that, a pall of gloom descended. The latest industrial strife has made ministers and mandarins smile again.

Of course. Mr Chirac is not

hlameless. Listening to the

trade union leaders defending

their stand against the pro-

quarterly "I' Exporter. This comprehensive guide will analyse the

current trends in the world's leading markets (paving particular

attention to Japan. Canada and the Czech Republic), assess their

likely demands for capital and consumer goods and look at how

we reveal how some experters are now arranging international

flow far

do you have

There will also be a special report on the Internat in which

So, If you're interested in overseas markets, don't feave home

On Thursday, December 14 the

Financial Times will publish the

nearly was not enough. posed overhaul of France's Britain had devalued. France welfare state, one cannot help welfare state, one cannot held agreeing that they have a better claim to consistency. Mr Chirac won the presidency with the promise of a decisive strategy to reduce unemployment. Nothing was said then of deep cuts in the social security system.

tt is true also that France has deferred too long the modernisation of its economy. Behind the apparent success of its state-owned industries is a story of failure deferred. The existing framework of social provision is unsustainable over the long term. The creak-ing financial structure of the defence industry is one among many harbingers of a looming day of reckoning for stateowned husinesses.

But, as Samnel Brittan pointed out in the FT yesterday, such past errors cannot justify the perverse glee which greets each escalation of the industrial conflict. Have we really reached the point where British Conservatives would back communist-led unions rather than see France strengthen its alliance with Germany? it seems so. The reasoning

runs as follows. The imperatives of Tory party unity demand that Mr Major adopts an entirely negative position at the EU's 1996 intergovernmental conference. Isolation is inevitable. Equally his cabinet is deadlocked over whether to rule out sterling's participation in economic and monetary union. But wait. If Mr Chirac fails, with one bound Mr Major would be free. There would be no single currency and the European federalists would be obliged to abandon their amhitions for the IGC.

It could happen. I suspect i will not. Nor would Britain's long-term interests be served hy the turmoil in Europe which would follow a fracturing of the Franco-German alliance. Either way, how sad it is when nations live up to their stereotypes, Perfidious Alblon, Robert Gibson, Best of Ene mies, Sinclair-Stevenson, £25

·LETTERS TO THE EDITOR:

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to 444 171-873 5938 (please set fax in 'fine'), e-mail: letters editor officoro Translation may be available for letters written in the main international languages.

Emu will strengthen Europe's position in world

From Dr Horst Mahr. Sir, On my return from a husiness trip to Asia I found it depressing to read your editorial "Waigel's Emu conditions" (November 14) complaining about ambitious convergence criteria. And the comments by Mr Neil Kinnock the European transport commissioner, about the unrealistic date of 1999 as the date for monetary union were almost shocking ("Kinnock breaks ranks with Brussels on Emu", November 28).

Why don't you use your the D-Mark today. Big intellectual capacity to write investors - in Asia, for

and to fight for further integration of Europe, which is the only option we have for the future of our children? The convergence criteria are UK becomes a member of Emu ambitious, yes, but reducing from the heginning. inflation, budget deficits and Emu will also be a step dehts benefits the man in the forward to political union, street. Even the weakest which will give Europe weight backbencher can therefore in the world again. One feels

agree to them. There is still time for core states to fulfil the convergence conditions. After 2002, tha common European currency the Euro, will be stronger than

backing of a powerful united example – will partly leave the US dollar and invest in the Euro. But London will keep its Europe it would only lead to an "Alice in Wonderland" policy. unique position as an investment centre only if the

Why not relinquish the position of cunctator and instead try to convince your readers, all of them opinion leaders, of the real vision of a united Europe?

Horst Mahr, executive vice-president, Baden-Württembergische Bank AG. Klemer Schlossplatz, D-70173 Stuttgart,

Reapportion gas legacy

From Mr Richard V. Giórdano. Sir, In your leader "Gas deadlock" (December 7) you suggest that British Gas should pay the price for its unwarranted presumption in relation to long-term gas contracts, but this overlooks

some very important facts. Before and immediately after privatisation, British Gas, as a monopoly supplier to the UK market, was obligated to purchase gas to meet the requirements of the entire UK gas market under the most demanding weather conditions

in order to meet those requirements, we entered into many agreements for the purchase of gas on the basis of anticipated and minimum annual contract quantities. If demand falls below these minimums, we are required to pay for the gas whether it is taken or not.

These "take or pay" contracts were appropriate, and indeed necessary, to meet our legal ohligations under our licence to supply this market. When the Gas Act becomes effective on February 1 1996. our supply obligations will end, but our "take or pay" agreements remain.

The costs of these cootracts are a legacy of the move from a monopoly to a competitive market and should therefore be fairly apportioned in relation to these significant changes.

What we need is a solution that is fair to all parties, including a renegotiation of these outdated contracts, so that consumers can reap the benefits of further decreases in the price of their gas.

Richard V. Giordano, British Gas. Rivermill House. 152 Grosvenor Road,

Unido sets pace of UN agency reform

ashamed that the Bosnia peace

process has to be agreed in a

US Air Force barracks rather

than one of London's splendid

halls. Britain can and should

play an important role in Europe, but without the

more than 25 per cent

From Mr Mauricio de Maria y

Campos. Sir, Your editorial. "Unidon't" (December 5) makes certain assertions about our organisation that we feel have missed the mark. primarily those on our role and the progress of our reform. The reform process that you recommend should now take place has, in fact, been in progress for almost two years and was launched initially to adjust Unido's services to new

economic realities. Without exaggeration, I can say that Unido has led the very reform movement within the UN that the US has so forcefully advocated in recent years, making it one of the most focused and efficient of UN agencies. The results to date have been more than credible. We have seen an increase of nearly 20 per cent in project delivery between 1994 and 1995, while our project

simultaneously. However, the most important measurable result of our reform is that, thanks to process re-engineering and administrative savings, Unido has presented a hudget with a 25 per cent reduction and, at the same time, ensured that relevant programmes

maintained their substantive

capabilities. What other

organisation in the UN system is showing these high marks? Despite our numerous achievements, i feel that we have been misunderstood by ontdated perceptions perpetuated in recent reports on the UN, ignorance of Unido's reforms and refusal to recognise the importance of

industrial development in the post-cold war era. Unido's programmes are more relevant than ever. They are focused on fostering competitiveness, quality standards, cleaner production,

privatisation, small- and medium-scale enterprises and human resource development. in fact, the UK has today issued a statement confirming its continued commitment to Unido. This is only one of the many positive comments we have received during our general conference this week from our member states.

I sincerely hope that, during the course of the statutory year in which the US has given notice to withdraw from Unido, it will reassess its potential role with us and decide to remain a member. I also hope your readers, who we feel have been misled by your editorial, will now take time to re-evaluate Unido and its role

Mauricio de Maria y Campos, director-general. United Nations Industrial Development Organisation, Vienna International Centre. PO Box 300. A-1400 Vienna, Austria

Scepticism over brotherhood's protestations

From Mr Courtney W. Howoland

approvals have increased hy

Sir. James Whittington's article, "Mubarak cracks down on Islamists" (November 24), complains that the Egyptian government has "lumped" the Mosiem Brotherhood with such groups as al-Jihad "despite protestations from the movement that it had nothing

to do with them". Mr Whittington seems to be unaware of the history of al-Jihad. Al-Jihad was established as, and remains, a loose network of several groups committed to the jihad tradition of overthrowing any overnment based on jahiliy (ignorance of Islam or wilful unbelief) and establishing an Islamic state. Organisations

within the al-Jihad network

have often split away and

regrouped under similar titles, such as the Jihad Organisation. The Moslem Brotherhood has had a variety of connections to such jihad Thus in the early 1970s Salih

Sirriya, a Palestinian member of the Jordanian Moslem Brotherhood, arrived in Egypt and, after making contact with the Egyptian Brotherhood, formed the Islamic Liberation Organisation (ILO). After ILO attacked and raided the military academy, a number of participants were failed and Sirriya executed. Some of his followers formed regional

According to the scholar Gehad Auda, director of the Centre for Political and international Development

Studies, Cairo, the loose alliance of groups of the Jihad Organisation included from its beginning in 1979-80 a faction of the Moslem Brotherhood, and also remnants of Sirriya's

Factions of the Moslem Brotherhood have floated hack and forth within an interlocking network of organisations. Consequently, it may he hasty to take at face value the brotherhood's self-serving protestations that it has nothing to do with al-Jihad.

Courtney W. Howland, senior fellow. International Rule of La Centre, George Washington University Law School, 720 20th Street NW,

Washington DC 20052, US

Personal View · Carl Bildt

Military force is not enough

The most vital task for today's London conference is to implement the Bosnia treaty



with the con-flict in Bosnia can be viewed as the history of the various conferences assembled in London to mobilise support for important actions. The first such conference, in August 1992, gave the go ahead for humanitarian measures

that saved the lives of tens of thousands of Bosnians and ensured the survival of the Bosnian state. It also saw the launch by the United Nations and the European Union of a joint effort to find a comprehensive negotiated settlement. The conference in July this year took the decision to use air power on a more extensive scale than previously, tt was after this conference that European leaders urged President Bill Clinton to commit himself to a credible political strategy

for settling the conflict.
The most important task facing the latest London conference, beginning today, will be to implement the Elysee treaty that emerged from last month's negotiations in Dayton. Ohio, between Bosnian, Serbian and Croatian leaders. It will be judged by whether it results in more than just a mil-itary partition of the country. or a mere pause hefore a

resumption of the conflict. Since Dayton, much attention has been focused on the military aspects of that agreement, under which 90,000 troops from Nato members and other countries stationed in the region will act as a huffer between the two so-called "entities" in Bosnia.



Carl Bildt: 'What happens in Sarajevo will be crucial'

Separating the Serb republic from the Moslem-Croat federation will be important and difficult. But it is likely to be much less difficult than attempts to implement the political and civilian aspects of the deal, which are the real

keys to securing peace. Even if the military side of the deal succeeds, Nato forces will leave the country effectively partitioned if the politi-cal and civilian side fails.

in all probability, that would be no more than a pause before another round in what has been a protracted war. Imple-mentation of the military side is the key to stopping the war, hut implementation of the political and civilian aspects is the key to creating conditions for a genuine peace.

The experience with the federation formed hetween Bosnia's Moslems and Croats in 1994 is a sobering one. Agreements have been signed without being implemented. It is only in the last few days, for example, that the divisions between the two sides that have split the city of Mostar have shown signs of easing.

There are still too many on both sides who give the impression of seeing peace simply as a continuation of war hy other means - and find it difficult to accept the reconcilia-tion ueeded if Bosnia is to sur-vive. Without an active reconciliation effort from both sides, there will never be more than an absence of war in Bos-

What happens in and around Sarajevo will be crucial. There are probably around 100,000 Serbs in parts of Sarajevo that wili be transferred to the Moslem-Croat federation.

if they fear that they will be discriminated against, or threatened in any way, by the Bosnian government, many are likely to flee the city. A large-scale movement of

refugees out of Sarajevo would be a serious blow for the Bosnian government, marking a failure to build confidence in its vision of a multi-ethnic and multicultural Bosnia. The vision hebind the Dayton accord is the vision of a united Sarajevo: it is not the vision of a city ahandoned by one of the nations of Bosnia.

it is extremely difficult to be statesmanlike in the immediate aftermath of a hrutal war. But statesmanship from the Bosnian leadership is now needed if the peace process is not to fail.

The international community can and will help with confidence-building and other measures. But it is the process of political and human confidence-huilding between Serbs, Moslems and Croats in Sarajevo that will be decisive.

The situation in Sarajevo is just one of a number of difficult challenges that lie ahead. The graduat return home or settlement of millions of refugees and displaced persons will he very difficult to achieve. It will be far from easy to hold free elections within six to nine months, to create the conditions for establishing new political institutions.

The safeguarding of human rights and the restoration of the rule of law will also be demanding tasks, given the necessity that war criminals be brought in justice. And the rec-onciliation needed to make the complicated constitutionalarrangements agreed at Day-ton work will be gradual and

Many lessons will have to be learnt before the Bosnian crisis recedes into history. The transatlantic relationship - as well as the way in which the EU operates its foreign and security policy - is already under dehate as a result.

But we must also re-learn the lesson that there are no purely military solutions to § problems that are essentially political. Military means are often necessary hut insufficient. The world's political leaders had better understand that before it is - once again too late.

The nuthor is the European Union's peace mediator in the

to go to make money these days? FT Exporter. Thursday, December 14.

صكدًا من الاصل

Audi

FRIDAY DECEMBER 8 1995

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday December 8 1995

Auditors under threat

This week's High Court judgment accountants Binder Hamlyn, which threatens the personal wealth of the partners, will have sent a tremor through the professions. Binder Hamlyn was probably not untypical in having insurance cover that fell short of the £105m total claim against it: full professional indemnity insurance is now difficult, if not impossible. to obtain. Since outstanding negligence claims against auditors probably exceed the personal capital of partners in the big accounting firms, there is every likelihood that unlimited liability will come to haunt partners in other firms.

The accountancy profession can fairly argue that the government has been dilatory in addressing the issues. The recent decision to ask the Law Commission to review joint and several liability was buck-passing of a high order. The profession is also unfortunate in that the duty of the auditor to third parties is a murky legal area. in the present case, Binder Hamlyn was being sued over an acquisition in which it was not employed by the acquiring company, ADT, which subsequently

brought the action. Yet before going along with the auditors' pleas for protection from such claims, it is worth asking whose interests would be served. Limiting liability in husiness affairs gives rise to moral hazard. in that it reduces the penalty for reckless behaviour and increases the risks to creditors. The Victorifits of wealth creation and the costs of moral hazard when they introduced limited liability in 1856. Is there such a trade-off with

the professions over liability? If there is, the benefits are not on a comparable scale. But there is an important issue of natural justice, in that partners in audit firms are often the only people of substance who can still be sued when companies collapse. They can thus pay disproportionately. despite being the least culpable of those who are at fault. The pen-alty of unlimited liability is usu-ally too draconian to fit the crime.

Since the 1989 Companies Act it has been open to firms to establish the audit function within a limited liability framework. KPMG recently decided to do this; but it is too early to know how robust the arrangement will prove, both in relation to the protection it offers and the impact on the quality of audits. Other leading firms, meantime, are planning to register in offshore havens that permit limited partnerships.

This will put the government on the spot. To abandon the task of providing the legal framework for one of the central safeguards of British capitalism to an offshore legislature would be both negli-gent and absurd. Far better to fol-low the US down the limited liability partnership route, which need not preclude legal action against to a speedy decision on how to establish proportional remedies.

Haste in Hungary

Hungary's socialist-led coalition government has shown political courage in pressing forward with privatisation. More than 80 per cent of the economy should now be in private ownership before the

At the socialist party conference last month, Mr Gyula Horn, the prime minister, faced down his critics, both the trade unions and party conservatives. They expressed anger that a socialistled government was imposing a sharp cut in real wages and wel-fare payments and selling Hungary's family silver. Until March, Mr Horn appeared receptive to such views. He blocked the sale of HungarHotels to a US investor at a price deemed too low by many Hungarians, and hesitated to cut public spending, though faced with widening current account

has done all the right things: first, he appointed two internationally respected hankers to head the finance ministry and the central hank: then he accented the austerity package they drew up. The 'Bokros package", named after Mr Lajos Bokros, the finance minister, devalued the forint, imposed an 8 per cent import surcharge and cut government spending. In the summer

and budget deficits.

government gave the green light for rapid privatisation of the gas and electricity utilities and the sale of another large stake in Matay, the partially privatised promote future prosperity.

telecommunications company The decision to try to sell six electricity companies before the end of the year underestimated the practical difficulties. Probably the Hungarian treasury would have received higher hids had it allowed more time for the complex regulatory and other aspects to be fully resolved. Speed inevitably caused ruffled feathers, as the government's advisers raced against time, and hidders complained

about being rushed. But the timetable was met. The Hungarian government will donble its original privatisation revenue target, by raising more than \$2hn from the planned sales of most of its gas and electricity utility companies mainly to Italian. German, and French investors. These new owners should now invest many more dollars in bring-

European standards. This is the prize for pushing ahead with privatisation while the momentum generated by the March package was still in force. Hungary has already attracted the lion's share of foreign direct investment in former communist Europe. It has now become the pioneer in attracting foreign investors to modernise obsoles cent utilities. Above all, hy pushing on with a policy of export-led growth and rapid privatisation, Budapest will be able to repay part of its \$21hn foreign debt and

Mad cows

Mad cow disease is the type of issue ministers most dislike, forcing them to make policy when scientific knowledge is incomplete. No-one yet knows whether bovine spongiform encephalopathy, first diagnosed in late 1986, cao he passed from cattle to humans. Concern has flared up in the UK recently, partly because of cases of Creutzfeldt-Jakoh disease, a similar illness, in several dairy farmers and teenagers. Professor Sir Bernard Tomlinson, a senior brain surgeon, also announced that he no longer ate beefburgers. The hypothesis on which gov-

ernment policy is based is that cattle contracted the disease during the 1980s from feed containing offal from sheep infected with scrapie, a similar disease. The fear is that BSE might jump the specles barrier to people even though scrapie, which has been around for about 250 years, apparently has not in July 1988 the government banned cattle feed containing sheep offal, and also, as a precaution, the sale of certain cattle parts for human consumption.

There is some evidence that the government's hypothesis is right. Cases of BSE have fallen sharply. to about a third of peak levels. Experiments with contaminated feed have strengthened evidence for its role. Although cases of CJD in the UK have risen from about 30 a year in the 1980s to 55 last year, some scientists argue that this is not significant, and that levels are similar

to those in other countries. They question whether illicit sales of contaminated feed can explain since 1988. Others argue that agricultural chemicals. not BSE, are to blame for farmers' CJD.

What should be done? The rules on slaughterhouses should be vigorously enforced. The government and explore more hypotheses. One of its main experiments, which will not yield results until 1997, was set up to test a theory now largely discarded - that cows pass BSE to their calves. The experiment is not designed to test the main hypothesis - the role of feed. The increase planned in research funds from £5.4m to £6.4m next

year may be too little. Meanwhile, should people eat beef? The government has repeat-edly said that there is no evidence that BSE passes to people, and that eating beef is safe. That is premature. Ministers could more accurately - hnt less comfortingly say that the risk is now much lower than several years ago.

However, they are right that there is no strong reason to avoid beef. Even if there were a link with BSE, the incidence of CJD is still tiny. The hazards of daily life pose a far greater threat. But if some conclude that this is one thing they do not want to chance, fair enough. The government cannot yet tell them that there is no risk whatsoever.

In search of fresh pastures

China is a new frontier for big retailers. They are arriving with a mix of enthusiasm and caution, say Tony Walker and Richard Tomlinson

ne by one, interna-tional retailing groups facing mature markets in the west and in Japan are pushing into a new territory which they believe they cannot afford to ignore

The pitfalls are many, ranging from a shortage of information on consumer preferences to bureaucratic obstacles and a shortage of suitable property. But with hundreds of millions of consumers and rapidly increasing incomes, interest continues to grow as China gradually opens its doors to foreign retail

"We're encouraged enough in the changes happening in the retail sector to say we need to get closer," says Ms Tracey Nelson, regional marketing manager of Marks and Spencer, the UK retailer which has opened a representative office in Shanghai. The company has been studying the Chinese market closely for the past 18 menths from

"This is part of the whole process of establishing how we can become involved." says Ms Nelson. Foreign involvement in Chinese retailing was made possible by regulations issued in 1992, which per-

mitted foreigners to form joint ven-tures with local retailers. A series of taking another cautious but important step in liberalising China's retail market. The most recent came when officials at the Ministry of Internal

Trade announced that approval was close for two "pilot" chain store ventures for Shanghai and Beijing. The first would be a discount supermarket the second a general purpose retailer. Previously, China had resisted the entry of large discount store and supermarket groups which aim to build country-wide networks, fearing its own retailers would not be able to compete.

Among leading contenders for the pilot projects are Wal-Mart of the US and Makro, the Dutch discounter. Other competitors include Japanese, German and French retailers. UK groups such as Marks and Spencer, Tesco and Sainshury are also positioning themselves for the Chinese market, though they are some way behind their Japa-nese, European and American coun-

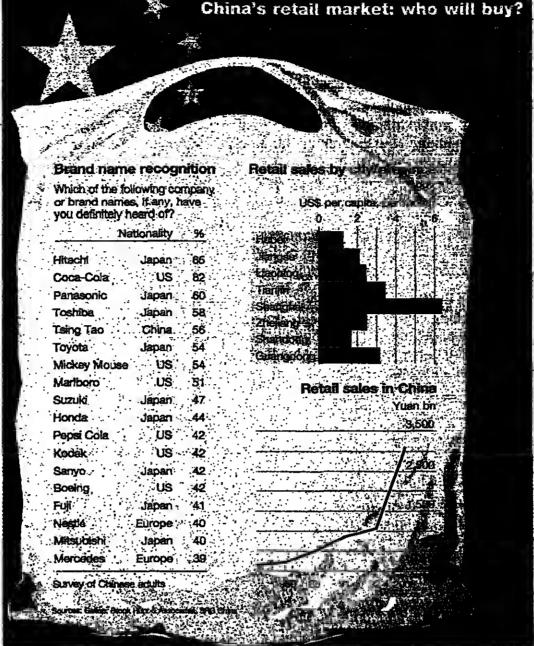
For many, Shanghai, with its population of 14m and relatively high levels of disposable income, is the first target Yaohan, the Japaneseowned retail group based in Hong Kong, moved quickly, establishing a joint venture with the Shanghai Number One Department Store, China's biggest-selling retailer. Oth-

ers have followed suit.

Under present Chinese policy, larger-scale retailing joint ventures are permitted in 11 of China's cities 14 of these bigger ventures - as opposed to boutique-type operations and discount chains - have been tablished with the approval of the State Council, China's cahinet, which automatically entitles them to import licences. A maximum of 24 such privileged

larger-scale ventures will be allowed initially, says an official of the Ministry of Internal Trade, which is responsible for the retail sector. Among State Council-approved joint ventures in retailing are those involving Seibu and Isetan of Japan, Yaohan and a string of Hong Kong, Singaporean and Malaysian retailers. Provincial governments and

municipal authorities have



approved dozens of smaller joint Arts and Crafts Corporation which ventures, but these do not qualify opened in March 1994.

for import privileges. Mr Wang Minghong, director of the international co-operation department of the Ministry of Internal Trade, said the decision to allow chain stores was "another major leap after the opening of the retail market in 1992". But he also said in an interview with the official China Daily that the chain store joint venture with local Chinese enterprises

would be experimental.

"If the two ventures are successful the pilot project will be expanded in size and scope," he said. Mr Wang also forecast that the establishment of chain stores would be a further step towards opening China's wholesale market to foreign tion centre of a chain stores company is, to some extent, involved in wholesale business".

In the meantime, foreign companies face daunting prospects in seeking to establish themselves in a highly competitive market where local retailers - including a re-energised state sector warv of foreign rivals - enjoy significant cost and other advantages. Some of the risks can be seen in

the experience of the Parkson department store in Beijing, a joint Malaysia and the state-owned China

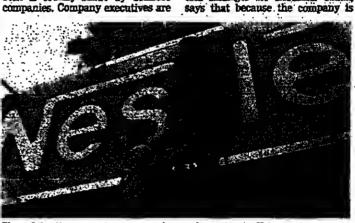
Sales were disappointing during too high. At the beginning of 1995, Parkson changed its sales strategy, reducing "high value" stock to 20 per cent of the total from about 40 per cent. Most goods are now "medium value", costing between

Yn200 (\$25) and Yn1,000. Only 15 per cent of Parkson's stock is now imported compared with about 50 per cent initially. Some 40 per cent is produced by igint ventures in China, and 45 per cent is locally made by Chinese

reluctant to reveal profitability, but it is no secret that the Sino-Malaysian joint venture is struggling. At the opposite end of the retailing spectrum is Jeans West, the Australian brand name clothes chain, which opened its first outlet in Shanghai in May 1993 and now has about 150 stores nationwide. Like Giordano, the Hong Kong clothing retailer, and other such boutique stores, Jeans West is

enjoying considerable success, although bureaucratic obstacles make life difficult. Mr Bruce Lam, Jeans West gen-

eral manager for northern China.



Sign of the times: western companies are investing to Chinese stores

Guizhou, every outlet has to pay tax on sales revenue through the local Guizhou taxation bureau. In order to trade elsewhere in China, Jeans West has to apply for a permit from the bureau. ..

A further problem is finding favourable locations for Jeans West outlets. You have to find the Chinese company which owns the lease on the property, and form a joint venture with them, even though it is simply a landlord tenant relation-ship. In Beijing, for instance, there are 16 separate joint ventures for 16 Jeans West outlets, mostly with

state enterprises," says Mr Lam. Securing properties at a reason-able price is a problem for foreign retailers. Supply of retail space falls well short of demand, although it is expected to increase considerably over the next few years.

Rents in Shanghai for foreign entrants are equivalent to those in a good location in Hong Kong. But Chinesa consumers, for all their new-found spending power, are not yet at the point where they can be relied upon to support higher-quality, higher-priced outlets — making it hard for retailers to break even.

were found to be study by Coopers & Lybrand, the accountants. It covered joint venture department stores, free-standing boutiques, concession counters and shops in joint venture hotels. Ms Dora Hung, a retail analyst in Hong Kong for Kleinwort Benson, the investment bank, says the maricet in Shanghai is certainly "get-ting more crowded and competitive". She said the appetite among Chinese consumers for western con sumer products was "very patchy". "A lot of foreign retailers are at the learning stage, trying to gauge different tastes," she says. "While the purchasing power is there, retailers have to be very selective in the way they approach the market." For example, Shanghai consumers

often had more sophisticated tastes than people in southern China. Relatively little is known about Chinese purchasing habits, but Gallup, the market research organisation, has created a profile of the Chinese consumer, in what it bills as "The First Nationwide Study of Consumer Attitudes and Lifestyle

Trends in China. "Household income is a more important indicator of preference for foreign-made produc place of residence." Gallup says. Nationally, Chinese manufactured products are preferred to foreign goods by a three-to-one margin,

but more affluent town dwellers

marginally prefer foreign-made These conclusions square with Marks and Spencer's own cautious assessment of the market for its goods in China. It estimates that products lies between 30m and 50m (out of a total population of 1.2bn) and is growing at about 10 per cent a year, with \$50 a month per family

available for buying clothes.

Although sales by retail joint ventures are increasing by between accounted for less than 2 per cent of the Yn1,800bn retail sales in 1994. But while penetration of the Chinese market by foreign retailers is still in its infancy, the western retailers setting up shop there regard it as an opportunity too

OBSERVER

Live from Warsaw law

■ It won't be the OJ Simpson trial but many Poles will be glued to their TV screens on Saturday morning when for the first time a Polish court goes out live to deliver its verdict on last month's

Never before have the 17 judges of the High Court's administrative, labour and social insurance section had as much limelight nor as much work following an election. Last time around, they only had to deal with 160 or so protests about the

This time, however, there are over 600,000 complaints from supporters of the defeated incumbent, Lech Walesa. Most argue that Aleksander Kwasniewski, a former communist. wouldn't have won his narrow victory if he had admitted that he had failed to pass several exams at Gdansk University during the Sociologists have apparently told

the judges that voters may well a have been swayed by Kwasniewski's assertion that he had a degree, But the opinion pollsters counter that few Poles want to go through the trouble not to mention the expense - of re-running the election. All will become clear tomorrow morning. But spare a thought for

the ooor clerk who has to type out

the verdict, whichever way it goes. By all accounts the court's written verdicts should contain the names of all 800,000 plaintiffs. Will it be

Road rage

Going too fast, or too slow, Ai Gore, the US vice-president, managed to upset a lot of South Africans this week. After his friendly talks in Pretoria, Gore set off for Johannesburg airport on the MI; the main link with the capital: He managed to do the journey at

speeds of up to 190km/h only because his fellow motorists were banned from using the M1 at the same time. There was no early warning, so there was chaos on the adjacent road system. Net result was that Gore turned up early for his next appointment at South Africa's parliament in Cape Town. Worse still, his sides are said to have complained that Mrs Frene Ginwala, the speaker, was not immediately on hand to greet him.
She was probably stock on the Mi.

Stunt men

The things politicisms do to catch attention. Pedro Mosqueda, a 40-year-old lawyer, was facing a neck and neck contest to become mayor of Maracay, an industrial city 70 miles from Caracas. He decided he needed to do something spectacular to break a dead heat

with two competitors. So a week before the vote, he hungee-jumped ... from a helicopter havering 5,000 feet above 15,000 people.

The crowds loved it and Mosqueda's opinion poll rating soared. Unfortunately, he still lost the election to Estels Roca de whose Democratic Action party eschewed stunts and relied on its powerful election machine. A cautionary tale for other political

What a mess

Critics of Marc Blondel, head of Force Ouvrière, one of France's main unions which have been leading the country's strikes, may have been closer to the mark than they realised with the slogans chanted against him over the last few days. "Blondel, c'est le bordel" has become a favourite war-cry and other victims of the industrial action - "bordel" meaning brothel in French, but in this context a

specifically in relation to a completely chaotic office. Judging by a TV film clip of Blondel's turecu this week, they are absolutely right. Pictures of a huge deak completely covered in collapsing piles of paper only served to underline the contrast with the government machine. Somehow the desk of his target,

prime minister Alain Juppe, just

Too many chiefs Things must be going well at last at Salomon Brothers. Yesterday it appointed 57 new managing directors, increasing its number of big-shots by a third... How many varieties do they need?

Goldman Sachs, the market leader, created 58 new partners a year ago. It would be cruel to suggest that domon needed so many new mds to offset future resignations or to anticipate possible retirements after this week's distribution of bonuses. Let's be kind. The willingness of so many Salomon people to join the top echelon must reflect their confidence in Deryck Manghan's leadership and expectation of lat profits in the

Capitol bonds

Robert Rubin, the US treasury. secretary, is making contingency plans for a possible government funding crisis later this month. The word is that he's planning to issue a new tranche of paper. First, there will be the Gingrich bond, which has no maturity. Then the Dole bond - that's the one with no interest. And finally, the Clinton bond - the one with no principal.

100 years ago

The Peruvian crisis
It would appear from the annual report of the Peruvian Corporation that the stars in their courses are fighting against the enterprise. The political disturbances, which resulted in the overthrow of President Caceros, did not terminate untilthe end of March last. During the Civil War the commerce of fits country was paralysed, and the Corporation's railways and steamers were forcibly seized upon alternately by the the Government troops and the insurgents, who both prudently left the question of compensation to be discussed later. The average South American dearly loves the process of drilling holes the process of arming holes through his neighbours with Maralloher bullets, but he has a decided antipathy to paying for his amusement when the fun is over.

50 years ago Argentina and revaluation Rumours of the Argentine Government's intentions to revalue gold and foreign devisen. though denied in November, persist as a matter of disquiet. The reason for revaluation if it were made, would be that of raising ready cald to replanish the depleted Traising recediors.

FINANCIAL TIMES

Friday December 8 1995

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Zero third-quarter growth as jobless total rises

Static German economy fuels rate cut predictions

experienced zero growth during the third quarter, beightening expectations that the Bundesbank will soon cut official inter-

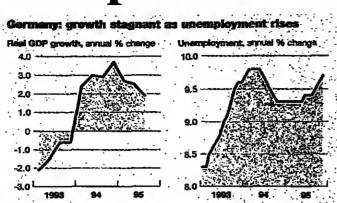
Seasonally adjusted unemployment rose 42,000 to 3.71m, equivalent to 9.7 per cent of the labour force, during October.

Unemployment in eastern Ger-many rose from 13 per cent in November last year to 14 per ceot last month. Pan-German gross domestic

product was unchanged in the third quarter against the second quarter of 1995, and only L5 per cent larger than in the third quarter last year. The year-on-year rise was the weakest for almost two years.

Several economists predict that accumulating evidence of a alow-down in the economy may persuade the Bundesbank to cut the discount rate, currently at 3.5 per ceot. earlier and more aggressively than hitherto expected. Its next council meeting is on Thursday of next week.

The official data were published as industry and unions agreed to press ahead with discussions on a union proposal for wage restraint next year in



Unions said yesterday they would be satisfied with a "strong signal" from industry that new jobs would be created in return for wage restraint next year. While these latest figures are

preliminary and subject to revision, most recent statistics and confidence surveys point towards

is tempered by uncertainty over

statistics, judged by many economists as unreliable. The weakness in the third

quarter is largely a result of a 3.4 per cent fall in investment in machinery and equipment, compared with the previous quarter. Mr Klaus Zwickel, leader of the IG Metall engineering union, who proposed the plan last month, had demanded that industry cre-

planned changes in social secu-rity benefits before the three

at several banks and safe deposit

boxes under the control of Raul

Raul's wife, Mrs Paulina Cas-

tandn de Salinas, aod ber

brother were arrested in Geneva

last month after allegedly using

false documentation to try to withdraw the funds. They bave not been charged by Swiss

Swiss aothorities believe the

money may be related to drug trafficking. After being ques-tioned by Swiss officials, Raúl Salinas, who beld various gov-

ernment posts until be was

removed by his brother in 1992,

said through his lawyer that he

had earned the money from

business deals with Mexican

Some economists now predict a fall in GDP during the fourth ate 110,000 jobs before talks about a wage freeze could begin. After a four-hour meeting chaired by Chancellor Helmut quarter and continued weakness throughout 1996. Other economists are predict-Kohl on Wednesday night, Mr ing a short pause in growth to be Zwickel warned that the unions followed hy a strong rebound would pull out of the talks if the government pushed through But the medium-term optimism

the quality of German economic UK freezes \$23m bank account in drugs money investigation

slie Crawford in Mexico City

British police bave frozen a \$22.7m bank account beld in the London branch of Citibank on behalf of the brother of Mexico's former president Carlos Salinas, as part of an international drug trafficking and money launder-

ing investigation. The account in the name of Mr Raul Salinas, now in jail in Mexico on charges in connection with the murder of a former leader of the PRI. the country's ruling party, was frozen under an agreement between the Britisb and Mexican governments aimed at combating drug trafficking. The accord was signed by his brother, then president, in 1990 while on an official visit to

The size of the account is an

forwardsbould not obstruct the

Speaking in a Bundestag

debate on Europe shortly before

meeting President Chirac, Mr

Europe today

Adriatic Sea.

Continued from Page 1

EU capacity's for action".

embarrassment to Citibank, which under money-laundering guidelines must satisfy itself about the source of the funds, and to the Bank of England, which is responsible for London's reputation as an interna-

tional financial centre.

We have a long-standing policy of not discussing publicly matters relating to who may or may not be a client. Another long-standing policy is to co-operate fully with authorities on investigations," Citibank said in a statement from New York.

The discovery of the London account is the latest step in an international investigation, led Agency and the Mexican govern-ment, and including the Swiss anthorities. It follows the uncov-

by the US Drug Enforcement ering of more than \$100m in Switzerland, lodged in accounts

that progress towards greater

European integration should not

be held up by the "slowest ship

Mr Carlos Salinas, who left office a year ago, fled Mexico soon after bis brother was arrested in February and later charged in connection with the Summit warns on EU reform assassination last year of Mr José Francisco Ruiz Massieu, secretary-general of the PRL Kohl indicated that this principle went beyond foreign policy. He said the two countries had agreed

FT WEATHER GUIDE

The former president, who has not been officially linked to the money laundering investigation, has issued a statement saying he felt deceived by his brother, and that he was willing to return to Mexico to defend his reputation.

for \$35m By John Thomhill in Moscow

The deal is the latest in a series

designed to accelerate the privatisation programme and raise bud-get revenue, which has sparked fierce political controversy. Critics of the "shares-for-loans"

privatisation scheme argue that it is turning into a giant insiders' game, which is tarnishing the image of economic reform shead of this month's parliamentary

Oil analysts said the transfer price for the Lukoil shares was substantially below their open market value. Atlantic Richfield, the US oil company, recently paid \$250m to buy a slug of Lukoil's convertible bonds equivalent to about 6 per cent of the company's equity. Lukoil has a total market value of about \$3bn on Russia's

However, the consortium must also assume responsibility for repaying Rbs500bn (\$100m) of Lukoil's subsidiaries' debts to the government and cannot dispose of the sbares until next year. Uoder a complex agreement, the consortium is officially lending the government money in return for holding the shares in trust until at least September next year. But oil industry analysts say the consortium is almost cer-tain to end up with ownership.

The winning consortium, which inclodes Imperial Bank as weil as Lukoil's own management, won the auction hy bidding \$100,000 more than the minimum price set by the government.

Imperial, which was founded by several of Russla's biggest energy companies including Lukoil and Gazprom, the giant gas concern, has emerged as one of the country's most influential financial concerns boasting excellent contacts in government. A former vice-president of Imperial Mr Sergei Dubinin, has just been appointed head of Russia's cen-

tral bank. Lukoil, widely viewed as Russia's most powerful and commercially-minded oil company, has been keen to raise money on international capital markets and is quickly opening itself to outside investors.

shares in several other leading Russian companies yesterday. The International Financial Company, affiliated to Oneximbank, bid \$5m above the asking price to win control of 51 per cent of Sidanco for \$130m. Sidanco ranks as Russia's fourth-biggest oil producer generating 24.3m tonnes of

Russian consortium buys 5% of Lukoil

A Russian consortium yesterday won control of a 5 per cent state shareholding in Lukoli, the country's biggest oil company which has bigger reserves than Exxon, after bidding \$35.1m in a privatisation auction

of government share transfers,

rudimentary equity market.

The government auctioned

THE LEX COLUMN Crude tactics

It is hard to avoid the conclusion that Russia's privatisation programme is rigged. Yesterday's auction of 5 per cent of Lukoil, Russia's biggest oil company, is a case in point the shares have been snapped up by a consortium which includes Lukoil's own manage-ment and Imperial, a bank with which Lukoil is closely associated. There are two things wrong with this: Imperial was itself acting as the government's agent in the auction; and the successful consortium only bid \$35m - a tiny fraction of the \$250m recently paid by

True, the consortium has promised to pay off \$100m in debts owed by Lukoil to the government. But Lukoil had to pay these anyway, so it is oo comfort for taxpayers. If the consor-tium sells the shares at a profit, it does theoretically have to share some of the benefit with the government but this arrangement looks like an invitation to evasion.

Deals like these - today's sale of 45 per cent of Yukos, another oil company, is expected to follow a similar pattern - are an insider's game, from which foreign investors are excluded. Preventing foreigners from buying Russia'a jewels in the run-up to an election may sound like good realpoli-nic, but it will not work. International investors still have plenty of opportu-

nity to buy shares in these companies Imperial and Lukoil themselves announced a 5 per cent convertible bond issue yesterday. The real victims are taxpayers deprived of the full prices foreigners are willing to pay.

Merck

The admission by Germany's Merck that it will miss its 1995 sales forecast is rather embarrassing, coming less than two mooths after the drug group's October flotation, Merck blames the strength of the D-Mark for a weaker fourth quarter and for the fact that turnover will now fall 5 per cent abort of its earlier DM6.5bn (\$4.54bn) target. But the German cur-rency has been broadly flat against the dollar since the middle of the year. It looks as if Merck succumbed to a bout of pre-flotation optimism and is

now having to pull in its horns.

That should not distract attention from the underlying business. The pbarmaceuticals arm, which makes three-quarters of the profits, pushed sales up 12 per cent in the first nine months of this year - above the industry average. Merck beoefited from



problems at German rival Schering and is expanding its generic drug busi-ness. Chemicals and laboratory supplies face tougher conditions, but both

have strong market positions. The group's higgest problem is lack of scale. October's share issue, which raised DM2.5bn, was supposed to provide fire-power for acquisitions. It is disappointing, therefore, that net debt will finish the year at a higher than expected DML5bn. The shares, which have risen 10 per cent since flotation, hardly budged yesterday, partly because Merck forecast profits growth of 20 per cent for 1996. But this is largely due to lower interest charges following flotation. The long-term prospects are much less certain.

GEC

General Electric Company investors have rightly become frustrated with the group's lack of momentum in recent years. Hopes that this is about to change helped push the ahares up 4

per cent yesterday.

Given its strong financial position and global connections, GEC is well placed to benefit from the rapid consolidation of its markets in defence, power plants and telecommunications. The acquisition of submarine builder VSEL, giving it a new platform for its electronic defence systems, is a good example. But that only cost a net £280m (\$431m). By and large, Lord Weinstock, managing director, has preferred to bold on to the group's £2.5hn cash pile and suffer short-term dilution from lower returns.

Opportunities to put that cash to better use are growing. GEC-Alsthom, the power plant joint venture, is

dish Cocastarting to invest capital through build-and-operate contracts. Having missed out on the mobile phone boom GEC is keen to be at the forefront of the next generation of communica-tions technology, and there is scope for joint ventures in European

Meanwhile, the group is still expec ted to announce a successor to Lord Weinstock next spring. And while yes terday's half-year results were hardly inspiring, GEC'a ateady earnings growth will look attractive in a slowing economy. The group could strengthen its position further by sell-ing some of its smaller businesses, like consumer products. With an above average yield and a market rating, the shares are a solid hold.

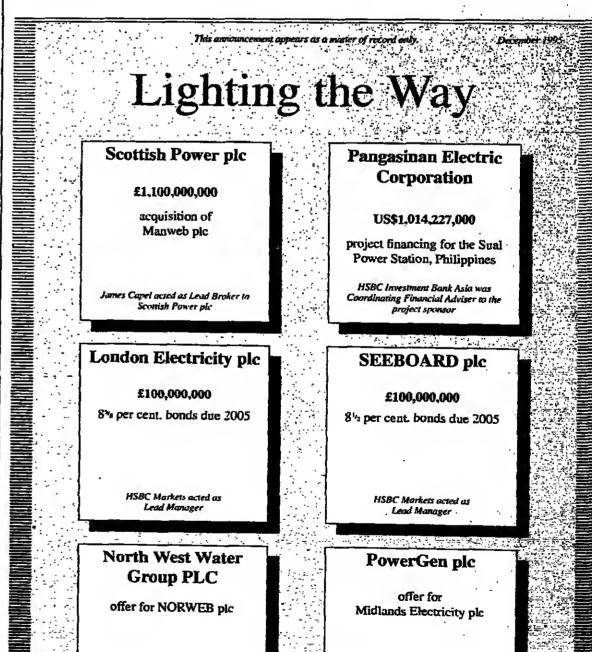
Littlewoods

It is easy to argue that the Moore family have done the right thing in shutting the gate on the barbarians queueing up to buy out the retail and pools group. Littlewoods is a rare example of a poorly-managed business with a relatively strong market posi-tion, and it offers huge potential for investors to profit from a turnaround. Profit margins are lamentable across the range of its businesses. And with the additional bonus of a likely pick-up in consumer spending over the next year, why should the family give away all this potential profit growth for £1.2bn? Under such a scenario, the proposed buy-back of shares from dissenting family members looks emi-

nently sensible.

The problem is that while the Moores have turned their back on outside offers, they are unlikely to imple selves. Few top managers would want to step into the breach, given the pros-pect of strategic bickering from the owners. The management has been slow to modernise its pools business which made less than half the profit margins of smaller rival Vernons last year - and its retail operations have suffered from confused market posi-tioning. This offers the family little comfort over future returns.

Of course, flotation remains a pos bility - there is a price for any basiness. But with no signs of manage ment shake-out, no prospect of a takeover, and a gaggle of controlling shareholders, it is hard to see the family matching the valuations proposed by their recent suitors.



Approved for Issue by Midland Bank pic, regulated by SFA

Midland Bank jointly arranged £1,100,000,000 ocquisition finance

Midland Bank jointly arranged

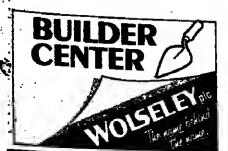
£2,550,000,000 acquisition and working

High pressure across the Baltic states will 1020 sponsor sunny but very cold conditions across eastern Europe. Wintry cold air will continue to dominate central Europe but the chili will moderate in western Europe. A southerly air flow will bring scattered snow flurries to Denmark and northern Germany Temperatures will rise to freezing in Holland and northern France. Southern France and north-eastern Spain will see int with temperatures between 8C-13C. Scandinavia will continue cold, though milder air with outbreaks of rain and snow will affect southern Norway. The Alps and northern Italy will have rain and snow on some slope while scattered showers should affect the Five-day forecast Turkey and Greece will turn even cooler with spread frost and snow in the mountains. The North Sea area will be calm and mainly dry with temperatures just above freezing The western Mediterranean will continue unsettled with numerous showers affecting 20 the coasts of Italy and Spain. Central Europe will stay cold, though the chilly easterly winds cloudy rain rain snow cloudy sun cloudy fair sun cloudy cloudy Caracas Cardiff Casabtar Chicago Cokogne Dalas Dalas Dalas Dubai Dubai Dubin Dubin Dubin

The airline for people who fly to work. Lufthansa

rain rain sleet cloudy fair sain tair rain fair cloudy fair fair show cloudy fair tair snow cloudy fair tair snow cloudy fair
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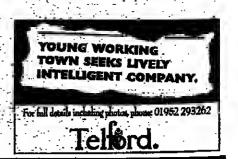


FINANCIAL TIMES

COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1995

Friday December 8 1995



Swedish Coca-Cola clash flares again

The prospect of a struggle for market share in Sweden's soft drinks market bubbled up again when an attempt to patch up a row between Coca-Cola and its longstanding local producer, Pripps, broke down amid renewed recriminations. Page 18

Philips confirms it faces \$3bn action Philips, the Dutch electronics group, confirmed it faced a \$2.96bn law suit in the US from Mr Maurits de Prins, founder of Super Club, a video-rental subsidiary, but added the suit was filed three years ago and that it could not comment further while the case was pending. Page 18

CIBC adds gloss to Canadian banks' figures Canadian Imperial Bank of Commerce has capped a strong reporting season by Canada's banks with a 14 per cent advance in fiscal 1995 earnings to C\$1.02bn (US\$740m) and a dividend rise.

Sony and Oki join for chip develor Sony, the consumer electronics company, and Oki Electric, one of Japan's leading semiconductor manufacturers, are joining forces to develop advanced technology for next-generation semiconductor

CRA gives go-ahead to Century zinc mine CRA, the Australian resources group 49 per cent owned by RTZ of the UK, approved the development of the Century rinc mine in Queensland, now costed at A\$1.14bn (US\$81.4m). At full production, Century will be the world's largest supplier of zinc concentrate. Page 22

QEC advances 6% at Interim stage General Electric Company of the UK reported profits for the half-year to 30 September of £402m (\$635m), a rise of 6 per cent. Lord Prior, chairman, said progress was being made on finding a successor to Lord Weinstock, GEC's managing director, and the company expected to make an announce-ment in the spring. Page 24

Indonesia may contact UK over Amec bid The indonesian government is considering expressing concern to British ministers about the proposed takeover of Amec, the UK construction and engineering group, which is leading British efforts to develop the \$47bn Natura offsbore gas field.

Cuba's main exports poised to rebound Output of Cuba's two biggest export earners, nickel and sugar, are poised for a turnround supported by foreign investment, according to Mr Osvaldo Martinez, head of the economic affairs committee of Cuba's national assembly. Page 31

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Tokai Bank rescues Japanese credit union

Japan's ailing financial system yesterday yielded its sixth casualty this year, with the failure and government-inspired rescue of Osaka Shinyo Kumiai, a credit

Tokai Bank, the Nagoya-based com-mercial bank, agreed to take over the good assets of Osaka Shinyo Kumiai, on a request from the Osaka prefectural government, after the credit union succumbed to an estimated Y150bn (\$1.5bn) of property-related bad debts, more than half of its total Y270bn loans.

This is further evidence of the fragility of Japan's smaller financial institutions and adds urgency to the establishment of a special organisation to rescue collanging banks. Details of the new body are in the final stages of debate between the government and banking industry, for completion this month, in time for presentation for the Japanese parlia-

Mr Takashi Motoi, vice-president of Tokai, one of Osaka Shinyo Kumiai's main creditors, declined to estimate the cost of the takeover, to be completed next summer. The finance ministry put

Tokai's acquisition costs at Y10.7bn. Mr Motoi said the rescue would cost Tokai less than allowing Osaka Shinyo Kumiai to fail. He hoped to strengthen Tokai's customer base in Osaka, with the addition of the credit union's 20 branches. All "necessary" members of its 383 staff would be retained.

The resone was a "wise decision" which would belp stabilise the financial system, said Mr Kyosuke Shinozawa, vice-finance minister. The total cost of the rescue would be Y166bn, of which the Y150bn of unrecoverable loans would be absorbed by the proposed bank rescue

body, the finance ministry said.

Just how the body, modelled on the US Resolution Trust Corporation, will be funded is yet to be settled, though it is likely some public money will be used. There is some political opposition to publicly-funded bank bail-outs, but there is a limit to the strong banks' will and ability to ball out the weak.

Mr Shinozawa yesterday called for public understanding of the proposed Isranese RTY: and said it would dispose of had loans in a transparent manner. In the meentime, a complex temporary solution has been set up to cover the

The Deposit Insurance Corporation, a body set up and funded by commercial banks to pay depositors in the event of a failure, will carry Y70.7nm of the credit union's losses and Y12bn will come from Osaka Shinyo Kumiai's own reserves. The finance ministry will negotiate with the Osaka prefectural government on

how to cover another Y90hn.

Tokai was approached as a rescue because of its husiness relationship with Osaka Sinyo Kumiai, to which it had introduced a small-amount of lending business, said the ministry.

E. Merck cuts sales estimate to DM6.2bn for 1995

By Daniel Green in London

E. Merck. tbe German pharmaceuticals and specialist chemicals company, yesterday cut its 1995 sales estimates from those in place two months ago. The company's previous forecast was for 1995 sales of DM6.5bn. The company now expects DM6.2bm, said Professor Hans Joachim Langmann, man-agement board chairman. Sales in 1994 were DM5.66bu. He blamed currency fluctuations for the change in the forecast. Thirdquarter sales rose 12.2 per cent to DM4.7bn.

"Without the strong D-Mark, sales would have grown by another 6 per cent," said Prof Langmann. He said the "business climate in Germany" meant fourth-quarter profits would not grow as quickly as in the third quarter. "There is no reason for any undue pessimism concerning the group's business," he added. E. Merck shares fell DM0.32 to DM61.33.

Analysts reacted cautiously to the figures. One London securities house is set to recommend today that investors treat Merck shares with caution following yesterday's figures.

It is also likely to argue that some of the profits growth in 1996 will be the result of reduced interest costs resulting from the proceeds of the flotation and that growth after that could fall.

But Ms Birgit Kulhof, an analyst with UBS in Zurich, which was a joint global co-ordinator management was "being very cantious". She cut her sales forecast to DM6.3bn and left operating profit forecasts unchanged. Groop net profit befare extraordinary ttems rose 29 per cent to DM273m in the nine months to September.

There was an extraordinary profit of DM39m made up of profits from the sale of the com-pany's stake in the German joint venture Cascan to its joint venture partner, Glazo Wellcome, and reserves for the expected costs of the flotation.

The pharmaceuticals division, which accounts for 55 per cent of total sales, saw sales rise 16 per cent in the first three quarters of 1995 to DM2.56bn. Sales in the laboratory sector

rose by 14 per cent to DML 17bn. belped by acquisitions. The diagnostics division "suffered under the difficult market conditions" and one business had been sold during the period. Excloding the disposals and cur-rencies, "sales grew by between 4 per cent and 6 per cent to

DM1.17bn", said Prof Langmann. Sales at the speciality chemicals division rose 0.4 per cent to Dil927m. Sales of pigments and cosmetics weakened. This was counterbalanced by higher demand from the semiconductor industry for the company's specialist chemicals and liquid crys-

tal technology. Lex, Page 16; Roche and Ares Serone win drug approvals, Page 18 Lack of demand by foreign investors marred latest sales Performances since privatisation Caution

rules over state sell-offs

t has not been a good year for privatisations. In recent months, the governments of France, Indonesia and Italy have been forced to reduce the size and orice of their transactions because of the lack of demand from international investors. Deals have had to be scaled

back because of disappointing orders from the US, where funds have been diverted from international equities back to the buoyant domestic stock market. The most serious casualty was

the privatisation last month of Indonesia's PT Telkom, the country's telecommunications company, which had to be halved to Telkom's offering also suffered

from investor caution in view of

the glut of telecoms offerings from all over the world which are to come to market over the next year. The largest such offering will be Germany's partial privatisation of Deutsche Telekom from which it hopes to raise DM15bn (\$11bn). International investors are

increasingly selective about primary equity issues. They have flocked to the flotations of well-known consumer brands such as Gucci, the Italian fashion house, and Adidas, the German sports shoe and equipment manufacturer, in the certainty that the shares would go to a premium as soon as they started trading. By contrast, investors are wary

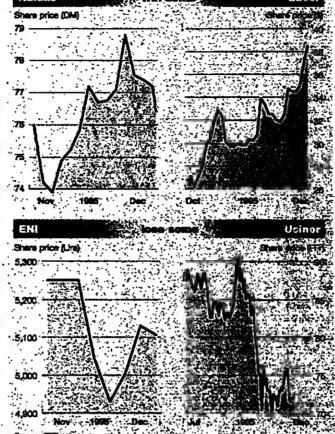
of privatisations, especially in France and Italy, having lost money in earlier offerings. privatisations or partial privati-sations in France have suffered a fall in share price. The steel company, Usinor Sacilor, is trading at FFr71.60 compared with its issue

price of FFr86. The French government is selling its stake in Pechiney, the alu-minium and packaging group, but the offering has already been branded as a failure. Lack of demand from international investors forced the government to reduce the size of the offering but there are still concerns that the banks arranging the deal will be left with large chunks of

unwanted stock. in Italy, investors who took part in last month's privatisation of Eni, the oil and gas company, are sitting on losses with yester-day's share price at L5107, compared with the issue price of

The caution of international investors is of growing concern to the two countries because they have both set ambitious privatisation programmes. France wants to sell off a further tranche of Renault, the car company, and France Télécom, its telecoms company, while Italy bopes to privatise Enel, the power utility, and a further part of Stet, its telecoms company, next year.

Foreign investors say governments have been too greedy in recent privatisations. They also believe governments have often failed to educate the domestic



stronger element of fixed-income

The Italian government is heeding this advice. It plans to

sell its remaining 34 per cent

stake in the insurer INA by a

which most observers expect, it

may have to think again.

European sales, Page 19

ties as an alternative to government bonds, which are the favoured form of saving in many European countries.

The UK government made it a political issue to sell the people's assets back to the people but this has not happened in France or Italy," says Mr Tony Parker, fund manager of the £500m (\$790m) Kleinwort Privatisation Trust. The UK's strategy also worked

priced relatively cheaply. Another criticism about recent privatisations has been an apparent over-dependence on interna-tional rather than domestic demand. In UK sell-offs not much more than 20 per cent was sold to foreigners and even domestic institutions were allocated less stock than they had hoped. This resulted in healthy demand once trading started, propelling the

shares higher. But in Europe and Asia, as much as half is offered abroad. "The French, and the Italians too, need to concentrate on beefing up their domestic markets. said one banker.

In France the government's sparked industrial unrest, are seen by some bankers as the cat-alyst for improving the fortunes of France's privatisation programme over the long term. The welfare plans should encourage more investment in equities because individuals would be given incentives to invest in their own pensions. life insurance and healthcare rather than relying on the state. In Italy, too, there are moves to wean individuals off state pensions and on to personal

and company pensions. However these are fundamental change which will take some years to effect.

Bankers are therefore recommending that governments drop the idea of pure equity offerings

Trygg-Hansa in SKr1bn merger with life group

Trygg-Hansa. Sweden's second largest insurer, moved yesterday to complete its restructuring after a series of losses by taking over its sister life assurance com-pany in a SKrlim (\$152m) deal involving one of the biggest demutualisation operations in Sweden in recent years.

The move was prompted by deregulation, which will allow life assurance operations to be run for profit for the first time, and by other regulatory changes, which have opened up new savings markets. Trygg-Hansa's shares fell SKr3 to SKr107.

"We needed to take this step to create a Trygg-Hansa that will be a leading competitor in the finan-cial industry in the future," said Mr Lars Thunell, chief executive. "It not only solves our own internal problems but it makes us one of the first companies to utilise opportunities opening up through the tremendous changes

The core of the restructuring involves the merger of Trygg-Hansa Life, at present a mutual company, with Trygg-Hansa AB, the parent company. They are already: closely bound, with Trygg-Hansa AB administering the life operations and the life company owning a 28 per cent voting stake in the parent.

placing of bonds convertible into INA shares. That operation could Trygg-Hansa AB will pay SKr1.15bn to the life company's raise L3,000bn (\$1.9bn), which policy holders, while the latter's would make it the biggest con-vertible bond issue to date in the shareholding will be placed in a newly-formed foundation in which its policy holders will be the beneficiaries. Meanwhile, world. There are no siens that France will follow suit, but if Trygg-Hansa once intended to merge, is to sell most of its 28 per cent holding in Trygg-Hansa AB, marking the Antonia Sharpe | end of their relationship.



The pure life operations of Trygg-Hansa Life will not be fully merged until January 1997. But the merger will enable Trygg-Hansa to offer a range of insurance, savings and banking services, including private pensions, income replacement and other schemes emerging in Sweden due to deregulation and cuts in state benefits.

The move is one of the final steps in Trygg's restructuring. It is retreating to its core domestic market after an incursion into the US through Home Holdings and earlier forays into banking and credit insurance, which ran up total losses of SKrilbn. Trygg has returned to profit this year. Mr Thunell said Trygg-Hansa Life policy holders would benefit from "literally billions of kronor" from cuts in administrative costs implied in the merger. He also per share would rise in the long term due to future profits from existing insurance contracts although in the short term they would suffer.

Acquisition of

Eversholt Leasing Limited

for a price of £580,000.000

from British Rail as part of the sale of the rolling stock leasing companies (ROSCOs)

The undersigned developed the bidding consortium and acted as Financial Advisors to the purchaser's management and Eversholt Holdings Limited, the acquiring company.

Morgan Grenfell & Co. Limited

KIHUR

Elektrowatt makes SFr1.8bn bid

By Thierry Meyer in London

Elektrowatt, Switzerland's largest electricity generator con-trolled by CS Holding, has made a SFr1.8bn (\$1.5bn) recommended bid for Landis & Gyr, the electronics group. The merged group would have turnover of SFr8bn. Landis & Gyr's biggest share-holder, Mr Stephan Schmidhel-ny's Unotec Holding, had already sold its 35 per cent stake to Elek-

Another large shareholder, investment group BB Industrie, is believed to have sold its stake too, giving Elektrowatt 51 per cent of Landis & Gyr. The offer is conditional upon at least 70 per

Elektrowatt said it offered SFr950 a share, a premium of 36.9 per cent over the average price in the past month. The group also said it was willing to pay SFr2.05 per warrant. Before both shares were suspended in Zurich yesterday, Landis & Gyr had risen SFr3 to SFr730 and Elektrowatt fell SFr5 to SFr353.

Elektrowatt said it would need to generate SFribn from disposals to pay for the deal. Analysts said it could divest some electronic activities, including a minority stake in Electron House and Unitach, both in the UK.

The Landis & Gyr acquisition is an attempt by Elektrowatt to focus on two businesses, the electric power division, and the secu-

division. Landis & Gyr is the world's third largest company in building control systems. Its other businesses include electric power control utilities, and payphones - where it is a world leader. Last year, it posted SFr2.9hn sales and SFr111.7m net profit, up 15 per cent, giving a multiple of 1.6 times sales and 16 times earnings.

Mr Oskar Ronner, Elektrowatt's chief executive, said the takeover would bring "vigorous synergies". Security and building control systems account for 45 per cent of Elektrowatt's SFr5bn turnover. CS Holding, the bank-

EUROPEAN NEWS DIGEST

Fortis 14% ahead after nine months

Improved results in its core Benelux banking and insurance markets helped Fortis, the Dutch-Belgian financial services group, lift nine-month net profits 14 per cent to Ecu469m (\$605m). The performance, in line with analysts' expectations, prompted the company to forecast full year net profit growth of at least 12 per cent. It described this as an upwards revision from its previous predictions of a "clear" rise in 1995 earnings. Turnover rose 6 per cent to Ecu12.7bn. Operating profit rose 34 per cent to Ecu717.8m, but the net figure was held back by a

sharp rise in taxation, from Ecu127.5m to Ecu221.7m. In part, this reflected the absence this year of carry-forward losses as well as the fact that last year's results were influenced by a tax-free capital gain on the sale of shares in Assubel, a Belgian

Fortis reported increases in both insurance and banking results in the Netherlands and Belgium, its dual home markets. Combined operating results for these two countries rose from Ecu264.1m to Ecu344.8m. In the US, operating results fell from Ecu39.8m to Ecu71.1m, due partly to declining bealth care earnings, which Fortis described as an industry-wide trend. Ronald van de Krol, Ronald van de Krol, Amsterdam

Clariant forecasts improvement

Mr Martin Syz, chief executive of Clariant, the chemical business recently demerged from Sandoz, expected 1996 results to improve against the year earlier if market demand for its products continued at current levels. In an interview with the Finanz und Wirtschaft newspaper, be said be also expected 1995 net profit to be above last year's estimate of SFr103m (\$88.1m), when it was a part of Sandoz. He did not expect fourth-quarter sales to show large increases in local currencies, but hoped to keep pace with third-quarter

Mr Syz said Clariant would make acquisitions of between SFr10m and SFr40m francs over the next few years, mainly in the masterbatches or textile chemical sectors, particularly in countries where it was under-represented. It would make annual investments worth 5 per cent of yearly sales. In 1995 and 1996 these would be "somewhat higher" at SFr150m because of investments for its Chinese textile dyes plant.

CS Holding, Winterthur in link

CS Holding and Winterthur Insurance said they were planning to establish close business ties in Switzerland as well as selected international markets. They said the co-operation would take the form of joint ventures and that there were no plans for any capital links. Both companies would make their sales channels available to each other. This would give bank customers access to the Winterthur range of products, and Winterthur customers access to CS Holding products through their insurance advisers.

US approval for Roche drug

Roche, the Swiss drugs group, said the US Food and Drug Administration had approved its Invirase treatment for use in combination with Aids medicaments on patients with advanced HIV infections. The drug's generic name is saquinavir. It said Switzerland would "ostensibly" be the first European country to approve Invirase in spring 1996. Invirase was expected to be launched on the US market within 48 AFX News, Basel

■ Ares Serono's Gonal F fertility treatment has been approved by Swiss Intercantonal Drug office. It said it would market the drug in Switzerland from January 1996. AFX News, Geneva

The prospect of a bitter struggle for market share in Sweden's soft drinks market suddenly bubbled up again yesterday when an attempt to patch up a row between Coca-Cola and its long-time local producer Pripps broke down amid renewed recriminations.

Coca-Cola abruptly cancelled

deal between the two companies, which Coca-Cola with-

"In light of public statements by Pripps' management that mischaracterise both this meeting and issues raised during negotiations, we no longer feel that such a meeting would be productive," Coca-Cola said.

called for a meeting with the owners of Pripps, the Norwegian group Orkla, and Sweden's Volvo, to discuss the winding down of the old agreement by the end of this month.

trolled by Flat, the automotive

would have created Italy's larg-

group after Fiat itself, with

erased L2,000bn of debt at Fer-

subsidiary was one factor.

Judicial investigations into

current and former executives,

and criticism from analysts,

market supervisors and the

media about the plan's lack of

According to its creators, the

improve. The rights issue is

logic also contributed.

difficulties.

establishment.

bankruptcy.

A worried Pripps - which stands to lose SKrl.4bn (\$213m) in sales from Coca-Cola products, or one-third of its turnover - said it continued to hope that a renewal of the long-term agreement was

.Coca-Cola conceded it was still prepared in talks with Orkla and Volvo to "take a fresh took" at future cooperation.

were that Coca-Cola would go its own way in the Swedish market from January 1

No respite for shareholders in Ferfin affair

diately all production and distribution of Coca-Cola

It was also upset that Pripps revealed that the stumbling block in negotiations was a demand from Coca Cola that Pripps set aside all Pripps own brands in Sweden to make way for greater penetration of the US group's drinks - which are already the leaders in a carbonated market worth about SKr5bn a year.

A breakdown would expose both Pripps and Coca-Cola,

move on Monday by Pripps - which together have a 65 per later rescinded - to halt imme- cent market share for carbonated drinks.

Pripps would have to move fast to built up its own relatively weak brands, while Coca-Cola would need to rely on imports and construct a distribution system from scratch.

Meanwhila, Pepsi-Cola and its local partner Spendrups are anticipating an invaluable opportunity to grab markat

They have plans to triple ontput to hit Coca-Cola and Pripps while they are weakest.

SuperGemina on the whole

As for the much-beralded

battle betwsen Mediobanca

and its rivals over Ferfin's

future, it may already be over.

San Paolo and other unhappy Ferfin shareholders

have few options today. The

Turin based bank and its allies

control some 20 per cent of the

holding company, against more

than 35 per cent in the Medio-

They have already snubbed

Mediohanca by refusing to join

the consortium of banks that

will underwrite the issue.

Reports yesterday indicated

San Paolo would not take up

its own rights, thus saving money but losing further influ-

Some analysts believe that

would be the most sensible

decision, given that Medio-

banca is already in control at

Ferfin. The only open question

is whether San Paolo chooses

to go out with a fight by

declaring its discontent in public at the shareholder

Founder of Super Co Super Club sues Philips for \$2.96bn

By Ronald van de Krol in Amsterdam

Philips, the Dutch electronics group, confirmed it faced a multi-billion dollar law suit in the US from the founder of a video-rental subsidiary, but added the suit was filed three years ago and that it could not comment further while the case was sub judice.

The Belgian business daily De Financieel-Economische Tijd reported that Mr Maurita de Prins, the Belgian founder of Super Club, was suing Philips for \$2.96 billion in damages in a Texas court.

Mr De Prins alleges Philips gained control of Super Club in a criminal manner and that be and other minority sharebolders were deceived. He is sning Philips Electronics of the Netherlands, Philips of Belgium and North American Philips Corp.

The report said the Texan court accepted jurisdiction in September and that the case may be beard next year.

Philips cama to the rescue of loss-making Super Club several times in 1990 and 1991, raising its stake in the process from 12 to 51 per cent stake. In 1992, it offered to buy the 49 per cent stake it did not already own for BFr150 a share in cash or a warrant on Philips shares worth BFr225 at

the time. This resulted in a dispute with minority sbarebolders who thought the sum sbould be closer to prices prevailing before Super Club ran up debt and fell into loss. At their peak, Super Chub sbares were worth more than BFr5,000 on the Belgian over-the-counter

However, sbareholders Three days ago, Mr Luigi ccepted Philips' offer in May Lucchini, the steel magnate 1992. Philips in 1993 sold who is Ferfin's chairman, accounting for some 75 per buster Entertainment of the

court documents put the value of the sbares at BFr5,400 eac

Coca-Cola breaks off talks with Pripps

a meeting scheduled with Pripps yesterday, which the Swedish company bad suggested could lead to the re-establishment of the 42-year-

ediobanca has been accused of many things in the 49

years since its foundation:

interfering with the free mar-

ket, furthering the ends of a

closed business elite, carving

up privatisations with its

friends, and blighting the

Milan borsa. But today it may for the first time be blamed for

The strong and silent Milan

merchant bank is co-ordinating

a planned rights issue for Fer-

ruzzi Finanziaria (Ferfin), the

Italian holding company which

owns controlling 30 per cent stakes in the Montedison

industrial group and Fondiaria, the insurer, Ferfin sharehold-

ers will vote on the proposals

today, a national bolidsy. The banks which hold 70 per

cent of Ferfin's shares are

being asked to break into their

long weekend to approve a

L1.050bn (\$658m) issue of new

The plan is almost certain to

win majority support. But the

meeting could also give dis-

gruntled rivals of Mediobanca

a chance to criticise publicly

the merchant bank's role in the restructuring of Ferfin and

Montedison, for the first time

since the banks rescued the

linked companies from the

wreckage of corruption and

mismanagement two years

Nobody really planned for

this rights issue, not even

Mediobanca, which has had a

hand in most phases of Mont-edison's development since it

shares and warrants.

ruining a public boliday.

drew from last week.

Instead, the US company

But the immediate signs

It was clearly angered by a

Despite its poor timing the rights issue plan should today win support, says Andrew Hill Under the merchant bank's original plan, announced on September 1, Ferfin would have merged with Gemina, an investment company congroup, Mediobanca and the rest of the Italian business The "SuperGemina" deal est private-sector industrial interests from agribusiness to newspaper publishing. The merger would have

1993 94

Source: FT Edal fin's parent company. It would also have eased the banks idated net profit, But without departure from Ferfin's sharebolder register, two years after SuperGemina, Ferfin's parent they became reluctant invescompany will continue to tors as part of the debt labour under its debts. Figures restructuring plan which saved Ferfin and Montedison from released this week, showed that losses at the parent com-pany had deepened to L226bn But the SuperGemina plan at the end of October, against L129bn in the first six months collapsed in October. The combined weight of losses at Gemina and its RCS publishing

of the year. But the rights issue plan has tried the patience of soma banks, headed by Gruppo Bancario San Paolo di Torino, the banking group which is Ferfin's largest shareholder. San Paolo is an important

transparency and industrial part of a loose alliance of financial groups which would like to challenge Mediobanca'a domiplan is not dead, merely restpance of the Italian financial ing until market conditions It has described the issue as intended partly as an interim "unorthodox and unnecessary" and hinted publicly it would

solution to Ferfin's financial welcome an alternative solu-By concentrating on core tion, perhaps including a takebusinesses. Montedison and Ferfin have returned to consol-No such solution has

emerged, partly because Medio-banca followed up the rights issue announcement with the aggressive purchase of nearly 10 per cent of Ferfin's shares on the market, in a firm message that its strategy for Ferfin was not to be meddled with. Mr Vincenzo Maranghi, Mediobanca's chief executive, told the bank's shareholders the stake had been bought to sbore up Ferfin against 'adventurers" who might want to take it over and break it up. That has been Mediohanca's 95 sole public explanation for the

> Perhaps the only irritation for Mediobanca is that its stake-building has provoked a formal request from Consob. Italy's takeover authority, for a public bid for more shares. But the bank is fighting that

> ruling court sources indicated yesterday that it had lodged an appeal against the Consob decion. The merchant bank has already engaged top lawyers, including one of the architects of Italy's comparatively new takeover code, to pick holes in Consob's reasoning.

he main fear for those not directly involved in the affair is that further manoeuvring could prolong uncertainty and further upset the Italian stock market, which is already at a low for the year. Mr Attilio Ventura, wbo heads the Italian stock exchange council, claimed last week that "even good companies had suffered from the impact of operations lika

called on the banks to "contribute to saving a situation which they themselves have already contributed to saving in the They will almost certainly heed his call. But aven if they do not speak out, there will probably be a few bankers at today's meeting who can think of better ways of spending both their cash and their holidays.

Saper Clab's US operations. cent of the company, to Block-The newspaper said Mr De Prins' claim of \$2.96bn includes one for \$1.1bn as compensation for the loss of value of the sbares be sold. The

This announcement appears as a matter of record only.

December, 1995



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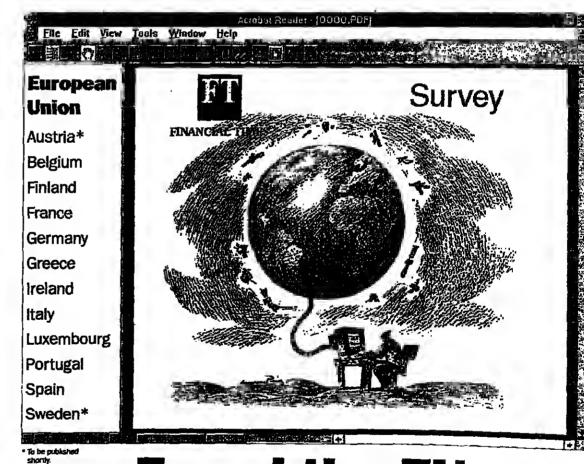
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INTERNATIONAL COMPANIES AND FINANCE

for final bids in Belgacom sell-off

The most amhitious attempt by west European government seek a strategic partner for its state telecoms company moves a step nearer to completion today when final bids for a 49.9 per cent stake in Belga-com, the Belgian operator, are handed over to the govern-

The two shortlisted consortia are Swiss Telekom with KPN, the partially-privatised Dutch post and telecoms operator. and Ameritech, a US operator which has recently joined forces with Singapore Telecom and Tele Danmark.

Offers for Belgium's prize privatisation are expected to amount to at least BFr80bn (\$2.69bn) – a figure based on a BFr160bn evaluation of Belgacom carried out by Petercam, a

Belgian consultancy, in 1991. They are due to be handed in 11am local time at the Canary Wharf Londoo headquarters of Morgan Stanley. the US merchant bank advising the Belgian government together with Belgium's Bank Degroof.

The cash-strapped, centreleft Belgian government hopes the chosen bidder will heip haul Belgacom into shape alisation in 1998. In apite of recent improvements under new management, the company suffers from a poor reputation and is the butt of jokes, especially among the many foreigners relocated in Brussels.

government also believes the sale of 50 per cent minus one share of the com-

as a first step towards a stock market flotation

Officials hope a final decision will he announced on December 22 - the last Council of Ministers meeting for the Belgian government before the Christmas hreak. But they have stressed the timetable may slip should the two bids prove difficult to compare.

The process is sensitive in Belgium where public sector unions are wary of the government's privatisation ambitions. Less than five months since Swissair purchased 49.9 per cent of Sabena, the national airline, staff have launched a series of unannounced one-day atrikes in protest at a wage freeze and the introduction of flexible working practices.

A third consortium of British Telecommunications and Bell Atlantic withdrew from the bidding in October, saying they were worried about possible frictioo with workers as a result of restrictive labour laws. However, sources close to the hidding process said their withdrawal was more to do with disagreements between the two about how to proceed.

Apart from the sensitivity of redundancles, the winning partner will also have to take on an unfunded pension liabil-ity of BFr110bn. On the plus side they will join forces with a company that is the dominant player in the European Unioo's capital - a prime location for the European headquarters of international companies and a springboard for possible expansioo into neighbouring France

Deadline reached | Poland's fast-track privatisation strategy breaks down

Change of plan means regional commercial banks will now be consolidated before they are floated

and hopes that the main part of the sector could be disposed of by the end of next year are proving unrealistic.

The government recognises that low domestic demand and lukewarm interest from abroad means its fast-track strategy of one by one bank sales, which has seen the disposal of Wielkopolski Bank Kredytowy (WBK), the Bank Slaski (BSK) and Bank Przemyslowo Handlowy (BPH), is doomed.

Instead, it has adopted a plan to consolidate several regional commercial banks into two strong financial groups headed by the atate-owned Bank Handlowy and the PKO SA banks.

Under this approach, up to a

fifth of the equity in the groups will be placed through a public offer in 1997 and the remaining shares will be used to capitalise pension funds envisaged under forthcoming public welfare reforms. The plan gives a fillip to Bank Handlowy, which cele-brates its 125th anniversary

communist years as a foreign trade bank. Yesterday, the bank said it was happy with the scheme, as

this year and survived the

Poland's bank privatisation from a group of German banks, including Deutsche Bank and the West LB, which have recently received banking licences and established whol-ly-owned subsidiaries in

> The Handlowy, which has developed a branch network for its corporate business, not only needs to strengthen its capital base, like most other local banks, hut also has to get its hands on retail deposits to reduce its borrowing costs.

Meanwhile, the consolidation plan, which needs special legis-lation and will take at least half a year before it is implemented, is meeting opposition from the regional banks such as Pomorski Bank Kredytowy (PBK), based in Szczecin, which want to retain their separate identity.

ast week, the government decided, as part of the plan, to hand 46 per cent of the equity it still holds in the listed BPH, hased in Krakow, to the Bank Handlowy, without consulting the BPH management or the private shareholders. This ruffled the feathers of ING Bank of the Netherlands

and the European Bank for Reconstruction and Development took place. ment, which hold large stakes among foreign investors that a

Polish regional banks

is in contrast with a similar move to hand 64 per cent of the listed Polish Development by the former communist-led government in the wake of last month's victory in presidential elections of Mr Aleksander Kwasniewski, which strength-ened the former communists' Bank (PBR), in which Citibank of the US is a minority share-holder, to the PKO SA, and consultations with the manage

The ill-advised BPH decision was rushed through the coun-The move also raised lears cil of ministers without consu-

try, which shares responsibility for banking policy with the cabinet office (URM). The move demonstrated a breakdown in communications between the two institutions and could yet. be changed. Only days before, the finance ministry had been discussing with BPH an open tender for its residual stake in

The fraces has done little to bolster confidence in the country's government or strengthen demand abroad for Polish banking assets...

Foreign demand remains weak, as shown by the finance ministry's decision to lower the public offer price of the Bank Gdanski to 24 zlotys, from the expected 27 zlotys to 30 zlotys. This is also the price at which it is being offered this week to domestic investors, with whom the government hopes to place 30 per cent. Another tranche of up to 30 per cent has been reserved for forsign institutions.

The one at a time bank disposal strategy came in response to foreign institutions, such as the World Bank, which saw speedy bank priva-tisation as an important elemeot of Poland'a market

The strategy saw the estab lishment of the Polish Bank Privatisation Fund (PBFF)

lations with the finance minis made up of grants and loans worth \$460m, largely financed by the US Treasury and including a \$130m loan from Japa

The funds are to be used to service bonds the Polish government gave its hanks to plug the gaps left when they cut debts owed them by domestic industries last year. But payments from the fund can only ba made to privatised

ome vestiges of the original programme remain.
The Warsaw-based Powszechny Bank Kredytowy (PBK) and the Bank Zachodni (BZ) in Wroclaw are due to be privatised around 1996.

banks. Hence the initial haste.

But similar sales of regional, state-owned banks in Lodz (PBG), Lublin (BDK) and Szczecin (BPKS), which are to be bundled up with the Bank Handlowy and the PKO SA, would only force the abare price down. The subsequent losses could outweigh the gains to be made from drawing on the PBFF. It would also unload more bank stocks on to the Warsaw stock exchange, where banks account for 34 per cent of the 11.1bn zlotys (\$4.5bn)

Christopher

Hungary proceeds with utility sales

By Virginia Marsh in Budapest

Hungary is today due to sell stakes in eight of its 14 electricity companies and in three gas distribution companies (GDCs) to German, French and Belgian utilities for a total of

The signings are the culmination of weeks of intense activity during which Hungary has attempted to privatise much of its energy sector.

In the past month it has held tenders for majority stakes in its five regional GDCs and for minority stakes in 14 electricity companies, and sold an 18.8 per cent stake in Mol, the national oil and gas company, to institutional investors for

tion agency, confirmed yester-day only eight of the tenders for the electricity companies were successful, but declined to disclose the winners or the

size of individual bids. However, bankers said Electricité de France and RWE Energie of Germany had each been awarded two power distributors while Bayerowerk and Isar-Amperwerke had won one distributor aplece.

Powerfin, a subsidiary of Tractebel of Belgium, and a German consortium of RWE aod Eoergie-Versorgung Schwaben, had each won ooe power generation company. There was a possibility that losing bidders would make counter-claims ahead of

today's signing ceremonies. On offer were stakes of between 34 and 49 per cent in nuclear generation companies and a 24 per cent stake in MVM, the core company. which holds the national grid and the Paks nuclear plant. The 14 companies had combined assets of Ft682bn (\$3.29hn) at the end of last

APV said the electricity sales alone would generate about Ft180bn and it expected total privatisation revenues of Ft300bn this year, enabling It to meet comfortably a target of Ft150bn for the state budget,

once expenses were deducted. it will raise about \$220m from today's sales of stakes of two GDCs to Gaz de France and one to Germany's Ruhr gas. It sold the largest regional GDC to Italgas for \$172m last week while a fifth GDC is to go to a second round of bldding

on December 11. APV declined to comment oo wby it had not sold five of the seveo electricity geoeration companies and the core company, but said some bidders put in qualified offers. Analysts said there was a sole and qualified offer for the core company and that oot all geoeratioo companies had received bids. APV said it would continue

to talk to strategic investors with a view to carrying on privatisation next year.

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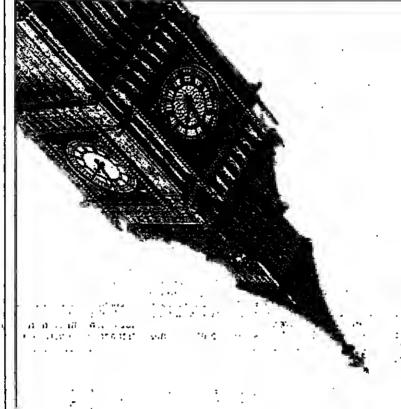
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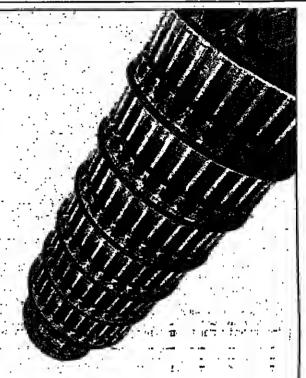
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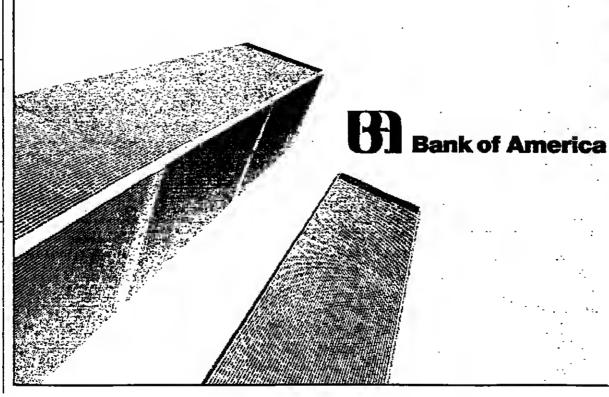


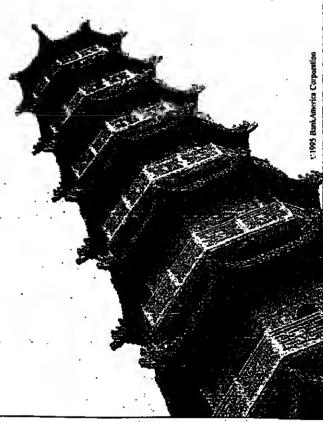


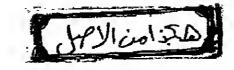
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FINANCIAL TIMES FRIDAY DECEMBER 8 1995 INTERNATIONAL COMPANIES AND FINANCE

Delta near agreement with union on cut-price services By Richard Tomkins they fell \$3% to \$24%, and in

in New York

Delta Air Lines, the third higgest US carrier, has reached a tentative agreement with its pilots that could allow the company to launch cut-price services on short-haul routes whera it competes with smaller, low-cost rivals such as ValuJet Airlines and Southwest Airlines

If agreed by the leadership of the Air Line Pilots Association, the pilots' union, the deal would allow Delta to cut costs on routes where competition is fiercest by paying pilots lower wages and requiring them to work longer hours.

Shares in ValuJet plummeted as news of the pact

By Bernard Simon in Toronto

Canadian Imperial Bank of Commerce has capped a ban-ner reporting season by Cana-

da's banks with a 14 per cent

advance in fiscal 1995 earnings

fiscal year to October 31. Their combined earnings totalled C\$4.93bn (US\$3.6bn), up 22 per cent from 1994. The advance

stemmed largely from a sharp

drop in loan writedowns and

stronger lending volumes. Some banks' 1994 earnings

were hit by sizeable one-time

and a dividend increase. All five big banks bave reported record results for the

early trading yesterday, they lost another \$3% to \$21%, making a fall of 24 per cent over the two days.

ValuJet has grown rapidly since setting up in Delta's territory two years ago. Described by Fortune magazine last month as one of the most successful start-ups in airline history, it recently astonished the industry by placing a \$1bn order for 50 new MD-95 aircraft with McDonnell Douglas - an unusually large order for an airline of its size. Shares in Southwest Air-

lines, which is less exposed to competition from Delta, were off \$1% at \$24% at noon. Delta, like other big US airlines, has been fighting back against growing competition

CIBC rises 14%, lifts payout

from C\$890m, or C\$3.52, a year

earlier. Return on equity climbed from 11.7 per cent to

12.9 per cent, while return on

assets rose from 0.60 per cent

to 0.64 per cent. Total assets

The quarterly dividend has

been raised by three cents, to

The results, powered by a 26 per cent advance in fourth-

quarter earnings, were well

above analysts' expectations.

CIBC's sbare price rose 50 cents on the Toronto stock

exchange yesterday morning to a record C\$40.

Annual loan-loss provisions

40 cents a share.

stood at C\$179.2bn on Oct 31.

C\$1.02bn, or C\$4.18 a share, portfolio contracted by 11 per

trying to reduce its costs. Its operating costs for each seat flown one mile were down from 9 cents to 8.4 cents last quarter, and it aims to have the figure down to 7.5 cents by June 1997.

However, Southwest Airlines had operating costs of just 7.06 cents per available seat mile last quarter, and ValuJet'a were even lower at 6.96 cents. This means the smaller airlines have been able to undercut Delta's fares on routes

where they compete.

Delta hopes a deal with its pilots will enable it to defend existing routes against lowcost competition and re-enter markets that it has been forced to yield. Its shares were off \$1/4

cent to C\$1.37bn on October 31.

rower interest margins.

Interest income grew 2 per cent, with stronger personal loan business offsetting nar-

Non-interest income slipped

slightly, reflecting lower underwriting and securities

fees. However, fourth-quarter

underwriting income grew 15

The bank reported "healthy gains" by its fledgling insur-ance subsidiary, which is

spearheading a drive by most of the Canadian banks into the

Fourth-quarter earnings

totalled C\$298m, or C\$1.26 a

share, up from C\$236m, or 93

urance busines

cents, a year earlier.

AMERICAS NEWS DIGEST

Chrysler boosts its quarterly dividend

Chrysler has raised its quarterly dividend by a further 20 per cent to 60 ceots a share, its fifth increase in two years. The US carmaker, which has been under heavy pressure from the financier Mr Kirk Kerkorian to pay out more of its cash pile, said the dividend was justified by the prospects for 1996.

Mr Robert Eaton, chairman, said: "While many in the industry have been lamenting the drop-off in auto sales during 1995, only a handful of years in US auto industry have been better." Next year could be "a little hit stronger", he added.

Chrysler said it had finished the \$1bn share buy back programme announced a year ago, and expected to complete its next \$15n programme by the end of next year. Together with dividends, this meant the company had paid out \$1.75n to shareholders in the course of 1995. Chrysler has been accused by Mr Kerkorian, its biggest shareholder, of maintaining an excessive cash pila. The carmaker has contended that its cash of more than \$6bn is needed to fund it through the next

Brascan sells Westmin stake

Brascan, a holding company of Mr Edgar Bronfman's group, is selling its 77 per cent stake in Westmin Resources for C\$288m (US\$211m) and will include a C\$120m gain in the final quarter.

The Westmin shares will be sold via a secondary offering in two instalments. The underwriters are led by CIBC Wood Gundy. Brascan already controls Noranda. Canada's biggest mining, metals and forest products group, and its Westmin holding had become non-essential. It will invest the proceedsmanly in power generation, through subsidiary Great Lakes

Westmin returned to profitability in the first quarter this year after several years of losses, mainly due to high costs at its principal mine on Vancouver Island. Brascan has been restructured and posted net profit of C\$161.6m, or C\$1.54 a restructured and posted liet profits sear, almost double the-share, in the first nine months of this year, almost double the-vergearlier level.

Robert Gibbens, Montreal

Banamex CP raises \$460m

Banamex, Mexico's leading commercial bank, said yesterday it had raised \$460m in a new commercial paper facility to strengthen its dollar funding base.

This is the third time Banamex has tapped the international capital markets this year. The bank was the first Mexican company to raise foreign funding in May, six months after the devaluation of the peso unleashed Mexico's financial crisis. It returned to the capital markets in August. In total, Banamez has raised \$1.04bn through private placements this year,

The latest commercial paper facility is backed by an international syndicate led by Barclays Bank of the UK. The guarantees provided by the international banks will allow us to place commercial paper in the US with excellent ratings," Mr Jorge Hierro, Banamex's director for financial planning, Leslie Crawford, Mexico City

Concert forms Canadian link

Concert, the joint vecture between British Telecommunications and MCI of the US designed to offer global telecoms services to international customers, yesterday announced plans to distribute its services in Canada. It has signed an agreement with Stentor Telecom, an alliance of Canada's leading telecoms companies, under which Stentor will be responsible for marketing and providing support for Concert services in Canada.

Coocert is one of a number of global alliances designed to offer advanced telecoms services, including end-to-end voice and data services, frame relay and managed bandwidth services to companies with offices in more than one country. It bas about 2,000 customers and reveoues of \$1bn. The Stentor alliance was formed in 1992 and includes Bell Canada and NorthwesTel among its 11 members. Alan Cane, Londo

Chopara

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Joanne Gerrard

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Two join Mexico telecoms race

CIBC. the second biggest fell from C\$880m to C\$680m.

bank, lifted earoings to while the non-performing loan

By Leslie Crawford

Two international consortia yesterday joined the race to provide long-distance telecom-munications in Mexico when the market is opened to competitioo in January 1997.

The Ministry of Transport and Telecommunications said one concession had been awarded to a joint veoture between AT&T of the US and Grupo Alfa, the Mexican steel, petrochemicals and food

Another concession was granted to Unicom, a partnerelectronic banking and data

ship between GTE Corp of the US, Bancomer, Mexico's second largest bank, and Telefonica of Spain's international subsidiary. Telefònica Internacional SA (Tisa). Three other consortia won concessions this year.

The deregulation of Mexico's \$7bn telecommunications market is expected to attract several billion dollars of investment over the next decade. although the new telecoms companies say much depends on how rapidly Mexico recovers from recession.

The gronps are eager to

transmission, as well as becom-ing rival carriers to Teléfonos de México, the privatised monopoly. Call revenues between Mexico and the US, estimated at \$2hn a year, are the biggest between any two countries in the world.

Alfa and AT&T plan to invest \$1bn over the next five years to build a fibre-optic oetwork between Mexico City, Guadalajara and Monterrey – Mexico's three main business

Unicom plans to invest \$900m over the next 10 years to build on Bancomer's embry-onic electronic network.

Brewers toast Brazil's reforms



oew-found stability as much

as the brewing Latin American industry. After the launch of ment's economic reform plan

Few sectors of

Brazil's econ-

omy bave felt

the benefits of

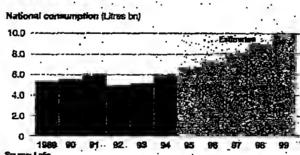
in June 1994, beer consumption for the year increased 16 per cent over 1993. This year, growth is predicted at 20 per "Before the reform plan.

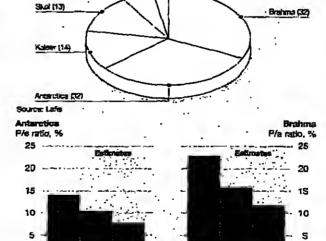
there was a buge section of Brazilian society that hardly consumed anything," says Mr Adriano Blanco D'Ecrole, an industry analyst at research company Latis in Sao Paulo. The improvement in their economic situation has led to enormous growth for brewers." Nicbe marketing means very little in Brazil's beer industry. Over 90 per cent of the market is in standard "popular" lager, and 70 per cent of consumers are from the poorer majority of the population. It is these con-sumers that bave becefited most from the drop in monthly inflation from 50 per cent in June last year to less than 2 per cent now, and from the consequent increase in their

disposable income. Brewers are confident that new spending power in their core market will lead to continued growth in the next few years. Brahma, Brazil's biggest brewer, believes the market will increase from about 6bn litres a year to 10bn litres a year by the end of the decade. There is room for expansion: Brazilians drink an average of 46 litres of beer a year, half the

average in the US. Even if sales do grow by two thirds in the next five years. the market is likely to remain dominated by Brahma and its biggest rival. Antarctica. Their flagship beers each hold about 32 per cent of total sales. although Brahma takes an extra 13 per cent share with sales of Skol, brewed under

The key to the leaders' grip on the market is distribution. Antarctica says its beer is available in 97 per cent of the country, thanks to a network of 918 exclusive dealers delivering to 900,000 outlets. Brahma makes similar claims. The Brazil's beer market





ber. Brahma formed a partner-

sbip with Miller Brewing to

first import then brew Miller's

Genuine Draft. Kalser, the

third placed brewer - whose

market share has risen from 10

per cent to 14 per cent in the

past five years, thanks in part to the distribution oetwork

provided by its parent com-

pany, Coca-Cola - brews Hein-

brewers the chance of dynamic

growth outside static markets

in the US and Europe.

Although they can only hope

for a small share of Brazil's

market in the sbort term, it is

worth pursuing. Imported and

premium beers take ot most 3

per cent of annual sales, but a

1 per cent share in Sao Paulo

state is worth about \$60m a

year. If the government suc-

ceeds in consolidating its eco-

These deals offer foreigo

eken lager in Brazil.

extent of their market penetration is astounding: in smart city neighbourboods and shanty towns, from the deserts of the north-east to the remotest backwater of the

Amazon basin, there is hardly

a bar in the country that does not sell Brahma or Antarctica,

or both. The importance of a mature distribution system has forced foreign brewers hoping for a share of Brazil's growth to court the local market leaders. Anheuser-Busch of the US, the world's biggest brewer, took a stake in a new company formed with Antarctica in February after talks with Brahma came to notbing. Uoder the deal. Antarctica will first

er's Budweiser brand, and later brew it under license. in a deal signed in Septem-

import and distribute Anheus-

tial in the sbort to medium term is lo the mainstream, popular beers. The speed at

nomic reforms, the market for

Nevertheless, the real poten-

such beers should expand.

which this market has grown in the past 16 months has taken the big brewers by surprise. Brahma, Antarctic, Kaiser and fourth-placed Schincariol are investing in expansioo and modernisation. Brahma is moving lastest; a new brewery in

Rio de Janeiro state will expand its capacity by 1.2bn litres a year, bringing the company's total to 5.1bn litres a year in 1997, with the first extra capacity coming on line pext year. Foreign brewers trying to eoter the popular market face

a daunting task. "The popular market is very difficult indeed for foreign entrants," says Mr Eduardo de Souza, a brewing industry analyst at investment bank Banco Icatu in Rio de Janeiro. "The only way is by a strong association with a local brewer or by acquisition."

There bas been speculation in receot months that Miller Brewing is preparing to make a bid for a substantial, even controlling, stake in Brahma, Mr de Souza does not rule out the possibility. "Brahma's con-trolling sbarebolders are aggressive investors who are getting an excellent rate of return." be says, "but they will always regard the company as an investment. If Miller made the right offer, they would

probably sell."
A bid for Antarctica would be less straightforward. The company is 88 per cent owned by a charitable institution, Fundação Antonio e Helena Zerrenner, which would be reluctant to release control.

Another barrier to entrants is brand loyalty. Brazilians are fiercely loyal to their favourite brand; supermarket sales of Brahma and Antarctica are little affected by the presence of similar, cheaper beers. For the medium term at least, they have a comfortable future.

Jonathan Wheatley

This is the fourth in o series. Previous articles oppeared on November 24, November 29 and NOTICE OF FULL REDEMPTION Pasa Petroquimica **Argentina** S.A.I.C.F. y de M US \$25,000,000 Floating Rate Negotiable Obligations Due 1992-1995 ISUH No. XS0035160752*

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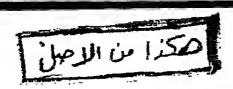
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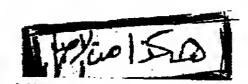
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RICAS NEWS DIGEST rysler boosts

secule Westmings

mannex CP raises \$40

***** Canadian

FINANCIAL TIMES FRIDAY DECEMBER \$ 1995

Ashanti Goldfields Company Limited operates, at Obuasi in Ghana, one of the oldest, largest and richest gold mines in the world. Even now, with proven and probable reserves at 21 million ounces, this

extraordinary mine is still hugely prospective. The strong cash flow from low cost production is being reinvested to identify new resources on site and to upgrade the mine. Exploration is also being actively pursued elsewhere in Ghana as well as in other parts of Africa where Ashanti is pre-eminently positioned to capitalise on opportunites.

PRELIMINARY RESULTS

FOR THE YEAR ENDED 30 SEPTEMBER 1995

"The financial results for 1995 continue Ashanti's unbroken record of growth over the last ten years in the profit attributable to shareholders with further increases in gold production, reserves and earnings, while elsewhere, additional improvements in safety and environmental practices were achieved.

"In 1995, Ashanti pursued its strategic." priority of investing aggressively in expanding underground operations at Obuasi to their full potential, and applying our expertise towards the development of gold mining elsewhere in Ghana and in Africa as a whole. The Company now holds a high quality portfolio of gold exploration properties in Ghana and in five other countries."

Profit attributable to shareholders rose 8.2 per cent to a record US\$106 million (US\$1.22 per share). 1995 profits were declared after deducting US\$2.0 million for the costs of the share placement in August 1995, and after writing off US\$2.8 million in respect of exploration programmes outside Obuasi which, while promising, have not yet delineated reserves.

The directors are recommending a final dividend of US\$0.25, making a total for the year of US\$0.375 per share, an increase of -50 per cent (1994 - US\$0.25).

Hedging

The Company's successful hedging programme realised an average gold price of US\$413 per ounce. This was US\$29 per ounce higher than the average spot price for the year, resulting in a profit from gold hedging operations of US\$27 million. Ashanti believes that gold has a bright future and that the continued strong fabrication demand will ultimately lead to a resurgence in. the gold price. In the meantime, to provide a firm basis for cash flows, the Company has entered into contracts that cover 90% of . scheduled 1996 production at an average price of US\$416 per ounce, and that covers substantial proportions of production in later years at higher prices. These contracts are

structured with the flexibility to enable Ashanti to benefit fully from rallies in the gold

Dividends per share

Gold production (ounces)

Cash cost per ounce*

Proven and probable**

Capital expenditure

Operations

Reserves

price above these levels.

Ashanti's hedging profits helped to contain the effect of a rise in average cash operating costs as the surface mining operation moved deeper into harder sulphitic material. Nevertheless, at an average of US\$208 per ounce, Ashanti's cash costs remain among the lowest in the industry. In particular, gold output from underground operations, at a cash cost of US\$202 per ounce, is a competitive and increasing proportion of production.

Gold output from the Company's mine at Obuasi was 932,323 ounces, a 13 per cent increase over the previous year. Gold production from Obuasi has risen at a compound annual rate of 15 per cent since 1985, when Ashanti embarked on its strategy of modernisation and growth. There has been considerable progress during the last year with respect to the consolidation and improved flexibility of the underground operations. We are confident of achieving a further significant increase in gold production in the coming year

Reserves and Resources

We recorded a substantial increase in proven and probable reserves at Obuasi. The Company increased reserves and resources (net of depletion) by 1.3 million ounces or 7 per cent to 21 million ounces. This was achieved through the expanded exploration programme that Ashanti began in the last year. US\$13 million was spent on exploration at Obuasi, including a major diamond drilling programme underground, and new initiatives to search for surface deposits.

Development ...

Particularly exciting delineations were made at the southern end of the underground operations. These findings have encouraged us to invest aggressively in expanding.

HIGHLIGHTS Change 1995 1994 Financial Results USS US\$ Turnover 319.2m 387.7m +21.5 Profit before tax 106.2m 112.4m -5.5 Profit after tax 105.8m 111.9m -5.5 Profit attributable to shareholders 105.9m 97.8m +8.2 Operating cash flow 145.4m 152.7m -4.7 Earnings per share - before extraordinary items -8.31.22 1.33 - after extraordinary items 1.22 1.17 +4.2

20,962 +6.5 (thousand ounces) Cash operating costs exclude corporate administration. Part of the material included in the reserve declaration comprises surface measured resources potentially mineable by open cuts.

0.375

208

932,323

176.9m

work on a new southern shaft, the Stonewall Shaft, with the capacity to hoist one million tonnes per annum from the rapidly growing reserve base at the southern end of the mine. We have accelerated the decline operation in the Timer Shaft Area and begun a second decline ro access the high grade, near surface portions of the Core d'Or and Obuasi reefs. Work has also begun on a 1.3 million tonne per year hydrafill plant, which will facilirate the expansion of highly productive mechanised mining, and a high speed underground railway to improve the movement of material between the major shafts. These and other programmes in our Obuasi operations, including an expanded programme of stope development, involved an outlay of US\$153 million in capital expenditure duting 1995. The expenditure was financed primarily through Ashanti's strong cash flow from operations of US\$161 million (US\$145 million after working capital movement). Investment

production from underground. We have begun

The Company expects to continue investing strongly in major programmes at Obuasi over the next two to three years. This world class ote body remains hugely prospective. The goal of our investment is to develop its potential to the full and, in particular, to expand the underground operation so that even when production from out large surface operations begins to scale down, the Company can maintain production from Obuasi at around the one million ounce per year mark for the foreseeable furure.

Exploration and Business Development Ashanti's other strategic priority in 1995 was ro apply its expertise rowards the development of gold mining in Africa as a whole. We are bonoured to have been invited by the Governments of several fellow African nations to examine gold mining opportunities in their countries. Our strategic base in Ghana has enabled us to respond rapidly and Ashanti has selected exploration targets that offet good prospects of developing to the production stage, given rheir favourable geology and history of previous mining activity.

The Company now holds a high quality portfolio of gold exploration properties in Ghana and in five other countries: Guinea. Mali, Niger, Senegal and Zimbabwc. Heads of

agreement have also been signed for Ashanti's entry into a joint venture in Tanzania. The exploration initiatives have been accounted conservatively, and US\$2.8 million (as noted earlier) was written off against 1995 profits, while US\$3.6 million was capitalised. Looking forward, we intend to develop these and other opportunities with the same managerial strengths as well as social and environmental sensitivities that have served us well at Obuasi.

+50.0

+13.3

+24.6

+41.0

0.25

167

822,954

125.4m

Financing

1995 was no less innovative for Ashanti in rhe financial area. We broke new ground in the syndicated loan marker in June with a US\$185 million revolving credit facility that was subscribed to by 17 international banks. The keen pricing of the facility implies an investment grade quality for the Company's credit, and it was substantially oversubscribed. The proceeds of the facility were used to refinance long-term debt, with a considerable saving in inferest expense, and ro finance the expanded investment programme at Obuasi. In the equity market, Ashanti taised US\$60 million in August from the issue of three million new shares, in one of the largest private placements undertaken primarily for gold exploration in Africa. The placement proceeds are dedicated to the business development and exploration programme, so that Ashanti can pursue new opportunities in Africa while continuing to develop Obuasi to the full. Outlook

With a strong balance sheet, substantial cash balances of US\$128 million, low debt gearing of 33 per cent and access to further financial instruments, Ashanti is well positioned to pursue gold mining developments in Ghana and elsewhere in Africa. We look forward to further successes in 1996.

SAM E JONAH Chief Executive

If you would like to receive a copy of the Annual Report for 1995 please contact Corinne Gaisie, Ashanti Goldfields Company Limited, Roman House, Wood Street, London EC2Y 5BP. Telephone (0171) 256 9938.

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ASIA-PACIFIC NEWS DIGEST

Further top-level departure at Fairfax

John Fairfax, the Australian newspaper publisher, saw its second senior management shake-up in less than a week vesterday with the resignation of Mr Doug Halley, finance director. Mr Halley is being replaced by Mr John Greaves, currently chief financial officer at Optus Communications, the

telecommunications group.

The move was not entirely unexpected, however. Mr Bob Mansfield, the former boss of Optus, recently took over as Fairfax's chief executive, and there was speculation he was trying to persuade his former colleague to join him at the

newspaper group.

Mr Halley's resignation is effective immediately, although Mr Greaves will not join the company until February. Mr Mansfield described the departure as "a considered decision, reached amicably in consultation with the chief executive". Mr Michael Hoy, Fairfax's deputy chief executive, also resigned this week, saying there was room for only one pair of hands at Nikki Tait, Sydney

Samsung secures chip deals

Samsung Electronics of South Korea, the world's largest producer of memory chips, bas secured guaranteed semiconductor sales to leading electronics and computer companies until 2000. The signing of long-term supply contracts is likely to ease investor concerns that Samsung's high profits, which are expected to be more than \$3bn this year, could be threatened by a possible supply glut within the

Samsung is the first memory chip producer to sign long-term supply contracts, replacing agreements that usually last between six months and a year. The company denied local reports that the value of the contracts would total \$65bn and refused to disclose its long-term customers, excluding AST Research, a US maker of personal computers in which it has a substantial minority stake. Samsung has predicted its semiconductor sales will increase 50 per cent to \$7.7bn this

Kia surprises with profit forecast Kia Motors, South Korea's second largest carmaker, has

predicted it will post a profit of Won20bn (\$26m) in 1995, after suffering a loss of Won70bn last year because of beavy capital

The expectation of recovery is based on increased sales, with a 30 per cent jump in exports to 273,000 vehicles and a 5 per cent rise in domestic sales to 432,000 cars. It expects sales next year to rise 29.8 per cent to Won7.400bn. The 1995 earnings forecast surprised many analysts since Kia bad reported a loss of Won12.3bn for the first half of the year. "The management is under intense pressure to raise profits," said one analyst at a foreign securities firm in Seoul. John Burton

SABB to increase capital

The Saudi British Bank is to raise its paid-in capital by 25 per cent next year by issuing bonus shares to shareholders, and plans eventually to double the capital, Mr Abdullah al-Hugeel, chairman, said the bank would raise the capital from SRIbn to SR1.25bn (\$333.3m). He added that the bank would seek approval from the Saudi authorities before asking sharebolders to ratify the plan at a meeting in February next

The bank, 40 per cent owned by HSBC Holdings, the parent of Hong Kong and Shanghai Banking, said it planned to issue the shares on a one-for-four basis. It added that it intended to continue issuing shareholders with bonus shares gradually until it had doubled its current capital. SABB boosted its paid in capital by 150 per cent to SR1bn in 1993 by offering 1.2m shares to the public and 800,000 shares to its foreign

News Corp denies disposal plan

Mr Rupert Murdoch's News Corporation yesterday said it had no plans to dispose of its larger circulation newspapers in Australia. "The Sydney Daily Telegraph, Mirror and Sunday Telegraph and the Melbourne Herald-Sun and Sunday Herald-Sun are an integral part of our business . . . we have no plans to dispose of these assets," said Mr Ken Cowley, chairman of News Ltd. There was a flurry of market speculation in Australia this week over a number of media assets, much of which has now died down. Nikki Tait

Macquarie Bank discloses stake

Macquarie Bank, the Australian investment bank, yesterday disclosed that it had built up an 11.12 per cent stake in Challenge Bank, the Western Australian bank which is being acquired by Westpac, the large national bank, for A\$689m

Move to drop fuel subsidies hits Sasol

By Mark Ashurst in Johannesburg

The South African government yesterday signalled its commitment to abolish protective subsidies in the local fuel industry, unveiling plans that will cost Sasol, the synthetic fuels producer, about B3.4bn (\$927.4m) in the period to

The announcement that the R1.1bn subsidy to Sasol would be cut by R500m next year, and phased out entirely by July 1997, ended months of speculation and Sasol's share price rallied slightly to close yesterday at R29.25, up R2.50 or about 9 per cent. Prices hit a low for the year of R26.25 on Monday.

Mr Paul Kruger, chief executive, said the company had been dealt "far more severe" treatment than other capital intensive local industries being reviewed by the revamped Board on Tariffs and Trade. These include motor manufacturing and tex-

Sasol, whose synthetic fuels market share is 35 per cent, is the country's only oil company which refines fuels from coal. The subsidy was to protect it against cheaper imports of crude oil, and is calculated on the difference between a set floor price and the ruling oil

The floor price stands at \$21.40 a barrel, but will be reduced to \$19 for the first half of 1996 and then \$18 for the second half.

Mr Pik Botha, minister of mineral and energy affairs, said this would be phased down to \$16 by July 1999, a level at which there was "effectively no protection".

Analysts said Sasol would have remained profitable with-ont the subsidy, but instant abolition would have plunged management into disarray. The gradual phase-down recognised a commitment by Sasol to develop the downstream petrochemicals sector. where Mr Botha had "a vision" of 150,000 new jobs.

The government has gone further than the recomm tions of an enquiry by Arthur Andersen, commissioned by the National Economic Development and Labour Council. which favoured a more gradnal phase-ont and the maintenance of a minimum subsidy.

Earlier this year, the South African Petroleum Industry Association walked ont of negotiations at the tripartite council, which involves business, labour and government in policy development, in pro-test at Arthur Andersen's support for the principle of a subsidy.

The Association represents the country's six oil companies: Engen, BP, Shell, Caltex. Zenex and Total. All are obliged to buy synthetic fuel supplies from Sasol as a condition of access to the Sontb African retail market.

fester (W):

CRA gives go-ahead to AS\$1bn zinc mine

CRA, the Australian resources group 49 per cent owned by RTZ of the UK, yesterday gave the green light for the development of the Century zinc mine in Queensland, now costed at A\$1.14bn (US\$84.4m). At full production, Century will be the world's largest supplier of zinc concentrate.

The go-ahead is subject to final agreement with local Aboriginal communities. They have claimed native title over about 247 hectares of land, encompassing the proposed

that such rights had been extinguished by a pastoral fease granted in 1904.

CRA has been talking to indigenous communities about a A\$60m benefits programme. but yesterday said it did not expect these discussions to be concluded until early next

Assuming this issue is resolved, production could start in late 1997 or early 1998. Full annual production would be about 450,000 tonnes of zinc concentrate, and the life of the mine is estimated at 20 years. The project, north-west of

the Federal Court indicated Mount Isa, will create 2,000 jobs, directly and indirectly. The plan is to pump the zinc concentrate down a slurry pipeline to the Gulf of Carpentaria, where a port loading facility will be developed.

The capital cost has increased sharply from the A\$750m figure circulated a year ago. CRA said much of the estimated expenditure reflected the fact that the site is in an area with little infrastructure. There are, for example, only a few unsealed roads which become impassable in the wet season.

In addition, the company

now plans to own the haulage fleet. CRA also said yesterday extra expenditure had been authorised so equipment could be ordered to enable it to supply clean concentrates to the Dutch Budel Zink smelter,

The go-ahead for Century comes comes less than two weeks after the Queensland government decided to pursue a new mining royalties regime in the state, CRA has com-plained that this will raise the royalty cost at Century by about A\$240m over the mine's

owned by Pasminco, by mid-



Sony joins

forces with

Oki in chip

technology

Sony, the consumer electronics

company, and Oki Electric, one

of Japan'a leading semiconduc-

tor manufacturers, are joining

technology for next-generation semiconductor chips

emicondoctor chips Sony and Oki are to develop

technology to combine the

memory and logic functions of semiconductors on a single.

chip with line widths of 0.25

They are pooling their

resources in order to reduce

Current generation chips.

ievelopment costs.

forces to develop advanced

By Michiyo Nakamoto

in Tokyo

microus.

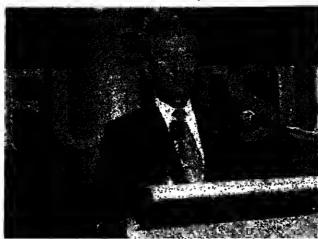
Fujitsu chief offers ICL reassurance

Mr Takuma Yamamoto, chairman of Fujitsu of Japan, paid an unexpected visit to the UK yesterday to reassure customers of ICL, the UK computer company in which Fuitsu has a majority stake. that relations between the two companies would not be affected by the departure of ICL's chairman.

Mr Peter Bonfield, ICL chairman and chief executive. hecomes chief executive of British Telecommunications next month

Mr Yamamoto expressed his support for Mr Bonfield, who will continue his involvement with ICL after be is replaced as chief executive by Mr Keith Todd. Fortuitously, be was also on hand, to help Fujitsn's European systems group celebrate a signal success: replacing computers for weather forecasting built by Cray, the US-based world leader in supercomputers, with its own

top-of-the-range machine. The European Centre for Medium-Range Weather Forecasts based in Shinfield, Berkshire, said it would spend £25m (\$38.5m) with Fujitsu over the next five years on super-



Takuma Yamamoto: relations with ICL would be unaffected

computer systems, software Fujitsu encourages its world and maintenance.

By 1998, the Fujitsu system should offer 25 times the computing power of the centre's existing Cray computers. Dr David Burridge, the centre's director, said it would mean more detailed forecasts in the short term and more reliable long term forecasts. It is the kind of break-

through in world computing which may happen with increasing frequency as

-wide family of companies -ICL in Europe, Amdahl and HAL Computer in the US - to pool their technological expertise. The Japanese group is second only to International Business Machines in the world league of information technol-

Mr Yamamoto pointed to the example of "Team Work" a suite of software programs developed by ICL in Finland brand and market globally. Designed to make it easier for groups of workers to collaborate, it is a direct competitor to Lotus' "Notes". There are 500,000 users worldwide and it has been adopted by NTT, the Japanese telecoms operator.

Mr. Yamamoto said that while he would seek synergies between the members of the family in research, product innovation and development, each member would have responsibility for sales and marketing in its own region. He thought it was possible Fujitsu would acquire or form partnerships with companies. especially where they had skills or expertise missing in the existing group members such as multimedia or distance

was looking at the possibility of investing in Eastern Europe, perhaps in Hungary or Poland. Mr Yamamoto said Fujitsu was still committed to floating ICL on the London stock market when economic conditions were right. Mr Bonfield would remain as non-executive chairman of ICL until a new

learning. He said the company

such as 16-megablt dynamic random access memory chips, have line widths of 0.5 microns. However, semiconductors with greater memory capacity, sucb as the 256 megabit D-Rams which leading semiconductor manufacturers chairman was appointed. He would then take the role of deputy chairman until the flo-tation was complete. are developing, will need finer line widths of 0.25-microns in order to put the larger amount

of memory on to a single By combining the memory and logic functions of semi-conductors on a single 0.25-micron chip, users will be able to reduce the number of chips required in a product, and the reliability of the chips is expected to improve significantly,

Old said. As a result, the chips are expected to be useful for a large number of applications,

technology for application specific integrated circuits (Asics) - custom-made ICs that are playing an increasingly important part in advanced consumer electronics.

It does not plan to use the technology to enter the market for advanced memory

Oki is also interested in developing Asics as an end product, although it has left open the possibility that the technology will be used for advanced 256-megabit dynamic random access

San Miguel, Nestlé Strong rise at New units set to merge

San Miguel, the Philippines' largest beer and consumer food company, is merging its lossmaking ice-cream subsidiary with Nestle Philippines (NPI), in which it already has a 45 per cent stake.

Nestle and San Miguel. which together dominate the country's consumer food market, said Magnolia Nestlé, a joint lee cream venture between the two groups, would merge with Nestlé Philippines - the multinational's third largest subsidiary in Asla with annual sales of about 19bn pesos (\$725m).

Nestlé retains a stake in NPL Magnolia ice cream has been losing market share to rival products since it was estab-

lished two years ago. However, it still holds 56 per cent of the

NPL which has about 40 per cent of the Philippine coffee market and a large share of milk sales, said the merger would further enhance the company's 35-year partnership with San Miguel.

"San Miguel is the largest Philippine food company and Nestle is the world's largest, so this enhanced relationship makes perfect sense," said Ms Gina Dipaling, an analyst at Asia Equity Securities in Manila.

"This will reduce overheads and lead to a further pooling of resources between the two giants," she added. San Miguel's B shares, which are open to foreign buyers, closed marginally lower yesterday at 86 nesos.

Africa Investments

New Africa investments (Nail), South Africa's largest black-controlled holdings company, posted a 145 per cent rise in attributable income to R29.7m (\$8.1m) for the year ended September 30.

A strong performance from insurance and publishing inter ests pushed earnings per share up 18 per cent, from 5.9 cents to 7 cents. A final dividend of 2.6 cents, up from 2.5 cents, was declared, while the dividend per preference share rose 24 per cent to 2.66 cents.

Income before exceptional items advanced 77 per cent to R26.9m. The sale of balf the group's 20 per cent stake in Mobile Telephone Network to SBC, formerly Southwestern Bell, of the US for R106m generated an exceptional of

R15.3m. All proceeds are to be reinvested in the forthcoming MTN rights issue.

Metropolitan Life, in which
Nail has a 30 per cent stake.

showed strong growth with earnings per share up 22 per cent and dividends 24 per cent. The Sowetan, a daily tabloid newspaper in which Nail has a 53 per cent share, continued to improve sales and earnings Total assets controlled by

Nail, including Metropolitan Life, increased to R9.1bn from R7.6bn. Corporate Africa, the parent whose only assets are a 51 per cent stake in the ordinary equity and a 30.5 per cent stake in the preference equity of Nail, lifted attributable income to R10.8m for the year. A final dividend of 2.2 cents per share, against 1.47 cents, was declared for ordinary and preference shares.

the company added.

Sony plans to use the

memory chips.

the presence of the property as a senter of total only

A joint venture between NetCom Systems AB a subsidiary of Industriflativaltrings AB Kinnevik Calde & Wireless ple

> SEK 500.000.000 Non-Recourse Financing

> > Arranger NatWest Markets

Nordbanken AB

Senior Lead Managers

Canadian Imperial Bank of Commerce Creditanstalt-Bankverein The Fuji Bank, Limited KB Financial Services (Ireland) MeesPierson N.V. Nat West Markets

Syndication Agent Nat West Markets Agent Bank Nordbanken AB

NWM NATWEST MARKETS

I red by "catomed theoremore Right the regulated by M. Land Hiller"

City of Uppsala US\$110.000.000

US\$ 500,000,000

Floating rate notes due 1999

Natice is hereby given that the notes will bear interest at 5.8125% per annum from

8 December 1995 to 8 March 1996, Interest payable on 8

March 1996 will amount to

US\$14.69 per US\$1,000 note,

US\$146.93 per US\$10,000 note and US\$1,469.27 per

The notes will bear interest at 5.8125% per annum from 8 December 1995 to 10 June 1996. Interest payable on Iti June 1996 will amount to US\$298.70 per US\$10,000 note.

Floating rate notes 1998

Agent: Morgan Guaranty Trust Company **JPMorgan**

A IRISH PERMANENT

irlsh Permanent Treasury pic 000,000,0012 Guaranteed floating rate notes 1997

The notes will bear interest at 6.6625% per annum for the unterest period 6 December 1995 to 6 March 1996. Interest payable on 6 March 1996 will be \$165.65 per \$10,000 note and \$1,656.52 per \$100,000 note. Agent: Morgan Guaranty Trust Company

JPMorgan

US\$100,000 note. Agent: Morgan Guaranty Trust Company Kingdom of Norway U.S. \$200,000,000 **JPMorgan**

Floating Rate Notes due December 2002 For the Interest Period 7th December, 1995 to 7th June, 1996 the Notes will carry a Rate of Interest of 5.375% per annum with Crupon Amounts of U.S. \$136.61 per U.S. \$5,000 and U.S. \$2,732.29 per U.S. \$100,000. The relevan Payment Date will be 7th June, 1996.



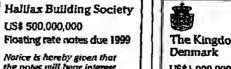
ANZ Banking Group (New Zealand) Limited

(incorporated with limited liability in New Zealand) U.S.\$ 125,000,000

Subordinated Floating Rate Notes due 2005 guaranteed on a subordinated basis by Australia and New Zealand Banking Group Limited

A.C.N. 005 357 522 (Incorporated with limited liability in the State of Victoria, Australia) NOTICE IS HEREBY GIVEN that for the Interest Period 8th December 1995 to 8th March, 1996 the Notes will carry a Rate of Interest of 6,2625 per cent per amum with an Amount of laterest of U.S. \$ 158.30 per U.S. \$10,000 Note and U.S. \$1,583.02 per U.S. \$100,000 Note. The relevant





The Kingdom ol

US\$1,000,000,000 Floating rate notes 1997 The notes will bear interest at 5.6875% per annum from 8 December 1995 to 8 March 1996. Interest payable on 8 March 1996 will amount to US\$14.38 per US\$1,000, US\$143.77 per US\$10,000 and US\$1,437.67 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

Bank of Ireland U.S. \$300,000,000 Undated Variable Rate Notes

a is hereby given fact the Rote of Interest has been lived at 6.8125% and he interest poyable on the relevant Interest Paymant Date March 8, 1996 operat Corpon No. 26 in respect of US\$100,000 nominal of the Notes will be US\$1.722.05. December 8 1995, London CITIBANCO

U.S. \$125,000,000

CREAT LAKES FEDERAL SONINGS

Collateralized Floating Rate Notes

Series A due December 1997 In accordance with the provisions of the Notes, notice is hereby given that for the three months Interest Period from December 8, 1995 to March 8, 1996 the Notes will carry an Interest Rate of 6.1875% per annum. The interest payable on the relevant payment date, March 8, 1996 will be U.S. \$1,564.06 per U.S. \$100,000

By: The Chase Manhattan Bank, N.A. London, Agent Bank December &, 1995

principal amount of Notes



NOTICE OF EARLY REDEMPTION

HOMER FINANCE (No 1) PLC
(the 'fauser')
£125,000,000
Class A Mortgage Backed Floating Rate Notes 2028 £5,000,000

Class B Mortgage Backed Floating Rate Notes 2028

(the "Notes")

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(D) of the Terms and Conditions of the Notes, the Issuer will redeem all outstanding. Notes on December 29, 1995 at their principal amount outstanding. Payments will be made upon presentation and surrender of the Notes at the principal office of Morgan Curranty Trust Company of New York in Luxembourg. Payments will be made by pounds sterling cheque drawn on a town clearing brunch of, or transfer to a pounds sterling cheque drawn on a town clearing brunch of, or transfer to a pounds sterling account maintained by the payee with, a bank in the City of London.

Notes should be presented for payment together with all unmastured composes. HOMER FINANCE (No. 1) PLC.

By: Morgan Guaranty Trust Company as Trustee Dated: December 8, 1995

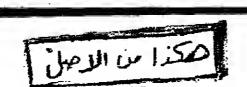
Sy: Morgan Guaranty Trust Company as Trustee Dated: December 8, 1995

US\$125,000,000

First Chicago Corporation Floating Rate Subordinated Capital Notes Due December 1998 Notice is hereby given that the Rate of Interest has been fixed at 6% and that the interest payable on the relevant Interest Payment Date, March 8, 1996 against Coupon No. 36 in respect of US\$100,000 nominal of the Notes will be US\$1,516.67. December 8, 1995, London

By: Citibonk, N.A., (Issuer Services), Agent Bonk

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FINANCIAL TIMES FRIDAY DECEMBER 8 1995

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THE PARTY AND DECEMBER 1997

GIO ARM

LEX COMMENT

Great Universal

Stores

existing businesses. In particular, its mail-order division is

well positioned to benefit from the advent of home shopping through computer terminals and televisions, which could be

used to broaden sales to include the upper end of the market.

The prospect of Great Uni-

versal Stores getting the

Next treatment has rightly

excited the stock market. Next chairman Lord David

Wolfson of Sunningdale will

not take the reins at GUS until September 1996, but his arrival is almost bound to

mark a ahift towards a more

aggressive style of manage-

ment at one of the most con-servative UK retailers. Trusty GUS, with nearly 50

years of continuous profits

growth, is far from being a

recovery stock like Next, but

there is still plenty of scope

for earnings growth from the

VSEL helps GEC rise by 6%

By Bernard Gray, Defence Correspondent

The General Electric Company lifted pre-tax profits 6 per cent from £378m to £402m (\$635m) in the six months to September

Lord Prior, chairman, said progress was being made on finding a successor to Lord Weinstock, managing director, and the company still anticipated making an announcement in the spring.

Despite slow growth in turn-over to £4.89bn (£4.84bn), Lord Weinstock was optimistic that each of the main businesses bad good loug-term growth

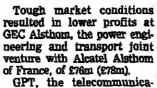
Profits at GEC-Marconi, the defence and electronics subsidiary, were held back by further

RESULTS

provisions against increased development costs on a number of projects.

GEC-Marconi has a fixed price contract to develop the Phoenix unmanned reconnaissance aircraft, against which it made provisions in its 1994 fullyear accounts. It is also working on the radar, flight control system and electronic warfare suite for the Eurofighter, with radar development proving particularly difficult.

The impact of the provisions was partly offset by a first time contribution from VSEL, the submarine maker acquired in the summer, and from Ferranti Thomson Sonar Systems, in which GEC now has a 50 per cent share. Overall defence profits wera static at £80m



GPT, the telecommunications joint venture with Siemens of Germany, was the best performing large division. Profits were £62m (£54m) after strong demand for its telecoms transmission system boosted However, returns on cash

were higher at £83m (£70m) in spite of the fall in cash balances because inflows occured early in the year and the sub-stantial cash outflow to pay for VSEL fell near the end of the period. Higher interest rates also boosted returns. Lex, Page 16



Lord Weinstock: spring ent on successor

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Indonesia doubts over Kvaerner bid for Amec

By Andrew Taylor, Construction Correspondent

The indonesian government is considering expressing concern to British ministers about the proposed takeover of Amec, the construction and engineer ing group, which is leading British efforts to develop the \$47bn (£29.7bn) Natuna offshore gas field.

Kvaerner, the Norwegian shipbuilding and engineering group, has made a £360m hos-tile bid for Amec.

Amec already has a joint venture with PT Pal, Indonesia's state-owned shipbuilder, and is expected to provide a focal point for UK hids for

Mr Junus Habibie, the Indo-nesian ambassador in London, said yesterday that Amec had been asked to form a consortium to bid for contracts to supply up to about 18

The project could lead to tial spin-off orders for other British engineering groups such as Rolls-Royce and GEC, said Mr Habibie. He declined to be drawn on the consequences of a takeover

Amec. But it is highly unusual for an ambassador to comment on commercial relationships with a foreign company when it is involved in The ambassador's brother,

Mr. Yusuf Habibie, Indonesia's minister for research and technology, has heen closely involved in discussions with Amec, which has joined forces with Trafalgar House of the UK to bid for Natuma work.

Amec, which expects to gen-erate big profits from the field during the next decade, said the potential for orders for British companies could run into billions of pounds.

Unigate gets Fl 745m for Nutricia stake

Unigate, the UK foods and 29 per cent stake in Nutricia for Fl 745m, write David Blackwell and Antonia Sharpe.

The group is likely to receive a further £30m in the next 30 days when an over-allotment option is exercised. Such an option is used to stabilise the share price, and if it is exercised in full Unigate will have no further shares in Nut-

Speculation will now centre

on the use Unigate will make ing its £174m of net debt. Mr Ross Backland, chief

executive, said last month he would be looking for acquisitions in the core food or distribution businesses, in the UK or

Unigate sold the Nntricia shares for Fl 120, compared with the market price of FI 117 when the disposal was announced in the middle of last month.

GUS keeps changes in the family

Lord Wolfson of Sunningdale, chairman of retail group Next, is to succeed his cousin Lord Wolfson of Marylebone as chairman of Great Universal Stores, the retail and financial services group, reviving specu-Istion about a tie-up between the two groups. Shares in GUS gained 18p to 632p, and Next's gained 5p to 449p, as the City weighed up a merger of the between their mail order divi-sions, writes Neil Buckley.

GUS also announced the continuation of its 48-year run of unbroken profits growth with a 4.7 per cent increase in interim pre-tax profits.

Mr Richard Pugh, deputy chairman, said GUS was experimenting with new forms of home shopping, including a service on the Internet. However, this had taken less than £100,000 in business since its launch in the spring.

DIGEST

US buy behind Compass advance

Compass, the contract catering group that is on the verge of selling its healthcare division, lifted annual profits by almost a third as last year's US acquisition kicked in strongly. Canteen, bought for \$450m in April 1994, contributed £27.1m (\$43m) to profits and £697m to sales. There was no contribution from Eurest International, bought in September for £584m. Mr Francis Mackay, chief executive, said the group was in "very strong market positions in all our geographic areas," Margins at Canteen had been raised and the integration of Eurest had gone smoothly.

Allied Irish buys John Govett

Allied Irish Banks is buying John Govett, the UK fund management arm of Govett & Co, for £101m (\$160m). As a condition of the deal, Govett & Co will change its name to London Pacific Group. "We borrowed the Govett name when we acquired them. We gave it back when we sold them," said Mr Michael Mayer of Govett & Co.

Although it is considering acquisitions in the US life insurance, trust administration and fund management business, the company also plans to return some of the cash from the sale to shareholders through a share huy-back.

Littlewoods rejects approaches

The 32 members of the Moores family who own Littlewoods the football pools, retailing and mail order group that is Britain's largest private company, have voted by four to one to reject all approaches for the husiness and keep it private.

Ian Hamilton Fazey and Neil Buckley

Ashanti in agreed bid for Cluff

Ashanti Goldfields of Ghana, the mining group quoted in London and Accra, announced an £80m (\$126m) recommended offer yesterday for Cluff Resources, the UK-based company with gold mining operations in Africa. The Ashanti offer, underwritten by BZW, is one share for every 12 Cluff shares There is a full cash alternative, to be financed from new bank borrowings, of 105p per Cluff share.

Geoff Duct

Changes announced to FT-SE Actuaries Share Indices

National Grid set to join FT-SE 100 on Monday

Arjo Wiggins Appleton (120th), London Electricity (118th). De La Ruo (115th), Sears (113th) and Midlands Electricity (112th). The changes will take place on Monday, December 12

(105th).
Inchcape will join the FT-SR Mid
250 index on December 11, replacing
Howden Group (413th), Other changes
to this these will occur on December
18. Included will be Cordiant (281st).

18. Included will be Cordiant (281st), Sage Group 1306th) and Ashley (Laura) (237th). Excloded will be Baird (William) (463rd), Diploma (260rd) and Hazlewood Foods (389th).

On the Mid-250 reserve list will be: Telspec (328th). Gottles (339th), Scottish Television (338rd), FirstBus (334th). Grailsm Group (338th), Forth Ports (34th). Redrow Group (348th), Molins (34th). Redrow Group (348th), Molins (35th). Greene King (350th). MAD (332nd), investors Capital Trust (354th) and Henlys Group (355th).

The FT-SE Actuaries 350 Index and industry Baskets will be adjusted to reflect, these constituent changes.

The committee also opproved the Inclusion of the following new issues in the FT-SE SmallCap and FT-SE Actuaries All-Share indices, from December 18: CMG and Vero

Constituent changes in the FT-SE
Actuaries 350 Higher and Lower Yield
Indices result from the quarterly
review process and the manual reba-lancing, included in the FT-SE Actuaries 350 Higher Yield Index will beArjo Wigdins Appleton, British Vita,
Courtaulds, Courtaulds Textiles,
beita, Kalon Group, Kwik Save Groun
[atlooal Beautre

Baird (William), Forte, GKN, Hazlewood Foods, Northumbrian Water, Refuge Group, Seeboard and TSA Group will be excluded.

Joining the FT-SE Actuaries 350 Lower Yield Index are: Ashley (Laura), Cordiant, Forte, GKN, Northumbrian Water, Refuge Group, Sage Group, Seeboard and TSA Group, Leaving the index will be: Arlo Wiggins Appleton, Aritish Vita, Courtanids, Courtanids Textiles, Delta, Olploma, Kalon Group, Kwik Save Group, Nutlingal Power, Rexam, Trafaigar House and Weir Group.

The next quarterly review will be on Wednesday March 6 1996.

The following constituent changes will be made to the FT-SE SmallCap and FT-SE Actuaries All-Share after close of business on December 29, The minimum size for constituents was set at 348m. A band of 15 per cent elther side of 448m has been set for companies being promoted and/or demoted from the FT-SE SmallCap to, or from, the FT-SE Actuaries Fiedging Index.

or from, the FT-SE Actuaries Fiedging Index.

For Inclusion as new issues are: Ashbourne, Benfield & Rea Investment Trust, Biocompatibles International, BTG, Clydeport, Colleagues Group, Cortworth, Cox, Issurance Holdings, Datrontech Group, Entergrise Inns, Expro, Filtronic Comtek, Games Workshop Group, JB Sports, JKX Oil & Gas, Mecoolc, Morrison Construction Group, Oasis Stores, Peptide Theropouties Group, Prolific Income, Rainford Group, RM Group, Schroder Asia Pactic Fund, Schroder Income Growth Fund, Servisair, Stoves, Tom Cobleigh, Universal Salvage, Vision Group and Zotefoams,

Newly clidible for Inclusion in the Smail-Cap and All-Share are: Acal, Acorn Computer Group, Ash & Lecy.

and Shaftesbury.

Promoted from the FT-SE Actuaries Fledgling Index are: Abbott Group. Alvis, Arcadian International, Ascot Holdings, Azian Group. Cavaghan & Gray Group, Cluff Resources, Code Group. Corporate Services Group. Eurodis Electron, FII Group, Forward Group, Learmonth & Burchett Management Systems, London American Growth Trost, Lynx Holdings, Mayborn Group, Metrose Energy, National Homo Loans Holdings, Nestor-ENA, Ho Demand Information, Oxford

Greniell LatinAmerCo's Trust, Might-freight, Perry Group, Pico Holdings A shares, Pico Holdings ordinary, Pilot Investment Trust, Pittencrieff Kosources, Prospect Industries, Proud-foot, QS Holdings, Ragisn Properties, Rame, Scudder Latin America Invest-ment Trust, Siam Selective Growth Trust, Steel Burrill Jones Group, Ster-ling Publishing Group, Stiding Group

(22.2) (36.6) (80) (29.7) (917.6) (77.5) (11.4) (25.6) 0.09 1.8 8.74 1.34L 2.01 1.58 0.551 1.34 0.25 6.2 402 1.3 237.5 100.7 1.7 5.31 2.93 0.304 2.93 0.3 4.43 0.54L 22.6† 3.15 9.29 1.84 16.22 1.7 5.16 9.1 7.8 15.7 36.91 0.6† 6.5† 0.6† 9.15 (0.2) (5.89) (2.5) (0.08) (19.2) (7.82) (1.35) (13.9) (16.9) (8.8) (14.9) Assoc Brit Eng 5.2 45.2 143.8 (4.86m) (33.6) (122.3) (13.6) (13.6) (15.2) (720.4) (17.3) (20.3) (11.1) (23.2) (3.82) (45.7) (23.2) (3.87) (23.2) (3.46) (11.4) 32 105 4.25 60.9 Yr to Snot 30 * 6 miths to Sept 30 6 miths to Sept 30 27 weeks to Nov 3 Yr to Sept 30 6 mths to Oct 31 1.46 3.46 0.203L 0.541 5.05 6 miles to Sept 30 6 miles to Sept 30 6 miles to Sept 30 Altributable Eurologs (Em) 3.95 (1.81) 6.2†

Earnings shown basic. Dividends shown not, Figures in brackets are for corresponding period. After exceptional charge. The increased capital, * Compensional charge. The increased capital charge charge charge. The increased capital charge capital charge. The increased capital charge cha

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lused to broaden sales to include the upper end of the market. Shareholders would also be better served by more rapid deployment of GUS's cash pile — through another special dividend, if no suitable acquisitions catch the eye.

Even without the frequently mooted break-up of the company, the shares are still looking cheap, at a premium to the market of only 10 per cent, based on expected 1996 earnings. This compares with the retailing sector's premium of about 25 per cent. The disparity is less dramatic than it might appear. per cent. The disparity is less dramatic than it might appear.
The retailing sector is looking overvalued after this year's outperformance by recovery stocks and even those with unproven recovery potential. Since the worst scenario for GUS is probably continued steady growth, a re-rating is overdue.

LOS CAMPIEL

THE LEAD OF

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500

son vacuum cleaners have been troubling me for a while, ever since I saw the invective directed against them by its UK competitors, one of whom wished the design had been strangled at birth.

James Dyson, the cleaner's inventor, has himself admitted that he was unable to secure venture capital for his idea, which uses cyclone technology, dispensing with the need for a bag. Given such scepticism, the wonder is that the product

came to be manufactured at all. Dyson's experience seems to reinforce the impression that those who come forward with new ideas have been treated shabbily over the years. It is not always easy to understand why. in the film The Man in the White Suit, Alec Guincess plays a laboratory disbwasher in a textile mill who invents a fabric that never wears out and never gets dirty. Instead of being welcomed, it incurs the wrath of man-agement and labour: with one because it will destroy a product market, the other because it will

remove the source of employment. The fear of job-destroying innovatioo led, in the early 19th century. to outbreaks of Luddism - the practice of smashing machinery by skilled workers whose jobs it was replacing. But Luddism did oot die out with the Luddites. It is not so many years ago that print workers tried to use union muscle to prevent

μá

JOBS: Management hierarchies and concerns for status may be stifling innovation

the introduction of new technology in the oewspaper industry.

Today we can see it emerging again in a more subtle way, not as a violent response to technological change and not by rank and file employees, but among many managers anxious to protect their status in spite of new working practices that demand a reduction in hierarchical management structures.

This resistance to change, this management Luddism, is in danger of stifling the innovation that many management writers and theorists believe is necessary to put businesses at the forefront of industries. These businesses must be increasingly seeking to harness creativity in the workplace. There still seems, however, to be a large gap between desire for innovation and providing a working environment that stimo lates and promotes oew ways of doing things.

A report* published this week by the Institute of Work Psychology at Sheffield University and the Centre for Economic Performance at the London School of Economics, found that progress has been slow in devolving responsibility in hust-ness. Although a big majority of companies it studied had moved towards leaner forms of organisatioo, few of them had been

Men in the empty suits

prepared to delegate decision-making below senior management.

This refusal to let go of power and to place greater responsibility with employees, as Peter Wickens, a management consultant, recognised in his book The Ascendant Organisation, is one of the greatest obstacles to innovation in the workplace. At Nissan in Sunderland, where Wickens used to be personnel director, employees were encouraged to solve their own manufacturing problems, using the principle of Kaizen, continuous improvement. Wickens believes thet companies should recognise that "every

worker is a knowledge worker". In Japanese manufacturing, says Wickens, the tide is turning the innovators' way. It is no coincidence that James Dyson's inventions have been warmly received in Japan. New thinking and new ideas are not only eocouraged but are

Too few companies, however, seem to be capable of turning themselves into innovative organisations. According to research carried out by Synectics, a firm of consul-tants specialising in innovation, 80

vation is very important to their business. But only 4 per cent claim to be good at it.

As Synectics consultants Jonne Ceserani and Peter Greatwood explain in their book, Innovation and Creativity, if people live in a climate where their lives are constantly under threat, much of their time and energy will be expended on thinking about self defence and preservation. If we substitute the word "job" for "life", we can begin to understand how the business processes that have created so much job insecurity are stifling creativity among employees and man-

agers alike. One of the problems, say Synectics, is the way that ideas are received by managers or colleagues. It identifies two reactions to an idea which can be equally destructive: the adversarial response and the threatening response. Adversarial behaviour includes pulling rank, failing to pay atteotion, ignoring ions with challenging questions. Threatening behaviour includes discounting or putting down other peo-

or cynically to other people's views. Gifford Pinchot, who has studied the behaviour of innovators in organisations, has noticed certain common traits behind innovations: they require persistence and input from others. They also require "sponsors" of creativity, managers prepared to nurture and protect the innovative individual or team.

dentifying these managers, he says, can take several years of monitoring innovations in companies, including asking the innovators themselves who it was that helped their ideas to fruition. He warns, howaver, that companies should beware those who are self promoters, what he calls "empty suited politicians who move through organisations", driven by a desire for promotion or financial reward and not because of an intrinsic interest in the idea.

As an example of an innovator working closely with a sponsor, he quotes the experience of Michael Phillips who was director of market research at the Bank of California for four years up to 1970. During

that time, says Pinchot, Phillips was responsible for a series of new banking products that led the field in the consumer segment of the banking industry at the time.

He did not have a senior position but Phillips regarded this as an advantage because it gave him "room to move". He developed a higher interest account aimed at widows and widowers who were big depositors because they were banking insurance cheques from life policies on their partners.

While his eventual product had many innovative features, creative thinking was also applied in his approach towards putting it on the market. His technique was to tell the legal department that "It does not matter". Had he sold it as a big idea, the high interest nature of the account might have worried the Instead the account went out to "test" and took in \$40m in its first three months. Significantly, says Pinchot, Phillips had a sponsor manager who protected him. Within three months of the sponsor leaving the company, Phillips lost his job.

Pinchot believes we are entering an "innovation age" where manag-ing creativity will be as important as the innovation itself. But manage

ers, he says, will need training if

they are to be effective sponsors.

They will need to lower their status in front of the team," he says. instead of "trying to read the tea leaves of senior management."

Surprisingly, it may be those who consider themselves high flyers who are least capable of adjusting to this style of management.

Gretchen Spreitzer, Researcher at the Centre for Effective Organisa tions, University of California, found during research that many of these people were too busy looking after their own careers and ambitions to pay attention to the way work was carried out.

According to Roger Woodgate, of ABA Consultants, who quotes Spreitzer's work in a study of change initiatives in the US, it was the people who she described as "plateatied middle managers", settled in their careers, who were most likely to champion and embrace change if given the opportunity.

Woodgate said in his report: "She found that ... middle managers perhaps settled in their careers and feeling they have little to lose, will challenge existing work practices and offer new ways of doing things

if they are asked."
*Still Far To Go: The Management of UK Manufacturing, Corporate Performance Group, Institute of Work Psychology, Sheffield Univer-sity, Sheffield S10 2TN.

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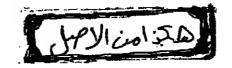
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We are now preparing to strengthen the Bonds team, which operates as an integrated unit covering international bonds, currencies, gilts, sterling non-gits and money market investments. Total Bonds under management are approaching £10 billion, with £2.25 billion in sterling non-gifts a leader in this market with consistently good performance.

Within the sterling non-gilt team you will provide support to Fund Managers through:

- credit analysis on non-gift fixed interest
- regular reviews of credits of existing
- analysis and in-depth issuers
- monitoring exposures to individual borrowers and sectors.
- A structured and disciplined analyst with the ability to apply your technical knowledge to market situations and maintain systematic credit
- information, you will:
- be able to work on your own initiative
- be able to establish credibility quickly within the team
- have confidence in your technical expertise
- be an excellent communicator. Probably of graduate calibre you will have a
- successful track record in a bonds environment. The salary will reflect the scope and significance

se forward your CV and accompanying letter to: Stephanie Walter, Norwich Union ment Management, PO Box 150, Sentinel House, 37 Surrey Street, Norwich NR1 3UZ

Norwich Union is an equal opportunities employer and welcomes applications from registered disabled persons.



No one protects more.



DISTRESSED CORPORATE DEBT ANALYST

Our client, an international investment bank, wishes to appoint a high quality analyst for its established distressed corporate debt trading team, to conduct detailed company research as a prelude to investment decisions. Working as part of a successful global network, the candidate will be responsible for identifying relative/fair value of discounted corporate debt.

The successful individual will have at least 3 years financial experience of facets of this business area, possibly gained from within investment banking, corporate finance/venture capital, management consultancy, legal or insolvency practices or the work-out/recovery areas of top tier accountancy firms.

The candidate will demonstrate:

- The ability to interpret company accounts and complex legal documentation in order to ascertain value.
- An ability to distil high volumes of data derived from analysts, brokers, bankers and company visits and present investment conclusions in a clear and concise manner, both in writing and verbally, to management
- An entrepreneurial and free thinking nature required to perform at the highest level

The successful candidate should be comfortable operating in a team based consensual environment, have a combination of credit, analysis, legal and accounting skills and possess a critical and incisive intellect, with the insight to discern value and opportunity. An attractive compensation package will be offered



Lexcellent + honus + benefits

EUROPEAN CORPORATE FINANCE

Portuguese/Spanish Analysts and Associates

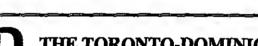
Jalomon Brothers is one of the world's leading financial institutions. In addition to making Jalomon Brothers is one of the world's leading financial institutions. In addition to making markets in securities, the Firm provides a broad range of underwriting, financial advisory and research services to governments, corporates and institutional investors around the world. The Corporate Finance group focuses on providing innovative solitions to its clients' debt and equity financing requirements, as well as offering strategic and financial advisory services, including mergers and acquisitions, across a broad range of geographic and industry sectors. Owing to the expansion of the Firm's business activities in Portugal and Spain, apportunities exist at the Analyst and Associate levels for candidates with fluent written and spoken Portuguese or Spanish and English, Knoyledge and some experience of individual industry sectors and/or products would be desirable, ideally gained in one of the following areas, corporate finance, equity research, management consultancy or a strategic rule within a corporate finance, equity research, management consultancy or a strategic rule u'ubin a major corporate or financial institution. Specific requirements for the positions are:

- A good degree, preferably in a numerate discipline. · Outstanding PC literacy.
- · Experience within the financial industry.
- · Strong research and analytical abilities.
- High energy levels and the ability to learn quickly. · Ability to work accurately under tight time constraints.
- ASSOCIATE 2 3 years' investment banking experience (ideally within corporate
 - MBA/MSc or equivalent.
 - Excellent analytical and presentation skills.
 - · Ability to work with minimal supervision.
 - · A committed team player.

These challenging roles, based in London, will offer ambitious young professionals excellent career opportunities with one of the premier global financial institutions. We offer a highly competitive compensation package including performance-related bonus and the full range of banking benefits.

All applications should be made to our co-ordinating consultants, BBM Selection, 76 Watting Street, London ECIM 9BJ, facsimile 0171-248 2814, quoting reference: 372, and enclosing a full CV which includes contact numbers. Any direct applications will be forwarded to BBM Associates. All applications will be treated in the strictest confidence.

Salomon Brothers



THE TORONTO-DOMINION BANK

UTILITIES/PROJECT FINANCE **ASSOCIATE** The Toronto-Dominion Bank is a highly rated Canadian The succeasful candidate will be a graduate with a

Bank with a well established presence in London and other major financial ceotres. As a result of our expanding Utilities and Project Finance activities, the Bank is seeking an Associate for the London Office.

The Utilities and Project Finance team in London is an integral part of the Global Team and the incumbent will be responsible for supporting the Senior Managers in the development of the business.

Responsibilities will include assisting the account manager with the management of the overall relationship with our clients involved in the sector and assisting in the execution of project finance transactions.

minimum of two years' banking experience, deally with some exposure to project or atructured finance. The Bank requires a well educated, credit trained, bighly numerate and computer literate individual to join a dynamic team orientated environment. The position represents a significant career opportunity for the right candidate, who must have the potential to progress to positions of increasing responsibility.

Salary will be dependent upon qualifications and experience and the total remuneration package will be highly competitive.

Please send a full CV including current remuneration details and day time telephone number to Trevor Hill, Manager, Human Resources, The Toronto-Dominion Bank, Triton Court, 14/18 Finsbury Square, London EC2A 1DB



RECRUITMENT CONSULTANTS GROUP 2 London Wall Buildings, London Wall, London EC2M 5PP Tel: 0171-588 3588 or 0171-588 3576 Fax No. 0171-256 8501

Exceptional medium/long term career prospects



PRIVATE CLIENT FUND MANAGER

Circa £35,000 + Benefits & Bonus

INVESTMENT MANAGEMENT SUBSIDIARY OF MAJOR INTERNATIONAL BANK

Private Client investment lies at the heart of our client's business. Services are tailored to meet the individual requirements of the discretionary clients. The successful applicant will work in a team with the Deputy Managing Director, providing a high quality investment management service to his U.K. Private Clients and Trust Funds. The team includes a dedicated administration manager, sophisticated statistical assistance as well as secretarial support. Responsibilities also include monitoring and research coverage of certain sectors of the U.K. equity market and active contribution to the asset allocation and stock selection process of the firm. It is likely that applicants will be educated to degree level, with the presence to command respect and with a minimum of 3 years' experience in a similar front office investment position. Applications in strict confidence under reference PCFM5265/FT to the Managing

EQUITY - LINKED PRODUCT ANALYST **EXCELLENT PACKAGE CAREER PROSPECTS**

The Company

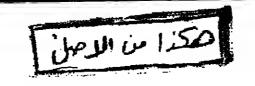
Peregrine is a leading full service Asian based Investment Bank, with over 15 offices in the region and 6 across Europe and the US. The Group is publicly listed, on the HKSE, with a market value of approximately US\$ 750 million.

A high calibre analyst is sought to join an existing sales and trading team with responsibility for developing an Asian equity-linked research product. The successful applicant will be based in Landon. His or her input will be critical to the success of the team.

The Qualifications

- Numerate Graduate with proven analytical background combined with excellent spoken and communication skills.
- Minimum of 18 months appropriate experience.
- Advanced financial modelling and Quantitive skills
- An understanding of Credit analysis is essential.
- · A knowledge of Asian companies would be an advantage. Please write in confidence enclosing a Curriculum Vitae to:

Barbara Nunn, Peregrine Securities (UK) Ltd., 10 Aldersgate Street, London EC1A 4XX



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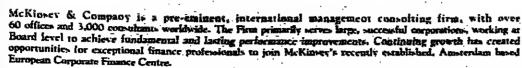
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CONCERT





At McKinsey, corporate finance is an integral part of helping clients to solve complexstrategic haviness problems. Consequently, the corporate finance practice makes a major contribution to the Firm's work in mergers and acquisitions a corporate portfolio strategy. valuation of complex strategic usues, risk management, corporate restructuring and

Corporate Finance Strategy Consultants

Amsterdam

As a corporate finance consultant, you will spend about half your time working directly with clients, usually as part of a multi-disciplinary team. You will not only provide technical expertise, but also contribute to the entire problem solving process, particularly the integration of financial thinking with strategy and organisational change. The end result will be practical solutions that deliver significant commercial and operational improvements.

We expect you to being this position the determination and ability to become a healing authority or corporate consultance. More specifically, your profile should include the following elements: . In-depth knowledge of corporate linance theory with a keen practical wave of how to apply it to order pressing business

Two to seven years of financial experience in consulting, investment banking, corporate financial management or as a professor

of finance, with particular combasis on business and strategy evaluation. . Excellent academic record, "cum laude" or equivalent, and you may also have an MBA. Phls, accountance of other qualification.

A proven record of success as a team placer.

Outstanding English language communication and presentation skill-Williagrees to travel frequently.



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n Paris Amsterdam Dutseldorf Frankfurt Hong Kong Sydner

City **Excellent Packages**

Our client is one of the world's leading Financial Services Institutions, with a global network of corporate, investment management and life insurance activities. As part of a major strategic initiative, they are now diversifying into banking, and seek additional high-calibre individuals to deliver and manage the new business infrastructure. As a result of these changes, two new positions have arisen.



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Leading Financial Institution Bank Treasury

Head of Middle Office

Reporting to the Treasurer, the Head of Middle Office will manage an analytical team. and be responsible for monitoring the Bank's balance sheer and treasury book. They will also be responsible for all Treasury and ALCO Management reporting, and be specifically

- Credit and market risk measurement and control.
- Modelling and forecasting of the bank's balance sheet.
- Liquidity and cash forecasting. Balance sheet simulations.

Candidates of interest will display a thorough understanding of Bank Treasury Operations, and credit and market risk management. They will also be able to contribute to the development of asset and liability management systems, and be familiar with all associated regulatory reporting. Please quote reference 263149.

In addition to the above-mentioned business expertise, candidates for both functions should also display strong communication and interpersonal skills, a proactive "hands-on" approach, aggether with energy and enthusiasm. Salary will not be a constraint for the right candidates and will reflect the high calibre candidates, we wish to attract. This will be supported by a full range of benefits.

For an initial confidential discussion, interested applicants should contact Karen Gay at Michael Page City on 0171 831 2000, quoting the appropriate reference. Alternatively, per including career/salary details at Page House, 39-41 Parker Street, London WC2B 5LH. Fax 0171 405 9649.

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CORPORATE **FINANCE** City £35k

Due to continuing increases in business levels, this leading European banking group is now seeking to add executives to both its high profile UK and cross border corporate finance teams. A department which has an established reputation for high quality advisory work with some of Europe's largest and most acquisitive companies.

Head of Treasury Operations

Reporting to the Treasurer, the Head of Treasury Operations will be responsible for

developing treasury procedures and controls and implementing the treasury information

technology strategy, in addition to the input into treasury policy, specific responsibilities

Relevant applicants will possess a detailed knowledge of the workings of Bank Treasury

Operations and be able to make a significant contribution to the implementation of the

IT system. Proven man-managers, they will add value to the management team and

will encompass the management of day-to-day treasury operations including:

Treasury accounting and reconciliation-

Transaction processing and control,

direction to Operations personnel. Please quote reference 263237.

> Working under the guidance of experienced deal teams, the style of the department gives the opportunity for immediate involvement in all aspects of transactions and offers a greater level of client exposure and responsibility than in most corporate finance environments. Probably in your mid to late twenties, you will be able to demonstrate a strong academic record with either a post graduate or professional qualification. You will have sound experience gained in either a major investment or commercial bank, a top 6 accountancy firm or strategy consultancy. Other essential attributes include an analytical approach to problem solving,

strong communication skills

and a highly commercial attitude. This presents an excellent opportunity to join a leading corporate finance team. Interested candidates should contact Matthew Barnes on 0171 629 4463 (day) or 0181 568 5406 (evenings) or send a full c.v. to Harrison Willis. 39/40 Albemarle Street, London W1X 4ND or fax 0171 491 4705.



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FUND MANAGEMENT - IMPORTANT MANAGEMENT TASK

Senior Fund Manager Equities

We are a major fund management company (mutual funds and institutional funds) in Germany, based in Frankfurt. The assets under management are in double-digit billion range. We are looking for a Senior Fund Manager, German speaking, who will lead the equity department of the company.

To fulfil this demanding position, which reports directly to the Board, you should have the following profile: A degree in finance or economics and related experience is required, as

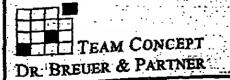
well as highly developed micro-analytical research skills and the capability to assess the important stock markets of the world. Sound knowledge of modern portfolio theory and of quantitative proce-

dures and the interest in working with those concepts are essential. Basic German is required. But of course we also do speak English in our

⇒ Line experience is essential as well as an entrepreneurial personality. supporting team-oriented decision-making processes and the development of promissing management tools in the fund management.

The remuneration package is designed to attract individuals of the highest-

Interested applicants should send a comprehensive CV, in confidence, to our consultant TEAM CONCEPT GMBH, Schloss Florstadt, 61197 Florstadt/Germany. For further information please contact Sandra Wüstermann or Dr. Hans-Jürgen Breuer.



Telefon 0049-6035-96200 TELEFAX 0049-6035-962020

SENIOR INTERNAL AUDITOR

SET INVENIENCE

(2 Positions) One to two promotions in the company, the internal Audit Department of Whiripool Corporation, a dynamic, expanding Foreme 100 company, is looking for genior auditors to play an important role in audits spanning all functional areas, with a concentration in Europe.

with a concentration in Europe.

The ideal candidate will have a university degree, minimum 3 years of relevant business experience gained in public accounting, consultancy or manufacturing, well-developed analytical, interpersonal and communication (written and verball skills and fluency in English, and German or Spanish. Additionally, a professional certification (CA/CPA/CIA/CISA) and information technology abilities are

As a senior anditor, we offer you an excellent entry into the company and the opportunity in travel 70% to 80% of the time. We emphasize training and true state of the art equipment. You will be joining an audit team of 35 professionals to USA, Brussels and Singapore. If you are interested in this opportunity, please

Whirlpeel Corporation internal Audit Attn: Curt Miller, Audit Manager Nijverheidslaan ! B-1853 Strombeek-Bever, Belginn Fax: 32-2-263-3395 E-Mail: 74401.1413@compuserve.com

Our client, a leading S.E. ASIAN STOCKBROKER.

is seeking an experienced Philippines equity market salesperson to be based in London, Candidates should be graduates and fluent in English and pref. Tagalog.

> Contact: Leader Financial Research Limited 5th Floor, 27 Austin Friars. London EC2N 2AA, England Tel: 44 171 256 5550 Fax: 44 171 256 5580

STANDARD POORS

oreign exchange and bond market analysis. It offers specialist real-tune services which are read by over 40,000 easts in trading rooms throughout the world. Due to burder expension, we are now looking to recent

Emerging Markets Economist

Specialising in the analysis and forecasting of major trainal and eastern European economics, this position res a strong macro-economic background together with a knowledge of regional financial and economic esions and the ability to confidently forecast economic and financial market trends. You should be fluent m both English and German, with other central/entern Entropean Insuranges describle. A Marters degree in mes is required and 2-5 years experience is preferred.

Financial Economist

Strong quantitative skills in Sustical market analysis and forecasting are the key requirements for this position, in particular the ability to interpret and forecast short-term fluctuations to Furopean inscrest and exchange rates. You will also be expected to persopere in the construction of MMS' overall European economic and financial market outlook. A Masters degree to economics, econometrics or finance is required and 2-5 years experience is preferred.

For both of the above positions the ability to react quickly with authorizative analysis in response to market moving events, as well as maintaining a longer term fundamental and market outlook will be key to success in ent. You will also be expected to develop and maintain close market contacts to the matter Sanarai markets. Excellent written and verbal communication skills are extensial.

These positions offer an autrocive salary and benefits pockage, together with career opportunities in a dynami and growing international organization.

Picase apply in writing, enclosing CV and quoting current salary to: Tudor Morgan, MMS International, 14 Ryder Street, St. James L. London SWIY 6QB

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A Devision of The McGraw-Hill Companies



ICE SECURITIES

Analyst for Hungary

Analyst for Poland

Analyst for International Telecommunications

Senior Equity Salesperson

As part of its expansion programme, this London-based securities house specialising in Central and Eastern European markets invites applications from suitable candidates to fill the above vacancies.

Candidates seeking employment as country analysts should speak Hungarian or Polish and bave at least 2 years' analytical experience gained with a leading securities house or have an accountancy background.

Applicants for the international telecommunications vacancy should have experience of working as a member of the telecommunications sector team for a securities house recognised for its expertise in this sector.

The senior equity salesperson should have a proven track record of success gained with a leading international securities house and have an established portfolio of clients based either in the US or Europe.

These positions offer highly competitive terms of employment and the opportunity of working in an exciting environment for a young and growing company.

To apply, please write in complete confidence enclosing a detailed curriculum vitae to the Chairman at the address below.

ICE Securities Limited, 20 Abchurch Lane, London EC4N 7AD



GRADUATE TRAINEE SCHEME

We are a leading provider of worldwide business information, analysis and comment via the world's business newspaper the Financial Times, and a growing range of business and financial information services including on-line databases, news and research services.

We have opportunities based in London for talented graduates in four areas business management; newspaper journalism: financial newswire journalism;

Each requires its own special aptitudes. But whichever is of interest, you will need the ability to think logically and conceptually, enjoy working on your own initiative and welcome the chance to think innovatively as well as

You will also need a good degree (obtained in 1995 or 1996) supported by wide ranging interests and experience.

We are offering a structured training programme, plenty of hands-on experience and a salary of £17,000 pa.

If you join us in September 1996 you can look forward to a challenging and rewarding start to your career.

you want to know more, please call Rashila Nama on **44 171 873 3431 or write to her at the address below.

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EUROPEAN INVESTMENT MANAGER

The Organisation

Austrade is Australia's export facilitation and investment promotion agency There are 80 Austrade offices in over 50 countries and Austrade has won international recognition as a leader in its field

The Position

To market and promote Australia to European multinational corporations as an investment location for their research and development activities

Based in Frankfurt the position will involve corporate research and an intensive contact and follow-up program aimed at marketing the commercial attractiveness of Australia as an R&D investment location.

Oualifications

Applicants must be degree qualified with superior research and analytical skills Extensive experience of marketing to senior executives will have been achieved over 5 to 10 years in law.

accountancy, corporate finance or a business development role. A confident team player is sought with excellent communication skills, computer skills and ability to work

English fluency is essential and German is desirable. The ability to work in an internationally diverse commercial environment is crucial.

Please send a full CV with a covering letter outlining how your skills meet our requirements to: Bernd Neubauer, Investment Commissioner, Australian Consulate-General, Gutleutstr. 85, D-60329 Frankfurt/M., Germany.

EQUITY ANALYST

Den norske Bank is the leading commercial bank in Norway, with significant equities operations in Oslo, London, Stockholm and New York. The London team is currently seeking to recruit an experienced analyst to contribute towards the group's Scandinavian research product with an emphasis on building up our knowledge of small companies in the region.

The ideal candidate will be a graduate, preferably with a financial qualification, who has at least 3 years experience in an analytical role. Familiarity with the technology/IT, industry would be a clear advantage, as would a working knowledge of one or more Scandinavian languages.

A competitive salary along with the usual banking benefits is available to the successful candidate. Written applications including full career details should be sent to:

Ms Tracey Foley, Personnel Manager Den norske Bank AS, London Branch 20 St Dunstan's Hill London EC3R 8HY



SAMSUNG SECURITIES CO., LTD (A Member of Samsung Group)

A London-based Korean Securities company wishes to make the following appointments with responsibility for Equities/Fixed Income products mainly of Korean and other Asian Emerging Markets,.

 Salesperson/Trader/Analyst Compliance Officer/Schlement/Secretary

An attractive remuneration puckage is offered.

Please send a full CV to: Samsuag Securities Co., Ltd. 199 Bishopsgare, London EC2M 3TY

Schroders

- Project and Infrastructure Financing is an area of rapid growth
- Schroders is one of the leading advisers in
- Our success means we need to recruit at various levels across an age range of 25-35
- Previous experience is not necessarily required

Project and corporate finance, privatisation, accounting and legal backgrounds are all relevant, but even without these we would welcome applicants with an outstanding academic record, who are highly numerate, write well, have good presentation and marketing skills and who are energetic, hardworking and vailing

Schroders' highly successful International Projects Department is based in London and advises on the commercial evaluation, development and financing of major projects around the world ranging from bridges and pipelines to power stations and chemical plants, it also advises on disposals, acquisitions, trade sales and privatisations in the Infrastructure sector.

Generous remuneration and benefits packages will be available, commensurate with the candidates' experience and qualifications.

Interested applicants should write, enclosing a full CV, to Rachel Harry,

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City & Guilds

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EXECUTIVE SEARCH & SELECTION

Director of Finance

We have "The qualifications that get you there" - have you?

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About Us

City & Guilds is the market leader for vocational education qualifications. Working with over 12,000 centres worldwide, we are the UK's largest assessment and awarding body offering over 500 vocational qualifications across a wide range of subjects. Whilst justly proud of a tradition of excellence that dates back to 1878, nonetheless, we have moved with the times, and already have in place the processes to keep pace with changing educacional requirements and business practices and so maintain our number one position.

Your Challenge

We are not seeking a new broom to make sweeping changes; rather, our oeed is for this final piece of the jigsaw of our senior management team (responsible for a combined finance/IT/purchasing and office services function of over 70) to help enhance our commercial strengths and financial systems in order to maintain that vital edge in a rapidly changing world. Working closely with the Director General, this is very much a strategic role in a highly competitive and unusual environment. It is also an active business role - as much concerned with identifying and capitalising on new business opportunióes as with the ability to create and manage first class financial controls and management information systems. The need for excellent people management skills are a prerequisite, as is the credibility and strength of character to make a major contribution to our success. Equally vital will be the kind of negotiating skills necessary to interface with our suppliers, City institutions and Government bodies.

You ...

... are a Chartered Accountant (and possibly MBA), age 35 plus, with at least ten years post qualification experience - for only then will you have the blend of authority, diplomacy and technical ability that we seek Beyond that, you will have learnt something else as well - that life is about dealing with ambiguities: that it is not always straightforward; and that wisdom and balance are valuable skills, often painfully learned. Career background is of less importance than the tools you have developed to improve the financial controls within a business, together with the vision to tackle strategic issues. Previous involvement in organisational and cultural change would make you particularly well suited to this role. And lastly? A person who has actually delivered – and made an

Are You Qualified?

The world of vocational education is changing fast, and with the recent appointment of a business focused Director General, we will stay ahead of the pack. If you think that your qualifications are right to help us continue our evolution in revolutionary times, then write to our advising consultant David Hunter quoting reference L/1604 at the address below. If you would prefer a discreet conversation about the role, then call him oo 0171-939 5721

Executive Search & Selection, Price Waterhouse, No 1 London Bridge, London SEI 9QL. Fax: 0171-403 5265.



GODWINS LIMITED

Financial Controller

Farnborough, Hants

Godwins Limited is one of the leading world-wide Aon Corporation, itself a world leader in insurance and consulting services. Godwins employs over 600 staff in three divisions based across the UK.

function with the recruitment of a financial Controller who will report to the Finance Director and manage the finance function of over twenty staff, ensuring that it provides a timely and effective service to the business. Initial key tasks will be the enhancement of the company's existing accounting systems and the development of pertinent management

 Candidates should be qualified accountants a sizeable service environment. You should have

not essential.

£40-£45,000 + Bonus + Car

NTROL

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employee benefit consultants and independent financial advisers in the UK, and part of the

The company wishes to strengthen the finance

with a minimum of five years PQE gained within

already developed staff management skills and be familiar with working within a computerised environment - . systems implementation experience would be a considerable advantage. Knowledge of the financial services sector would be useful but is

 The anticipated growth of Godwins coupled with the number of LIK subsidiaries within the Aon group could offer future career development opportunities for an able and ambitious individual.

Please send your curriculum vitae, including current remuneration details, to Carrie Andrews at Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, fetter Lane, London EC4A 1NH, quoting reference: CA686.

II ERNST & YOUNG

Our clients are a progressive, last growing trading group, importing and distributing steel and steel products to Europe. With a current turnover in excess of R300m per onnum, they need the services of o

CHARTERED ACCOUNTANT GERMANY

Reporting to the Managing Director, with a functional responsibility to the Group Financial Director in South Africa, the incumbent will manage all linancial aspects of their operation situated in Neuss Inear Düsseldort). A busy, stimulating job, with excellent coreer prospects, it requires a keen analytical mind, sound business acumen and a creative innovative approach. This person must be an assentive team player. Fluency in German is important and it is preferable that this person has a working knowledge of German legislation. A competitive remuneration package is offered. Please fax your CV which MUST be in English to Christina Smuts on 27 11 453-0111.

AUDIT SENIOR AND AUDIT ASSISTANT

Required for small, fast growing international accountancy practice. Working knowledge of UK accounting and auditing practices a prerequisite. As an Audit Senior you will have up to two years poe and the assistant position will suit a part qualified. Knowledge of Windows applications an advantage. Salary negotiable according to experience.

RESPONSIBILITIES

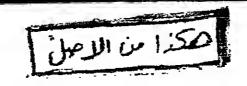
AUDIT SENIOR Acting as senior in charge an a portfolio of audit clients. Working knowledge of derivatives essantial and understanding

commodities trading an

advantage.

AUDIT ASSISTANT To assist with the audits of a varied cliant portfolio as as provida bookkeeping services and preparation of VAT returns.

Replies to: Constantin, Russell Square House, 10-12 Russell Square, London WC18 5LF



Senior Manager - Corporate **Planning**

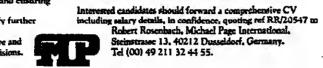
A real chance to influence change

Germany

Our client is a leading multi-national manufacturer of cheeronic products. Its European activities which cover over 20 different countries of Western and Eastern Europe and Eurayla, have a turnover in excess of DM 11 billion. Based in ny, the pan-European corporate management provides specialised support and direction to all units.

As a result of their expansion, they seek to appoint the newly created position of a Senior Manager - Corporate Planning. Responsible for a small professional team, the key wibilities will be as follows:

- Co-ordinating and supporting the financial planning and budgeting processes for the European units.
- Developing new business plans and standards and emuring
- Analysing current activities in order to identify further
- sibilities for development and change. on to top management in Europe and Japan, which will assist in the making of key decisions.



Michael Page International

International Recruitment Consultants
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Financial Controller

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West Sussex

Outstanding opportunity for young, bright and ambitious finance professional.

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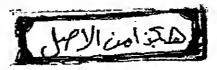
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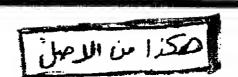
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COMMODITIES AND AGRICULTURE

Chicago wheat futures surge to highs

Wheat futures prices at the Chicago Board of Trade hit lifeof-contract highs again yesterday as traders responded to news of a European Union export tax on grain and the futures pits buzzed with umours that Russia, short on heat, would enter the interational markets after an inportant election later this

Wheat for December delivery

bushel early on, surpassing the previous high of \$5.11% set on October 20. Traders said the next level of price resistance for the commodity would probably be at the \$5.44% level last seen in October, 1980.

"By imposing the tax, the EU has de facto cut off exports," said Mr Bill Biedermann, research director for Allendale. The EU is the second-largest grain exporter after North America, and has decided to limit wheat exports in an mped 14% cents to \$5.22 a attempt to moderate grain

prices within the union. Although the EU and the US ended grain subsidies last summer, both have continued to sell grain in a brisk market as buyers bid np prices in response to tight world supplies. Traders yesterday said the fact that a major exporter succeeded in salling Uzbekistan 98,000 tonnes of EU wheat despite the new tariff helped advance the Chicago wheat

futures rally. While the EU tax is a symptom of tight supplies, traders

said major demand factors, in the form of Russia and China, had yet to clarify. "The big unknown is Russia," said Mr Dan Basse, president of AgResouces, a Chicago based analysis firm. "They've had two bad back-to-back harvests, and they are expected to buy after their elections."

US winter wheat states reported below-normal moisture levels this week, and unusually cold temperatures are forecast over the weekend. increasing the wintersill risk.

Cuba's big earners stage a recovery

Pascal Fletcher on a turnaround in the sugar and nickel sectors

top 40,000 tonnes this year and, in another trategic export sector, current stimates indicate that the sland has enough cane in the 1995-96 harvest to produce around 4.5m tonnes of raw sugar, according to a highranking economist. The forecasts by Mr Osvaldo

Martinez, bead of the Economic Affairs Committee of Cuba's National Assembly, signal a strong turnaround in two key hard currency-earning sectors whose production had fallen sharply as a result of the collapse of the island's economic ties with the former Soviet Union in 1991.

Foreign investment and financing were playing an important role in supporting recov-ery in both sectors, Mr Martinez, a former economy and planning minister who remains a senior adviser to the government, told an economic minar in Havana last month Pre-harvest financing by foreign banks and trade houses have helped to pay for fertilisers and spare parts for the 1995-96 sugar harvest. In the case of nickel, a Canadian company, Sherritt, has brought modernising capital and tech-nology to the Cuban industry, as well as guaranteeing inputs. "Without a doubt, nickel pro-

tonnes this year," Mr Martinez

said. This represents a big leap

COMMODITIES PRICES

536.50

548.50

€ equiv. 251-252

58-80

\$ price 367-388 389-95-402-45

5 months 1 year

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uba's nickel output will from the 26,772 tonnes produced by Cuba in 1994. Mr Martinez said 1995 output should come close to the record 1989 level of more than 46,000

> The sudden disintegration of the former Soviet Union, the biggest single market for Cuban nickel and Cuba's biggest supplier of fuel and technical inputs, had thrown Cuban nickel production into decline in the past few years. But the association agreed in 1994 with Sherritt, consisting of a jointly-run, vertically-inte-grated nickel and cobait mining, refining and marketing operation, was helping to revitalise the industry.

In sugar, traditionally Cuba'e biggest export sector, the forecast recovery appears less Mr Martinez said existing

estimates ehowed there was enough cane in the fields to produce 4.5m tonnes of raw sugar in the 1995-96 harvest, which is now under way. "A production figure of around 4.5m tonnes would be a good result," he said. This compared with a 1994-95 crop of 3.3m tonnes, the lowest in more than 50 years.

He stressed, however, that the final result would also depend on the level of efficiency with which Cuba's 156 sugar mills can crush the available cane and other factors, such as the impact of a

new productivity-linked incentive scheme introduced for the island's 400,000 sugar workers. The scheme allows workers to buy hard-currency consumer goods at special shops set up at

sugar mills. Foreign analysts agree with the government forecast that Cnba's sugar production should pick up in 1995-96, but they say one weak link that could inhibit the size of the increase will be the deteriorated state of the industry's transport system and of its 156 sugar mills, which have not received modernising investment for years. Cuba's state media have also reported serious delays in repairs of harvest machinery because of the late arrival or continuing shortages of imported spare parts.

British sugar broker E.D. & F. Man, in an early Cuban harvest forecast, predicted a 1995-96 ritish sugar broker Cuban crop of 3.8m tonnes. The London-based International Sugar Organisation, of which Cuba is a member, forecast 4.5m tonnes in its latest market review, matching the government target Mr Martinez said the pre-har-

vest financing credits, which other Cuban officials have estimated at over \$100m in total, were obtained on tough terms, bearing interest of between 12 and 15 per cent and repayable in a year or less. The Dutch

ING Bank and E.D. &F. Man Sugar are among the institu-tions involved in the financing

operation, which covers eight

of Cuba's 14 provinces. "A production increase of 1 2m toppes should allow us to repay the credits and still obtain some contribution to the nation's balance of payments." Mr Martinez said. But he indicated the most important feature of the coming sugar harvest would be to lay the foundations for future growth back towards pre-1990 production levels. This will be a harvest of recovery and consolidation," he said. In addition to having to

repay pre-harvest credits. Cuba

also has two big raw sugar

delivery contracts - 400,000 tonnes pledged to China in 1995 and Im tonnes to Russia by end-March 1996 in exchange for 3m tonnes of Russian ofl. Mr Martinez said the depressed state of the sugar dustry placed a big drag on the island's efforts to emerge from recession. The Cuban economy grew by 2.3 per can in the first nine months of 1995 and appears headed for overall growth in the year of around 2.5 per cent, according to official Cuban figures. Had the sugar sector been producing at its past historical high levels, the level of economic growth in 1995 would have been around 7 per cent, Mr Martinez

Copper · leads base metals rally

Base metal prices moved towards the day's highs during after hours "kerb" trading on the London Metal Exchange yesterday, with the firmness of nearby COPPER premiums helping to secure steady closes across the board, traders said. But apart from nickel and tin, there was little significant deviation from Wednesday's overnight levels as market activity calmed down after December options declarations. The cash/three months cop-

per premium, or "backwardation", ended unchanged from Wednesday's record of nearly 300 a tonne, while the Decem ber supply tightness was high-lighted by a \$155/\$165 December/January spread.
Traders said there was still

little sign of the tightness abating after December's expiry, as investment funds holding short positions had had to roll forward those positions.

The three months NICKEL price continued its recent rally from below \$8,000 a tonne with a burst of stop-orders buying above \$8,200 on the kerb giving chart patterns a constructive appearance at the close. There was support around \$8,250, which traders said the market could build on now to head to an objective of \$8,400.

The TIN market eroded the resistance around \$6,300 a tonne, for three months deliv ery, which helped prices climb to a close of \$6,355, up \$60. However, the rally nee reach resistance around \$6,600 for the chart picture to immrove, traders said.

At the London Commodity Exchange robusta COFFEE futures reversed on short-covering to end firm but off the highs after the March position had alid to a fresh 19-month low of \$1,840 a tonne. Traders said the recovery was sparked by the growing spot premium and New York's failure to break through key support at 100 cents a pound. Earlier traders had felt the arabica market could test that key level. Compiled from Reuters

WMC's Mt Keith nickel mine beats output targets

By Kenneth Gooding, Mining industry Correspondent, in Mt Keith, Western Australia

Unexpectedly high levels of tale and arsenic contaminating the ore have not stopped Western Mining Corporation's new A\$450m showpiece mine at Mt Keith more than meeting production targets in its first year of operation.

WMC is also pushing to reap the full benefits of the present nickel price buoyancy - which it expects to last for another two or three years - by quickly expanding the mine's capacity at a cost of A\$40m. In the financial year to the end of September, Mt Keith

produced 21,391 tonnes of nickel in concentrate (an intermediate material) compared with target of 16,631 tonnes The mine's capacity of 28,000 tomes is now to be stepped up to 37,400 tomes by June next

be contaminated but in the

yeer and then to 42,000 tonnes six months later. "That's a real push," says Mr Brian Kennedy, resident man-ager, "but this is a good time to be producing nickel because

the price is high." In order to keep pace with the demands of the mill and processing equipment, which had a remarkably smooth start up, in the first year Mt Kefth stockpiled about 1m tonnes or ore because it was contaminated with tale and arsenic. Mr Mark Cutafani, more processing equipment at WMC's operations manager, a cost of at least A\$100m. nickel, said it had been known from an early stage that the metallurgy at Mt Keith would be difficult. WMC had expected about 7 per cent of the ore to

event 15 per cent was. Some of the contaminated ore was put through the pro-cessing system in the first quarter of the current financial

and this held back output. The expansion scheme assumed that a high proportion of the contaminated ore would continue to be stockpiled, said Mr Cutafani. "The higher percentage of contaminated ore gives us an extra incentive to solve

the processing problems.*

A solution would have to be found before WMC decided on further expansion of Mt Keith as this would involve installing

WMC produces in total about 12 per cent of world nickel supply and at present Mt Keith accounts for roughly one third of the group' ontput. Outokumpu, the Finnish metals and mining group, has a contract to take 14,000 tonnes of nickel in concentrate a year from Mt Keith to feed its stainless steel

Drought in Vietnam's main coffee province stalls production growth

By Jeremy Grant in Ho Chi Minh City

Drought in Vietnam's main coffee growing province of Daklak has cut the country's September to December harvest to between 190,000 and 200,000 tonnes, compared with 200,000 tonnes in 1994, says Mr Hoang Anh, director of Cafe Control, a state coffee quality nspection agency.

All but 10 per cent of Vietnam's cuffee output, which is mainly of the robusta variety, is exported and Mr Anh says the country plans to maintain exports this year.

However there are plans to increase the coffee growing area to 170,000 hectares from 150,000 by the end of 1996 through a government-sponsored plan to increase national yield by encouraging cultivation by private farmers. "Wa will have about 200,000 hect. its coffee industry by increas-

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Vielmannese Coffee .190,000-200,000 135,000

known to be keen to diversify

ares by the year 2000 and 500,000 by 2010," Mr Anh says. "Right now we have only 7,000 hectares of arabica [the milder, higher-priced variety] but we are planning to expand in the north in Binh Tri Thien province," ha says, adding that this programme would account for the bulk of the national expansion plan. Vietnam is

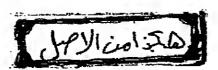
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Vietnam is the fifth largest coffee producer and has one of the highest per hectare yields in the world at one tonne per hectare, against an average of 700kg per hectare for all significant producing countries. The country is unlikely to

oin the Association of Coffee Producing Countries (ACPC) cartel despite requests at an ACPC meeting in Bali last month for the country to do so, Mr Anh says. "Ws do not have that intention for now because it's not the right time."

Commodity analysts agree that the move would be premature. They say Vietnam, eager to maximise export revenue, is mwilling to accept ACPC conditions requiring between 20 per cent and 30 per cent of production to be withheld from the world market as a way of helping to brake a current coffee price slide.

MEAT AND LIVESTOCK GRAINS AND OIL SEEDS BASE METALS Precious Metals continued No.8,939 Set by DOGBERRY B GOLD COMEX (100 Troy 02.; \$Arroy 02.) IN COCOA LCE TO IN LIVE CATTLE CIVE (40,000bic cente/be) WHEAT LCE (2 per torne) LONDON METAL EXCHANGE M ALUMINIUM, 99.7 PURITY (5 per tonne) +0.1 390.5 388.0 1,399 2,358 +0.2 382.4 389.1 32,784 58,397 +0.2 394.0 391.3 706 14,497 -395.5 399.5 728 21,097 -0.1 398.0 398.0 40 42,70 -0.1 398.0 398.0 33 3,519 -0.50 127.00 126.25 -0.40 128.50 128.00 67.875 +0.225 87.900 87.325 4,100 11,933 86.100 -0.025 88.125 87.450 7,971 31,027 86.175 +0.050 86.210 87.850 2,510 15,970 Close Previous High/low AM Official 1841.4-42.5 190.60 -0.35 130.85 130.00 951 502 14,722 81,725 +0.025 83,790 83,950 82,025 +0.100 82,076 81,700 82,850 - 82,876 82,750 1636-87 1635 1635-35.5 1664/1672 1672,6-73.0 230,275 48,533 PLATINUM NYMEX (50 Troy oz.; S/troy oz.) IN LIVE HOOS CME (40,000bs; certs/be) M WHEAT CET (5,000bu mir; cents/60b bushe) BI COCCA CBCE (10 tonnes; \$/tonnes). +1 1905 1902 24 345 +1 1921 1305 1,538 38,867 +2 1887 1925 405 12,962 +2 1887 1925 30 5,670 +2 1900 1300 31 8,853 +2 - 381 8,021 414.1 -0.1 415.5 412.6 1,444 18,117 414.9 - 415.8 414.0 267 4,139 416.8 40.3 - 418.0 104 1,808 418.6 +0.3 419.0 418.5 147 260 516.00 +8.25 522.00 514.00 1.593 7.002 47,175 +0.950 47.275 48,350 2,235 3,460 III ALLIMINIUM ALLOY IS per torrie 516,00 48.25 \$22,00 514,00 158,0 7,002 508,00 46.00 \$11,00 505,00 14,788 57,813 488,25 +2.50 472,00 487,00 12,17 8,383 428,00 42,50 402,00 427,00 2,77 23,120 429,25 43,26 430,00 427,00 280 4,527 436,50 43,50 437,50 426,00 27 1,580 415.8 414.0 - 418.0 419.0 418.5 50.875 +0.460 50.450 40.700 5.869 50.000 +0.800 80.550 40.600 1,425 65.125 +0.460 85.150 54.425 648 54.325 +0.460 54.400 53.800 275 Previous High/low AM Official Kerb close Open int. Total daily furnover 1405-15 1,962 23,017 PALLADRIM NYMEX (100 Troy oz.; S/broy oz.) III PORK BELLIES CHE MO.000bic cents/bis M MAZZE CET (5,000 bu mir; cents/56b bushel) 133.50 +0.40 133.00 132.00 10 528 134.75 +0.15 135.00 133.80 451 5.526 135.15 -0.05 - 1 188 \$31.00 -1.75 \$36.75 \$32.50 5.872 25,765 340.75 -1.50 344.75 340.50 40,278 264,700 Dec III LEAD (S per torne Close Previous High/low AM Official Gorb close Open Int. Total daily turnover -1.50 341.75 342.00 -1.25 341.25 337.75 -0.25 280.50 286.75 7,386 56,710 5,227 81,969 1,072 11,282 2,036 29,825 725-26 725-26 740.5-2.5 739 739-40 -2.8 5220 515.5 -2.6 519.5 519.5 -2.0 530.0 523.0 1 -2.7 533.5 527.5 -2.7 536.0 534.0 -2.0 -1773 1730 1700 1800 E BAPLEY LCE (C per torse) 135 10,094 80 6,813 103 6,501 10,636 94,580 LONDON TRADED OPTIONS 115.65 -0.35 115.50 115.00 NICKEL (S per ton Close Previous Right/low And Official Corp. close Down Int. Official Corp. daily Terriover 8090-100 8300/8080 8190-95 8290-95 Jan 8 49 136 108.90 +1.80 107.30 194.00 127 100.95 +1.95 104.25 180.75 7,202 100.00 +1.90 100.75 180.75 894 100.00 +1.90 100.75 100.75 107 107.90 +1.95 100.00 100.00 125 107.80 +1.95 107.90 107.00 75 107.80 +1.95 107.95 107.00 75 100 45 16 8065-75 899.25 -4.25 707.90 898.90 39.225 73.612 708.50 -5.5 718.00 708.00 11,943 92.126 711.00 -4.75 718.50 718.50 718.00 3,660 15,992 711.00 -4.75 718.50 710.50 4,392 22,132 707.00 -7 714.00 707.00 141 1,495 694.00 -1.5 698.00 694.00 63 1,734 **ENERGY** E COPPE E CRUDE OIL NYMEX (42,000 US parts S/bernet) cheat (6) Calculator used in I exam down under? (6) 78 42 TIN (5 per torme (Grade A) LME 7 30 83 in processed food (7) 7 Feeling the punishme 2700 Closs Previous Registrow LM Official Verb close Open tra. Total daily turnover 6325-35 6285-95 6310-20 6355/6300 treatment centre (7) 9 Temporary death (7) 11 JCB, say, makes unsubtle 10 Lawrence inverted (and Bar 6285-95 stow inc. feat (9) 16,452 5,260 13 Detectives' parasite proves an exemplar (9) 15 Tea-folk receive the sign of ZINC, special bigh grade (5 per Juni Tutal IN COCCA LCE Novelist not quite out of 1038.5-39.0 1035-39 1045/1033 1033-34 1045-6 1014-15 1013.5-14.5 E CRUDE OIL IPE (\$75 the lizard (9) 17 Blade thet's converted Saul Labort Day's price change 17-51 +0-02 17-25 +0-071 18-97 -16-76 ~ 1009 1009-10 Low Vot let 17.50 15.929 52,773 accepting sporting trophy (7) 19 Jumper's first course (7) 21 Socialist without firm convic-M SOYABEAN MEAL COT (100 tons; S/ton) 81,680 15,386 -2.1 ZZ1.8 Z19.0 7,570 5,455 -2.1 Z23.8 Z20.8 77,644 38,556 -2 Z26.7 Z23.3 7,523 41,843 -2.1 Z25.2 Z22.0 1,668 11,521 -1.9 Z24.5 Z21.5 2,025 10,312 -1.5 Z21.5 Z20.0 60 1,322 34,533 112,735 2180 2208 223.5 222.3 221.9 220.5 +0.5 384 0 352.0 +0.2 343.7 341.2 +0.1 352.5 337.0 +0.1 304.0 362.5 +0.3 286.0 287.7 +1.0 286.0 286.0 tions (5) E COPPER, grade A & per tonne dor stifled by furny LONDON SPOT MARKETS A sloth's travelling the east (4) 2978-83 2970-75 2990/2855 M CRUDE OR, FOB (per berret/Jan) Solution 8,938 21 A ballet dancer let out to organise light fittings (10) 23 Boit securing centre of Gulf High/low AM Official \$16.80-6.90w +0.190 IN HEATING OIL NYMEX HOUSE US male: CUS care.) 2955-60 Open int. Total daily tumover 11.25 -0.05 11.25 11.25 11.25 88,237 12.00 -0.07 10.35 10.35 2,552 24,556 10.25 -0.03 10.27 10.20 172 18,755 10.22 +0.03 10.27 10.20 172 18,755 10.22 +0.07 10.02 10.02 10.02 10.83 12.33 12.00 195,232 12.00 195,233 III OIL PRODUCTS mpt delivery CIF (tonne E LME AM Official E/S rate: 1.538 \$188-170 Prenium Gesoine Ges Oil Hessy Fuel Oil Nephthe Jet fuel Disset Peobleto Argus, Tel La +2 +2.5 +2.5 +2.5 +2.0 stlent star (6) An operation in the barber's HEUM STADIONTER H S E T E B H IGHTOHEUS CAAR I E S M S I A PANTRY SERVENCE O E N S N A A A BHAUSES UTABLE T V S A S E D ERIECTORS SEVERE 316 8,185 882 8,835 42,863 134,447 1835 1585 1563 1365 county (6) DOWN Trend's about level (5) \$172-173 55.00 -1.35 87.90 55.35 +0.95 85.00 54.56 +0.16 54.70 54.05 -0.13 54.40 50.30 -0.19 80.35 77.65 -0.32 78.00 86,00 776 84,20 5,706 81,90 529 43,75 382 72,90 33 71,80 412 Day's change fligh Low Vot Int | 1,75 165.25 | 150.75 | 5.580 | 19,435 | 17.5 166.50 | 164.55 | 12.762 | 22.762 | 14.50 | 165.50 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,915 | 1,9 (0171) 309 8792 Brotic writer and original sin-ner not from Sin City (7) E OTHER 1,589 5,731 Gold (per troy ox) \$ Silver (per troy ox) \$ Platinum (per troy ox.) Palacium (per troy ox.) \$358.70 Insular type to buck up hero with honour (9) 10,081 41 329 Copper Leed (US prod.) Tin (New York) 125.00 41.75c 15.62m 301.5c E ORANGE JURCE NYCE (15,00000; pents/bal) 125.40 -0.75 127.20 125.30 552 177.68 129.65 -0.70 139.15 125.40 553 559.6 137.95 -0.70 132.70 132.40 69 1,469 134.35 -0.55 125.00 134.50 69 650 134.05 -1.35 137.00 137.00 67 558 134.05 -1.35 135.25 135.25 50 60 +0.09 +7.0 PRECIOUS METALS E NATURAL GAS MINEY (19,000 comble.: Stometer ! JOTTER PAD E LONDON BULLION MARKET (Prices supplied by N M Rathschild Cattle (five weight): Shoop (five weight): Pigs (five weight): 121.51p 118.35p 107.37p -0.73* +8.15* -+2.68* 2 100 -0.017 2.290 2.070 +0.006 2.050 1.950 +0.020 1.953 1.805 +0.020 1.855 1.755 +0.010 1.755 2.180 2 2.030 1.915 1.780 \$ price 365.50-388.90 2180 27,715 42,333 2630 8,430 24,663 1,915 5,638 18,465 1,780 5,050 13,380 1,740 1,854 19,543 1,740 1,285 6,894 Lon. day sugar frami Lon. day sugar (wist) +1.1 388.40-388.80 Wool With Australia's main indicator 10 cents up this 252.536 453.535 252.064 451.671 Berley (Eng. feed) Malze (US No.3 Yellow) Whese (US Dark North) 2121.25 2105.5w week at 585, the wool market seems to have drawn back from thed brink of a further decime Open interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT. NYCE, CLIE and CSCE are one day in arrests. Rubber (Aut)® Rubber (Feb)® Rubber (FL RSS Not) 113.00p 415.5m Gold Landing Rates (Vs USS; Loco Ldn M SYMEX (42,000 US gate; c-25 gate Coconut Oil (Philis) Paim Oil (Meley) S Copra (Philis) Soyabeans (US) Cotton Outsook A' index \$716.0y \$567.5z 467.0y 208.0u INDICES -125 -25 RELITERS (Base: 18/9/31=100) the specipile through a fixed quarterly quotes system, and its adverse effects in a tailing morket. New Zealand, where there is no stock-pile problem, also save prices recover this week, the indicator there being just 2 cents higher at 498. There is no question of much improvement in business or activity in process-ing or at the retail and, but hopes of consumer demand are better then a week ago neverthe-12,073 24,984 4,995 19,107 2,099 8,965 1,32 5,662 161 3,902 351 2,185 19,478 87,823 +011 5415 5300 +014 53.75 53.25 - 53.50 53.15 +0.06 55.69 56.45 US ets equiv 524.50 530.55 +2.0 -0.80 +5 Dec 7 2125.3 Sever Flat Sport 3 months Dec e month ago year ago 2155.8 2137.8 2178.8 340 90 345,40 349,95 359,15



CRB Patterns (Base: 1967-100)

GSCI Spot (Base: 1970-190)

month ago year ago

Slovenia to launch

maiden eurobond

Europe sees correction after recent rallies | Salomon

By Antonia Sharpe in London and Lisa Bransten in New York

European government bond markets turned lower yesterday in what was generally seen as a much-needed correction after the recent rallies.

"For a healthy and sustainable upward trend, some con-solidation is needed," said Mr Huw Roberts, European bond strategist at NatWest Markets.

The fall also reflected position-squaring by dealers ahead of today's US payroll data. The markets are always uncertain ahead of the release of the most important monthly data in the US, but the recent shutdown of US federal offices has also raised concern that the data will have to be revised.

■ Indications in the Confederation of British Industry's distributive trade survey of

upward pressure on shop prices and the overhang of stock from Wednesday's auction weighed on gilts.

Analysts said the CBI survey was disappointing but there were still strong expectations of an early cut in base rates.

GOVERNMENT BONDS

On Liffe, the March long gilt future fell 👼 to 110½, the low for the day, in volume of just over 56,000 contracts. The yield spread over Germany was little changed at 148 basis points.

There was some concern among analysts about the lack of foreign haying in this week's auction. Although this is unlikely to cause difficulties in this financial year, it could do next year when supply is likely to be more of a problem.

French intervention rate to 4.70 per cent brought French government bonds off their

On the Matif, the December 10-year future contract rose from the day's low of 119.70 to settle at 120.13, down 0.10 on the day, in volume of 186.226 contracts.

The spread over the comparable German bund future narrowed further to 75 basis points to 77 points as concern about industrial action waned.

■ German bunds were lower in quiet trading as the market digested recent strong gains. The December bund futures contract ended its last trading day down 0.30 at its low for the day of 99.43, compared with a high of 99.79. The March hund future was down 0.23 at 98.76.

A surprise 10-basis point cut US Treasury prices were by the Bank of France in the lower in early trading as dealers squared their positions in advance of today's release of November unemployment fig-

> Near midday, the benchmark 30-year Treasury bond was a lower at 111# to yield 6.039 per

> At the short end of the maturity spectrum, the two-year note alipped by 1 to 1001, yielding 5.340 per cent. For the first time this week

the long bond yield falled to

dip below 6 per cent in morn-

ing trading.
There was little market reaction to a double dose of weak economic figures, although longer-term issues did edge up briefly after the Commerce Department released data showing a 0.3 per cent decrease

in manufacturers orders for

NEW INTERNATIONAL BOND ISSUES

October.

Another sign of slowing economic growth came from the weekly report on new claims for unemployment benefits, which increased by 14,000 people last week.

cerned about today's employment figures given Wednes-day's report in the Federal Reserve's Beige Book that labour shortages were beginning to appear in some regions. The median estimate holds

Traders were especially con-

that 160,000 non-farm jobs were added to the economy in November, but that 5,000 manufacturing jobs were lost. Bonds got little support from the dollar, which alipped

against the yen and the D-Mark in early trading. At midday, the US currency

was changing hands at Y101.40 and DM1.4433 compared with Y101.60 and DM1.4465 late on

cuts 50 staff in **Hong Kong**

Slovenia, the most developed of the six former Yugoslav By Louise Lucas in Hong Kong

By Gavin Gray

market.

credit ratings.

A mandate to lead-manage

the deal has been awarded to

J.P. Morgan, which is also

assisting the Slovenian govern-

ment in obtaining long-term

The issue will be launched next year after Slovenia

receives its ratings and is

expected to be between \$150m

and \$200m. There will be a

Rule 144a option enabling US institutional investors to buy

the deal and the maturity is

expected to be five years.

This will be the first straight

eurobond from any of the for-

mer Yugoslav republics,

although Croatia is at an ear-

ller stage of preparing an issue. Slovenia has a low debt bur-

den compared with its export

earnings and is tapping the

bond market partly for public-ity purposes. A small Alpine country with a population of

only 2m, it has GDP per capita

of \$7,000 - the highest in east-

lavels in Greece and Portugal.

ern Europe and little short of

The country has escaped the

Salomon Brothers yesterday dismissed 50 people from its 300-strong Hong Kong team as a result of weak stock markets in the region.

Mr William Phillips, chairman and chief executive officer of Salomon Brothers Asia Pacific, said: "An element of markets are not performing as we expected. A number of bouses, particularly Wall Street firms, in the early '90s predicated on the more buoyaut market conditions."

The US investment bank is the latest casualty of Hong Kong's fickle capital markets. The redundancies follow streamlining at Goldman Sachs and redaployment of staff to Singapore from Hong Kong by J.P. Morgan.

Yesterday, Standard Chartered Bank axed four jobs in Hong Kong and 10 to 20 in London as part of a global move to integrate corporate finance and capital markets. Many banks built up their

presence in Hong Kong during the tail end of the stock market rally which ended in early 1994. Turnover is now half or less than levels seen then. Salomon Brothers has announced 57 new managing

directors, taking the total to 227, writes Maggie Urry in New York. It also began telling existing MDs their annual bonuses. Bonuses became a bone of contention earlier this year when Mr Deryck Maughan, chairman and chief executive, introduced a scheme linking them

more closely to profits. That

would have cut bonuses

sharply After more than two dozen resignations, the scheme was amended and the departures dried up. This year's bonuses are expected to average the

same as last year.

effects of the Yugoslav conflict and Slovenian industry has replaced its former Yugoslav markets with customers in western Europe. Even so. fears republics, yesterday of political risk have discourannounced plans to launch its maiden issue in the eurobond

aged some investors. The country has already forrowed in the ayadicated han market and its cost of funds has fallen sharply in the ast

In its latest syndication a \$60m loan signed in Septen it pushed its cost of funds below Libor plus 1 percentige point for the first time. Czech Republic is the only est European country that raise loans more cheaply.

This trend reflects an agre-ment announced in June This trend reflects an ag between Slovenia and the br mer Yugoslav bank credites on what share the country will take of the formar countries \$4.5bn bank debt. This accord, which needs to be approved i two-thirds of the bank cred tors, will see Slovenia assuring 18 per cent of the debt.

If approved, this will pust Slovenia's foreign debt up to \$3.3bn compared with interna tional currency reserves o.; over \$2.5bn. Tapping the euro bond market will also give the country a cheap way of refi-

Real-time settlement move by Euroclear approved

In line with the trend towards shorter settlement periods in the international bond market, the board of Euroclear, the Brussels-based bond clearance system, yesterday approved the development of a technology platform that would enable Euroclear to process and settle transactions on a real-time

The project will be implemented in several phases, with

pletion in 1997.

the first stage targeted for com-The market norm currentl; is for bonds to be cleare through a batch system usu ally settling three days afte the trade date, in line with the

kets Association that becam; effective in June. Real-time processing woul: help participants reduce thei funding costs and leverage assets fully, Euroclear said.

109.4 107.6

5.750, 6.005, 5.750, 5.625, 5.750, 5.

,这是我们就是这种的,我们也就是这个时间,也是是这个人的,我们就是这种的,我们也是这个人的,也不是这一个人的,也是这个人的,也是这个人的,也是这个人的。 1995年,我们就是这个人的,我们就是这个人的,我们就是这个人的,我们就是这个人的,我们就是这个人的,我们就是这个人的,我们就是这个人的,我们也是这个人的,我们

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99.80 99.77 100.29 98.45 98.52 99.70 100.14 100.12 100.19 100.10 99.87 100.10 99.87 99.94 99.99 99.86 100.11 100.11 100.10

1011-1064 954-106 1042-1171-114 100 1154-1154-1154-1154-1066-1171-1164-1154-1154-1166-1171-1166-1171-1166-1171-1166-1171-1166-1171-1166-1171-1166-1171-1166-1171-1166-1171-1166-1171-1166-1171-1166-11 1015g 1065g 963g 1004g 1027g 1045g 1175g 1155g 1155g 1155g 1157g 1157g

99.73 99.66 100 10 99.39 92.36 99.63 97.79 100.05

TO CHELLET

T+3 recommendation of the

International Securities - Mas

Ireland securitises mortgage cashflows

Ireland vesterday became the second European government after Finland to launch a

securitisation issue. Ulysses Securitisation, a special-purpose vehicle set up to acquire a portfolio of mortgage loan cashflows in Ireland, issued I£140m of 7% per cent

INTERNATIONAL BONDS

bonds due August 2006. The triple-A rated bonds yield 23 basis points over the corresponding

Irisb government bond. The Irish government will use the proceeds to pay part of an I£250m compensation order relating to a European Union directive on social security

Ireland will guarantee the cashflows from the mortgage loans, effectively ensuring the

WORLD BOND PAICES

BENCHMARK GOVERNMENT BONDS

12/05 10/06 11/05 08/25 04/05

9,000 5,87S 6,875 7,500

BOND FUTURES AND OPTIONS

■ NOTIONAL FRENCH BOND FUTURES (MATIF) FF(500,000

120.12 119.34 119.64

LONG TERM FRENCH BOND OPTIONS (MATIF)

Sett price Change

2.14 1.49 1.00

Sen price Change

618 1007, 631 1031, 611 1031, 616 1071, 616 1071, 617 1041, 620 1061, 630 1061, 630 1061, 631 1071, 641 1161, 656 1181, 656 1181, 656 1081, 657 1181, 656 1081, 657 1181, 656 1081, 657 1181,

6.82 1042 at 6.96 113 kg 113 k

-0.10 -0.20 -0.14

■ NOTIONAL GERMAN BUNO FUTURES (LIFFE) DM250,000 100ths of 100%

UKIGILTS PRICES

-0.38 -0.38

US INTEREST RATES

120.18 119.48 119.72

Dec Mar Jun

Path 13-leg 1996±± |
Conversion 10to 1996±± |
Conversion 10to 1996 |
Free 1997± |
Each 10t 1997± |
Free 1997 |
Free 1998 |
Free 1999 |
Free 1998 |
Free 1999 |
Fre

notes are equivalent to govern-ment risk. Lead manager UBS said the issue was oversubscribed, and placed mainly among Irish, UK and German

institutions. Another asset-backed offering came for National Home Loans Holdings, which issued £122.5m of securitised floatingrate notes in two tranches through its vehicle Homeloans

via J.P. Morgan. Parma Food, the Italian food company came with yet another asset-backed deal. \$200m of five-year floating-rate notes backed by trade receivables. Lead manager SBC Warburg said the notes had been placed mainly with UK and German institutions.

In the UK domestic bond market, UBS led two local-authority issnes which saw strong demand from UK institutions with long-dated liabilities: £100m of 30-year bonds for the City of Coventry yielding

 Oate
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 Yield
 ago

 07/05
 94.9500
 -0.700
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 8.17

 17/05
 99.8400
 -0.240
 6.52
 6.62

 03/05
 98.6900
 -0.130
 6.69
 6.71

 12/05
 110.7500
 -0.850
 7.22
 7.15

 03/06
 104.8600
 -0.200
 7.20
 7.30

 04/00
 106.5000
 8.99
 6.11

 10/05
 106.3000
 -0.310
 8.85
 6.92

 10/05
 106.3000
 -0.480
 7.43
 7.49

 10/05
 107.300
 -0.480
 7.43
 7.49

 10/04
 92.5000
 -0.480
 7.43
 7.49

 09/05
 97.4800
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 03/01
 114.2390
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 2.61
 2.60

 11/05
 104.5900
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 6.15

 02/05
 83.6990
 -0.080
 8.65
 8.77

 <

-8/32 -12/32 -15/32 -19/32 -25/32 -0.220

Treasury Bills and Bond Yalds

5.66 Two year

5.45 Three year

5.42 To-year

5.26 30-year

Low 119.70 119.04 119.32

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-2.100% -2.100

-\$ 105% -\$ 113% -\$ 100& -\$ 100\$ -\$ 116% -\$ 116% -\$ 119% -\$ 113% -\$ 113% -\$ 113%

90% 100/1 90% 100/1 10% 10% 10% 10%

High

120.18 119.50 119.74

High

8.65 6.83 7.43 7.60 8.04 7.12

7.54 7.70 5.75 6.14 7.18

Est. vol. Open int. 202,048 80,343 30,004 41,623 938 3,892

0 40 0.54 0.80 1,22

Jun

2.05

Est. vol. Upen int.

150200

Treas 85 2007 ## ...
131 pc 2004-8 ...
Treas 90: 2008 ## ...
Treas 8pc 2009 ...

Over Pitacen Years
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Tream 8 pc 2012 ## ...
Tream 8 pc 2008-12# ...
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6.68 6.93 7.84 7.84 6.67 7.34 8.13 11.61 1.58 2.63 11.24 10.91 9.20 7.43 8.01 8.13 8.01 8.13 8.01 8.13

Italy

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Nar Mar UK

Strike Price

110 111 112

Ecu

Dec Mar

US

Borrower US DOLLARS	Amount m.	Coupon %	Price	Metarity	Fees %	Spread	Book runner
Parma Food(a)‡	200	(a1)	99.875R	Dec.2000	0.45R	-	SBC Warburg
D-MARKS Rhenische Hypothekenbank(bl Deutsche Flugsicherung	500 300	5.50 6.25	101.75 09.20R	Dec.2001 Jan.2006	2.125 0.325R	+32(51)%-05)	Byrttyp/Crmmrz/Dradne/UE Deutsche/Goldman Secto
YEN BNG*	10bn	(c)	100.70	Dec.2025	0.70	-	Nomura International
SWISS FRANCS SBC Jersey	200	3.50	102.45	Jan.2000	1.75	-	SBC Warburg
STERLING Homeloans No.1, Class A(dit	112.5	(d1)	100.00R	Oct.2030	0.208	-	JP Morgan Securities
GUILDERS ING Verzekeringen	250	6.25	99.71R	Dec.2005	0.375R	+21(6) %-05)	ING Barings
CANADIAN DOLLARS City of Vancouver	100	7.50	99.558	Jan.2008	0.35R	+22(83-16-05)	RBC Dominion Securities
RISH POUNDS Ulysees Securitisation(e,s)	140	7.625	99.488R	Aug.2006	0.325R	+23(8%-06)	UBS

Pfandbrief, Fungible with DM1bm. Plus 9 days accused, c) 8,05% in Aus& or 8,05% in DM, d) Secured by mortgages originated by National Home Loans subsidiary. Cellable on coupon dates from Jen.02 at per, Expected average life; 4.4 yrs. d1) 3-mth Libor +18bp to Jen.04 and +60 bp thereafter, d2) Mezzenine notes: £10m, 3-mth Libor +80bp to Jen.04, Cellable from Jen.02, par. e) Secured by

59 basis points over gilts, and £80m of 35-year bonds for the City of Salford, yielding 65 basis points over gilts.

Salford's bonds are partlypaid and 20 per cent of the issue will be repaid during tha last five years of their life. Dentsche Flugsicherung, the

state-owned air traffic control

m auno Futuries Options (LIFFE) DM250,000 points of 100%

1.08 0,83 0.62

III NOTIONAL ITALIAN GOVT, BOND (BTP) FUTURES

106.10 105.74 -0.46 105.12 -0.58

III NOTIONAL SPANISH BOND PUTURES MEFF

Feb 1-34 1-01 0-41

■ ECU BOND PUTURES (MATIF) ECU100,000

Open 90.66 89.63

93.09 93.06

- CALLS -

Sett price Change

M NOTIONAL LIK GILT FUTURES (LIFFE): £50,000 32nds of 100%

Open Satipfice Change High Low
Dec 111-11 111-01 -0-17 111-11 110-26
Mar 110-30 110-16 -0-18 110-30 110-05
III LONG GET FUTURES OPTIONS (LIFFE) 250,000 64ths of 100%

CALLS Mar 1-56 1-23 0-61

Sett price Change 90.54 -0.18 89.48 -0.18

■ US TREASURY BOND FUTURES (CBT) 5100,000 32nds of 100%

■ NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (LIFFE) Y100m 100ths of 100%

Latesi

120-20 120-12

-0-03 -0-03

(LIFFE) Ura 200m 100ths of 100%

1.24 1.02 0.83

II ITALIAN GOVT, BOND (BTP) FUTURES OPTIONS (LIFFE) Line200m 100ths of 100%

2.26

-0.09 -0.43

106.15

High

Jan 0-31 0-62 1-45

High 90.66 89.62

High

120-29 120-22 120-07

Jun 2-18 1-51 1-27

Low

Feb 1-02 1-33 2-09

90.32 89.32

Low

120-20 120-09 119-24

company, made a well-received DM300m 10-year issue yielding 32 basis points over bunds via joint leads Dentsche Morgan Grenfell and Goldman Sachs. • The board of the European Bank for Reconstruction and Development has approved a 1996 borrowing programme of up to Ecul.5bn. The bank

0.87 1.12

PUTS .

Est voi Open int.

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Est vol. Open int.

Est. vol Open m.

Jun 2-20 2-55 3-31

Mar 1-24 1-55 2-29

Est. vol. Open int. 1.630

Est. vol. Open stt.

14,013 445,089

9.733 1.238

107,631 319,020

0.29 0.65 0.55 0.90 0.90 1.21

expects its portfolio commitments to grow by some 40 per cent and its disbursements by 70 per cent next year. The EBRD has borrowed

Ecul.1bn this year in 27 transactions using seven currencles, at an average maturity of 9.6 years and an after-swap cost of Libor less 34 basis points.

FT-ACTUARIES	FIXED	INTERES	T IND	ICES											
Price Indices UK Gitts	Thu Dec 7	Day's change %	Wedi Dec 6	Accrued	act act.		Low Dec 7		yield Yr. ago	- Medium Dec 7		yield Yr. ago			Yr. ag
1 Up to 5 years (23)	123,77	-0.05	123.83	2.33	9.72	5 yrs	5.89	6.85 -	8.52	6 90	5,65	8.54	6 98	6,95	6 71
2 5-15 years (21)	150.50	-0.25	150.88	1,90	11.73	15 yrs .	7,60	7,55	8.41	7.65	7.59	8.55	7.72	- 7.67	8.76
3 Over 15 years (B)	167.94	-0.55	158,88	1,86	13.13	20 yrs	7.88	7.62	8.37	7.71	7.65	8.56	717	7.73	8.66
4 Irredeemobles (5)	193.07	-0.12	193.29	1.27	13.71	Proct.	7.79	7,77	8.45						
5 All stocks (58)	145,52	-0.24	145.88	2.09	11.34										
									ion 5% —			- Inflation			
Index-Enland .				·	:_:		. Dec	c 7 · De	c6 Yr.	ago	· Dec	7 .Dec	6 Yr.	ago 🐣	<u> </u>
8 Up 80 5 years (1)	195.11	-0.10	195.30	1,02	8.37	Up 00 5 ws	2	79 2	.73 4.	.07	1.6	35 1.6	SO 2.	90 .	
7 Over 5 years (11)	189,97	-0.23	190.42	1,42	4.45	Over 5 yes				90	3.5				,. ·
8 Al Stocks (12)	189.95	-0.23	190.39	1,41	4.54								_	•	

8 Al Stocks (12)	189.95	-0.23	190.39	1,41	4.54				4
Arcrage group redemption	work on choic	above Cour	pon Bunds Lo	w. 0%-7%%;	Modium: 8%	6-109694; HPg	to 11% and over	. † Flut yloid	ytel Year to chale
ET EIVED BYTE	BEST IN	DIFE				C	T ENCE	n acti	

T FIXED I	TER	EST II	NDICI	ĖS					GRT EDGED A	CTIVITY	INDICES		
	Dec 7	Dec. 6	Dec S	Dec 4	Dec 1	Yr ago	High	Low		Dec 6	Dec S	Dec 4	Dec
iovt. Secs. (UK)	96.03	96,22	95.69	95.36	95.65	91,65	98.22	90.22	Gilt Edged bergeins	112,1	109.1	86.1	10-
trevelal best						109,48			5-day average	104.2	106.7	106.0	109
for 1985, Gevernment 6 and Pheed Interest	1928, 5E	activity in	ce compA	stion 127, sed 1974	40 (9/1/35	i), low 49.1	8 (2/1/75)	Fueld Inter	est high stree compilations 133.	57 (21/1/34) . Is	₩ 50.53 (1/1/75)	Base 100	Guren

Ingued	ВЫ	Office	Chg.	Yield	Issued	514	Offer	Chg.	Yield	
U.S. DOLLAR STRAIGHTS					Sweden 8 97	106%	1074	4	4.16	Abbey Nad Treasury 8 C
Abbey Nat Treasury 5 97 1000		39 ¹ 2		5.56	United Kingdom 7 lg 97 5500	105	1055	جاء	3.97	Aliance Legs 114, 97 E
Abbey Nat Treesury 512 00 1000		1024		6.17	Volkswagen Intl Fin 7 00 1000	1045	1047	4	6.20	British Land 87 23 E
ABN Ambro Bank 7 4 05 1000				6.43	World Bark 0 15 2000	29	294	950	6.37	Denvirant 6% 98 E
Arrican Dev Bk 7 ³ s 23 500		1073		5.82	World Bank 5% 00 3000	100	100 lg	4	5.87	. 100888
Alberta Province 75 98 1000		105	-16	5.65				_		Hallan 10% 97 C
Anian Dev Bank 64, 06 750		101%	-5	6.10	SWISS FRANC STRAIGHTS					Hanson 10 2 97 6
ALESTE B 2 00		1087		5.81	Actor Dev Block O 16 500		38	وا۔	496	HSBC Holdings 11.69 00
Baden-Wuert L-Fin 84s 00 1000	1081	108 3	-4	5.85	Austria 41- 00 1000	105	105%	-4	3.04	taly 101 ₂ 14 £
Bank Ned Gemeenten 7 98 1000		104	-14	5.72	Council Europe 44, 86 250	1044	10412	4	3.78	Japan Dev BA T 00 C
Bayer Vereirable 84, 00 500	107%	108	4	5.92	Dermark 414 98 1000	105	105 ¹ 4	4	2.85	Land Secs 312 07 E
Belgium 5½ 00 1000	86.3	95°g	-4	609	EB 34, 99 1000	103 %	1035	4	261	Critano 11 4 01 6
BFCE 7 ¹ 4 97 150	1024	102		569	BB 6 ³ 4 04 300	114%	1154	-12	457	Powergen 8% 00 £
British Columbia 7 % (22 500	1087	100	-49	605	Firkand 74: 99	11334	11412	٠,	1.37	Severn Trent 1112 29 E
British Gas 0.21	154	15	-4	7.50	Iceland 75 00 100	115	116		4.01	Tokyo Bec Power 11 01
Carusta, 6 ¹ 2 97 2000	10112	101%	-4	546	Inter Armer Dev 41, 00 500	105	105		3.98	TONZ Fin BI OC NZS
Cheury Kong Fin 512 98 500		T	1,	6.96	Oncarlo 6 4 03	1124	11212	بالو	4.22	World Bark 121: 91 NCS
Chang 61 ₂ 04 7000		985	J,	6.98	Quebec Hydro 5 08 100	1004	1014	e la	197	Credit Local 6 01 FFr
Troofs Foncier 912 98 300		110%	-14	5.81	SNCF 7 04 450	119	1191		4.36	Boc de France 8's 22 FF
Terrors 51-00 1000	sool-	em I.	- 1	C 40	Franks 47, 00	-0.47	-0-1			

U.S. DOLLAR STRAIGHTS					Sweden 8 97 250	106%	1074	10	4.16	Abbey Nad Treasury 8 03 E 1000
Abbey Nat Treasury 5 97 1000	99	9912		5.56	United Kingdom 71 ₈ 97 550			,1,	3.97	Aliance Lecs 11% 97 E 106
Atthey Nat Treesury 512 00 1000		1024	٦,	6.17	Volkswagen Intl Fin 7 00 100			4	6.20	British Land 87, 23 E 150
ABN Ambro Bank 7 a 05 1000		106%	٦,	643	World Bank 0 15 200			, ,	6.37	Denvisar 6% 98 E 800
Arican Dev Bk 74, 23 500		1073		5.82	World Benk 5% 00 300			7	5.87	1000
Alberta Province 75s 98 1000	105	105	-L	5.65			100-8	-	5404	Hallan 10 ³ a 97 E 100
Acism Dev Bank 54 06 790	1014	1017	-	6.10	SWISS FRANC STRAIGHTS					Hanson 10 ³ g 97 € 500
PLOTE B12 00400		1087	یْد	581	Asian Dev Bork Q 16 50	3712	38	يا.	498	USDS Unidows as an expense
Baden-YAuerg L-Fin 81s 00 1000		1084	4	5.85	Austria 41- 00 100			4	3.04	HSBC Holdings 11.69 02 £ 153
Bank Ned Gemeenten 7 99 1000		1043	.1	572	Council Europe 44, 98 25	1014	10412	_	178	kaly 10 ¹ 2 14 £ 400
Bayer Vereirable 81 00		10B		5.92	Dermark 4'4 98 100			Ξ.	2.85	Japan Dev BA 7 00 £ 200
Belgium 5½ 00 1000		955	٠.,	6.09	EB 34 99 100		1035	4	261	Land Secs 912 07 € 200
BFCE 7)4 97 150	1021	102	•	569	58 6 ¹ 4 04 30		1154	3,	457	Orstano 11 lg 01 E 100
British Columbia 7% IP 500	1087	100	4	605	Firkand 74 99		11412	يد		Powergen 87 00 £ 250
British Gas 0.21		155	곫	7.53	iceland 75- 00 10			-4	137	Severn Trent 1112 39 E
Carusta, 6 ¹ 2 97 2000		1015	4	546	Inter Arrest Dev 4 to 00 50				2.01	Tokyo Bec Power 11 01 E 150
Cheung Kong Fin 512 99 500	954	76	٦,	6.96	Ontario 614 03		11212	4	3.98	TCNZ Fin Bla CC NZS
Chris 5 ¹ 2 04		985	3,	6.98	Quetec Hydro 5 08 10		101	4	4.22	World Sark 121: 91 NZS 250
Crock Fonder 912 98 300		110%	-14	5.81	SNCF 7 04 45		11914	**4	1.97	Credit Local 6 01 FF: 7000
Derman 54: 98 1000		1004	1	5.49	54eden 4 4 00 50			٦,	4.36	Bec de France 8's 22 FFr 3000
East Japan Rahvay 6% 04 600		1024	3	6.22	World Bank 0.2170			-74	4 09	SACF 94 97 FTr5000
58 6 D4 500		100	7	600	World Bark 7 01 60		39		192	And the second second
		107		548	WOOD BEEN / UI BU	11512	1154	7	369	FLOATING RATE NOTES
EB 914 97 1000 Elec de Franço 8 98 200	105%	1974	4	566	YEN STRAIGHTS					issued
Et-tra Bank Japon 8 02 500		1705	3	-00	Belgum 5 99 7500					Abby Nat Transur, 1, 98 1000
Export Dev Corp 912 28	108%	10914	1	570	Ovdit Fonder 44 02	1134	114	44	1 46	Bertramenco I _E 99
Fed Home Loan 71's 99 1500	1034	105	1	573	56 5 00	11112	1114	4	2.89	Belgum 1, 97 DM
Federal Net Mort 7-40 04 1500	1091	1095	3	6.06	Ex-Im Bank Japan 41 00 10500	120%	1.20%	-	1.59	Carada 1 99 2000
Fritand 6 4 97	1024	10212	4	5.63	http:// Amer Dev 74, 00 30000	1114	112	4	2.69	CODE 0 06 for
Ford Motor Credit 61s 98 1500	101	10112	3	584	Ray 312 01	1234	124	**4	165	Commontal CS Fin 1 99 750
Ind 64 Japon Pin 7 5 97 200	1025	102	-	595	Japan Dev 84 5 98 100000	1135	106 ¹ 2	412	2.28	Credit Lyonreas 1, 00 300
PA France 54, 98 650	397	99		557	Appar Dev Bh 6 2 01 12000	1137	123%	**4	1.31	Credit (yornas 0.30 98
tres-Ames Dev 312 05 500	1091:	109	ځ.	6.13	Norway 5 % 97 15000			÷I4	2.10	Danmark -1 97 1000
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kay 6 00 3000	991	35 4	٠,	6.34	Spain 54 02		12112	جاء	1 61	Ferro del Star 0 10 97 220
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Japan Dev BA 83 01 500	1102	111	-3	523	World Bank 514 60 350000	118	108-3		0.76	Finland 4 98
Norea Eric Power 64x 00 1350	991-	931	يد	65è	100000000000000000000000000000000000000	110	118	يا	218	MI Bark Intl 4 93
Motsushta Bec 74 02 1000	1051	105-4	J.	614	OTHER STRAIGHTS					kaly 16 95 1500
Norway 7 4 97 1000	1001	102	4	5 54	Finand 8 04 LFr 5000	105%	106%			
Oresto 7 % 00 3000	10,712	107	4	6.22	Germanco Lua 91 99 LFr 1000	108	iuosi		7.09	LVB Backen-Watert Fin -1, 98 1000
Oster Kontrollbaris 83: 01 200	1117	1115	4	591	MB Deut Industrik 812 00 LFr 3000		107		6.37	Lloyds Bank Peop S 0 10 000
Portugal 51: 00 1000	381	987	٠,	5.14	ABN Amio 64 00 FI 1000		Idi		7.38	Maiaysa 1, 05 650
Quebec Hydro 84 98 150	10014	109 %	٠,	606	Bank Ned Gemeentum (00 FI 150)					New Zeoland -1: 98
Ouebec Prov 8 96 200	1081	106	3	600	Bell Canada 10 98 CS 150	1104	1114	Ja	7.11	Hova Scota 1 99 501
SAS 10 98 200	1103	1114	•	6.30	British Columbia 7 4 00 C3 1250	1025	1027	Ξ,		Ortano 0 98 2000
SNCF 942 98 150	109	109	J,	568	Carada Mag & Hag 814 99 CS 1000	104	1051	7	7.42	Rente 0 98 500
Spain 612 99 1500	10212	102	٠,٠	574	EB 101, 98 CS	107	1081	7	6.86	SPER PA VIETNESS DIRE DO
Sweden 612 00 2000	100%	1033	-	603	Bec de France 94 99 CS 275	1091	1050	3	6.42 6.89	Sweden U 98 rese
TENNESSEE VALLEY 6 00 1000	1011-	101 %	4	5.81	NAY Int Fin 10 01 CS 400	1111	1121	3	721	Sweden -1 ₂ 01
Terrecese Valey 6's 05 3000	1024	1027	-5	6.08	Nopon Tel Tel 1014 99 CS 200	1104	1114	3	6.97	2000
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					_				tes-Amer Dev 312 05 500	1091:	1093	ځ.	6.13	Norway 5 kg 97 150000	1053	1057		0.50			
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MARKETS REPORT

Cut in French intervention rate underpins franc

By Graham Bowley

A surprise cut in the Bank of France's intervention rate supported the franc on the foreign exchanges yesterday as the D-Mark was undermined by signs of a slowdown in the Ger-

signs of a slowdown in the Gar-man economy.

The dollar was broadly unchanged ahead of non-farm payroll data due today, which analysts said would be impor-tant in assessing the US Fed-eral Reserve's next move on interest rates. The dollar traded in a narrow band traded in a narrow band around the DM1.44 level.

Figures showing a narrowing of the Japanese current account surplus pointed to a long-term weakening of the yen against the dollar, economists said.

Trading was thin on the European crosses as dealers waited for the outcome of the summit between Mr Jacques Chirac, the French president, and Mr Halmut Kohl, the Ger-

POUND SPOT FORWARD A

The pound sold off slightly The Bank of France cut its against the D-Mark. Analysis intervention rate from 4.8 per said this was due mainly to comments by Mr Eddie George, the governor of the Bank of England, which they said hinted at a cut in UK interest rates soon.

The franc finished in London

the D-Mark at DM1.4416 from DM1.4444 at the previous close. The dollar closed lower against the yen at Y101,185 from

Y101.440.
Sterling finished down against the dollar at \$1.5378 from \$1.5463. It closed lower against the D-Mark at DM2.2168 from DM2.2223. The sterling trade weighted index finished at 82.8 from 82.9.

cent to 4.7 per cent at its securities repurchase tender.

analysts and traders. Mr Gerard Lyons, chief economist at DKB International in London, said: "It was a good move. at FF13.449 against the D-Mark, from FF73.444.

The dollar finished against

The fact that the franc didn't weaken may give the French anthorities encouragement to be more aggressive [in cutting rates] in coming months." Pibor short-term interest

rate futures rallied on the move. In late trading, the December contract was trading around 94.22, compared with the previous close of 98.94. Mr Jeremy Hawkins, chief economist at Bank of America in London, said: "People are hooking at the rate cut as a signal for currency strength rather than weakness." He said the move was wel-comed since a reduction in interest rates was likely to lead

which in turn would reduce the fiscal deficit. He said the move would also help restore market confidence in govern-

The D-Mark was held back by data which showed that German unemployment rose by 42,000 last month to around 3.7m - much bigger than the

DOLLAR SPOT

rise expected by most econo-

man gross domestic product was unchanged in the third quarter of the year compared with the second quarter, fuel-ling speculation that the Bund-esbank might move soon to lower German interest rates. The Swedish krona suffered a set back on expectations of a cut in Swedish interest rates.

The krona closed at SKr4.594

against the D-Mark, from

SKr4.548. W Japan's trade surplus fell to \$4.31bn in October from \$10.5bn in September, the finance ministry said.
The numbers reinforce the

belief that the yen is set to weaken against the dollar over the coming months," said Mr Lyons.

The data also pointed to

large long-term capital outflows in October, a reversal of the inflows seen in the previ-

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"It is quite clear that a Japanese are becoming buye Data also showed that Ger- of foreign bonds again as anecdotal evidence sugge that this continued in Nove

> Min the UK, Mr George to the House of Commons Tre sury Committee that Britai economic slowdown had be more marked than expected He also said that cost-pu inflation pressures in the had begun to abote, but the UR had not yet felt to full effects" of the weakness

The comments were never theless taken as showing the "Eddie George is at least lea-ing in the direction of a ra cut," said Mr Hawkins.

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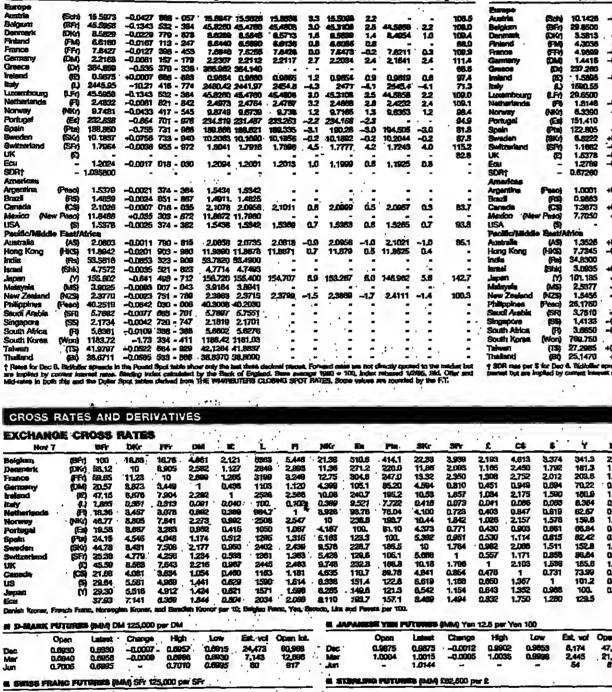
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WORLD INTEREST RATES

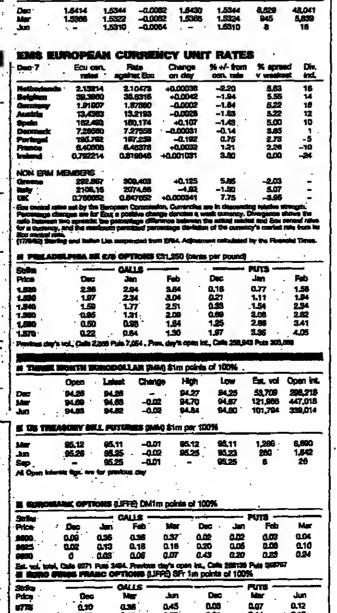
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RIUNIONE ADRIATICA DI SICURTA

Established in Trieste in 1838 - Registered Office: C.so Italia X 20122 Milan - Tel. No. (02) 72161 - Teles: 320065 RAS DG I

1993-1995 RAS SAVINGS SHARES

1993-1995 RAS SAVINGS SHARES
WARRANTS
Deadline for exercising the Warrants
The bearers of the "1993-1995 RAS savings shares
Warrants are hereby reminded that 31 December 1995
is the closing date of the term for subscribing RAS
savings shares, enjoyment 1.1.1995, in the ratio of 1
share every 2 warrants submitted to be exercised, at the
price of Italian Live 9.562 per share, as indicated in the
Regulations of the said Warrants.
Any Warrants that have not been submitted for
exercising by the aforesaid closing date of 31
December 1995 shall lose all rights, thus
becoming devoid of validity for all purposes.
Finally, notice is hereby given that the Italian Stock

becoming devoid of validity for all purposes. Finally, notice is hereby given that the Italian Stock Exchange Committee has arranged for the said Warrants to be listed and negotiated up to the closing date of 20 December 1995, and therefore same will be cancelled from the Official List as of the 21 December 1995. Bearers of RAS savings shares arising from the concusing of the aforesaid Warrants shall have a right to participate - as from 18 January 1996 - in the free increase of share capital decided by the Board of Directors on 4 December 1995, receiving 1 new savings share free, enjoyment 1.1.1995, for every 10 savings shares submitted.

The transactions described in the present notice must be performed at the RAS registered offices in Milan, Corso Italia no. 23, or at the company's offices in Trieste, Piazza della Repubblica no. 1, and in Rome, Piazza San Silvestro no. 13, or at one of the following Authorized Registro

Banca Cassa di Risparmio di Torino; Banca Banca Cassa di Risparmio di Torino; Banca Commerciale Italiana; Banca di Roma; Banca Fideuram; Banca Nazionale del Lavoro: Banca Popolare di Bergamo-Credito Varesino; Banca Popolare di Milano; Banca Popolare di Novara; Banco Ambrosiano Veneto; Banco di Napoli; Banco di Sicilia; Cariolo-Cassa di Risparmio delle Provincie Lombarde; Credito Italiano; Credito Romagnolo; Deutsche Bank; Istituto Bancario San Paolo di Torino; Istituto Centrale di Banche e Banchieri; Monte dei Paschi di Siena; Rasbank; Monte Titoli S.p.A. (for the securities administered by same). administered by same).

FRF 800,000,000 REVERSE FLOATING RATE NOTES DUE DECEMBER 2003 ISIN CODE: XS0046033972 For the period December 01, 1995 to March 01, 1996 the new rate has been fixed at 4,972665 % P.A. Next payment date: March 01, 1996 Coupon pr : 7 Amount: FRF 1256,98 for the denomination of FRF 100 000 FRF 12569,79 for the denomination of FRF 1 000 000

SOCIETE GENERALE GROUP The Principal Paying Agent 15 Avenue Emile Reuter - LUXEMBOURG

T.I.M. (Luxembourg) S.A. US\$ 20,000,000 FRN DUE 1998 In accordance with the provisions of the above mentioned Notes. notice is hereby given as follows:

Interest period: December 7, 1995 to June 7, 1996 (183 days)

Interest payment date: June 7, 1996 * Interest rate: 6.175% per annum

Coupon amount payable per Bond of US\$ 100,000; US\$ 3,138,96 Frank Agent BANQUE INTERNATIONALE ME

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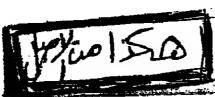
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FINANCIAL TIMES FRIDAY DECEMBER 8 1995

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LONDON STOCK EXCHANGE

MARKET REPORT

Equities worried by early sell-off on Wall Street

By Steve Thompson, **UK Stock Market Editor**

The recent slide in UK equities gathered pace yesterday, with the leading issues falling sharply in the afternoon, dragged down mainly by a sharp sell-off on Wall Street in early trading.

The Dow Jones Industrial Average, which has been hitting new peaks for the last week or so, was under pressure from the opening. and was down 40 points an bour after London closed. And traders in London were forecasting a substantial correction on Wall Street in the

Some of the US hi-tech stocks.

which have been in the forefront of Wall Street's recent upsurge, were around 10 per cent lower.

The FT-SE 100 index closed at a session low of 3.689.5, down 23.3, after a day when it was always struggling to resist the pressure of various waves of selling.

Second-line issues gave a more resolute showing, with the FT-SE Mid 250 index sustained by a good rise in T&N, after it settled its dispute with the New York Port Authority and Airtours, which responded to takeover speculation. The Mid 250 ended 6.0 off at 3,953.9. Equities received no help from the gilts market, where the 10-year gilt retreated 14 ticks and the 20year gilt 20 ticks in the wake of the disappointing outcome to Wednesday's auction of £3bn of stock.

Bearish stories on a number of Footsie constituents emerged during the early afternoon, undermining sentiment across the leaders Of these, Arjo Wiggins, the trou-

hled paper group, was the worst performer, with confirmation of its demotion from the FT-SE 100 index setting the seal on an unhappy period for the company.

Arjo was closaly followed by media groups Reed International and Pearson, both of which were wounded by fears of fierce competition to their multi-media products from the Internet. Reed was addiof Elsevier, Reed's Dutch associate. by Merrill Lynch. Standard Chartered shares were weakened by

hints that, on top of its preference share issue, a large line of stock was being offered in the market. National Grid shares were heavily traded, with one leading securities house thought to have been an

aggressive seller of the stock. Commenting on the market's recent lacklustre showing, which has stretched over four consecutive trading sessions, the head trader at one leading securities house said the market needed a break after climbing 150 points in a month. "T think we are going down in the

tionally unsettled by a downgrade short term," he said.

There remain strong hopes, however for a series of interest rate cuts in the UK, Germany and the US. And some market onlimists still expect more takeover news to emerge in coming weeks.

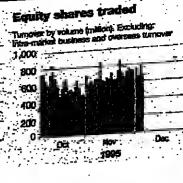
Turnover accelerated late in the

session, eventually reaching a highly satisfactory 750.1m shares. with non-FT-SE 100 stocks accounting for some 60 per cent of the total. It was not all gloom, however. GEC's interim figures were in line with analysts' forecasts and there was widespread relief that no nasty ahocks were included. The appoint ment of a new chairman at GUS

was given a good reception.



FUTURES AND OPTIONS



FT-SE-A All-Share yield 3.81 (3.79) Long gitt/equity yie raut. Best performing sectors 1 Electronic & Elec. Elec. +1.9 2 Oil integrated +0.8 2 Telecommunications -2.	FT-SE 100 3639.5 -23.3 FT-SE Mid 250 3953.9 -6.0 FT-SE-A 350 1804.7 -9.6 FT-SE-A All-Share 1778.74 -10.58	FT Ordinary Index 2635.0 -13. FT-SE-A Non Firs p/e 16.52 (16.66 FT-SE-100 Fut Dec 3645.5 -27. 10 yr Gilt yleid 7.43 (2.04
1 Electronic & Elec. Eq		Long gat/equity yiu raus.
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Internet threat to Reed

If biotechnology is the wonder bubble in the pharmaceuticals industry, the Internet is its equivalent in publishing.

Companies seen to be particinating have reaped buge share price gains and companies that might he missing out lose favour with investors.

Therefore it was not surprising that a hard-hitting article from Forbes, the US husiness magazine, should affect Reed International

Reed's main business is publishing academic journals and the article argued that college libraries were bypassing traditional publishers in favour of the Internet. It focused on one state university library and claimed it had cancelled subscriptions to more than 1,500 journals costing \$446,000 and fed professor and student requests via the internet for just \$25,000.

The article comes after Reed shares bad hit an all-time high. It provided an opportunity to pocket profits during a period when fund managers are becoming increasingly nervous about the rarified beights of the UK and US markets and are keen to maintain the gloss on their performance over the

Reed tumbled 46 to 999p on turnover of 4.6m shares, while Pearson, the media conglomerate which owns the Financial Times, fell in its wake to close

Cable concerns

operators

Telecoms trauma trickled down to the cable networks yesterday. While BT continued to suffer in response to pres-sure from the official regulator, analysts began to look at the effect on the smaller telephone

The argument is that companies such as Mercury (owned by Cable and Wireless), Nynex and General Cable have to price their products in relation to BT, which has the majority of the UK business.

if BT is forced by the regulator to cap its prices at the current formula of RPI minus 7.5 percentage points, then the smaller players will also bave to keep their prices tight. C&W lost 9 to 444p, General Cable 21/2 to 192p and Nynex 5 to 122p. There was no let-up for BT, down a further 6 at 346p, making a fall of 31 this week.

GEC advances

Electronic eogineering giant GEC was the best Footsie performer in the session as the market appreciated interim figures in line with forecasts.

Profits came in at £402m, against a range of forecasts of between £398m and £432m. with some dealers suggesting there was relief that provisions and write-offs in electronic eystems programmes did not materialise.

The shares advanced 12% to

314p on trade of 10m. But not everyone is a fan of the stock, and Mr Doug Hawkins at Nomura, speaking about the group's performance, said: "It is fairly lacklustre and there is little in the statement for the market to get its teeth into.

One has to be fair to management, a lot of these businesses are mature industries, but it is disappointing that areas like power are not making more

margin progress." The market was cheered by news at Great Universal Stores that Lord David Wolfson of Sunningdale, currently chairman of Next, is to succeed his cousin Lord Leonard Wolfson of Marylebone as chairman of GUS.

Shares in both companies moved strongly ahead on the news, with GUS ending the session 18 up at 632p in volume of 7.3m, with one analyst saving: "There is more of a chance that the new management will belp unlock sbarebolder value. which is what the market is waiting to see." Sentiment was further boosted by the release of improved figures that prompted a round of profits upgrades. UBS raised its cur-

rent year forecast by £5m to

ing 10 to 130p, after it said it had settled a property damage

T&N topped the list of the best performers in the FT-SE Mid 250 index, the shares gain-

Next closed 5 ahead at 449p

amid vague talk that GUS may

launch a bid, a move analysts

In drinks, Bass, which reported better than expected

figures earlier this week,

appreciated another 17 to 712p,

as more brokers upgraded cur-

rent year profits expectations.

dismissed yesterday.

case brnught by the Port Authority of New York and New Jersey for £6.5m. Henderson Crosthwaite is a buyer of the sbares and believes: "The current share price is discounting T&N's market value by nearly £1bn

for its asbestos liabilities." Holiday groups Airtours and First Choice were boosted by speculation in the trade press that either of the companies

FINANCIAL TIMES EQUITY INDICES

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■ London market data LIFFE Equity optio Total contracts Calls Puts

10 to 415p, with NatWest Securities advising investors to reduce holdings. Standard Chartered fell 22 to

may be a target for US cruise

operator Carnival Cruise.

Shares in the former jumped 17

to 338p, while the latter hard-

ened 6 to 62p, with one analyst

saying: "I cannot see the logic of such a deal."

Rank Organisation reversed

some of the gain that followed

the release of an npbeat trad-ing statement. The shares fell

566p on announcing terms for placing £100m of preference shares. The issue had been expected, but there was some volatility ahead of the statement and one UK investment bank was said to be struggling

Govett Group, the fund manager, rose 22 to 242p after announcing the sale of its UK fund management arm, John Govett, for £101m to Allied Irish Bank.

to place 8m shares

British Gas fell 31/4 to 229p. on beavy turnover of 24m shares, as one broker took an order to place 10m shares on behalf of a client. The stock was taken on at 225p a share and sold at 2281/ap.

Shell Transport perked up 8% to 829p, partly reflecting the backwasb from the buge BP stake sale by the UK government on Tuesday. But there were also suggestions that Shell might be tempted to end its Japanese joint venture, which has not added a great deal to the bottom line. Analysts took heart from news that Caltex, of the US, had pulled out of its 44-year-old venture with Nippon Oil.

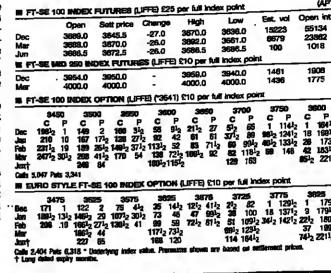
BP's rise of 3 to 527p yes-terday suggested that it had coped remarkably comfortably with the government's 101mshare placing. Paper group Bunzl benefited

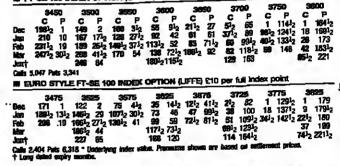
from the aversion to its rivals in the sector. As investors piled out of Ario Wiggins Appleton and De La Rue ahead Footsie on December 18, they were looking for somewhere else in the sector to park funds in order to maintain an appropriate weighting. One salesperson commented: "It is the one safe bet in a dodgy sector. Bunzl rose 4 to 191p, while Arjo slid 71/2 to 1581/2p and De

La Rue 3 to 652p. Cluff Resources jumped 12 to 104p on the announcement that Ashanti Goldfields had made an agreed £80m offer for the company with a full cash alternativa of 105p a share.

ICI fell 14 to 751p in reaction to a television documentary on Wednesday, which alleged that chemicals were escaping from dumps and incinerators and penetrating the food chain.

MARKET REPORTERS:





Peter John. Joel Kibazo TRADING VOLUME LONDON RECENT ISSUES: EQUITIES | 24.5 | 99 | 98 Abtrust High Inc C | 9 †Arlon Props | 48.3 | 303 | 285 EZW Eqs Bermuda | 61.8 | 103 | 101 Berdield & Res | 217.7 | 347 | 298 CMG | 27.0 | 29 | 26 Cash Converters | 5.55 | 19 | 19 †Celebrated Grp | 72.8 | 180 | 150 Cortworth | 13.2 | 448 | 448 | East Surrey NV | 50.0 | 100 | 98 | Finobury Tech | 5.55 | 230 | 178 | †Finobury Tech | 5.55 | 230 | 178 | †Finobury Tech | 5.25 | 230 | 178 | †Finobury Tech | 3.37 | 118 | 88 | Jessmin | 2.00 | 60 | 70 | London Town | 22.8 | 98 | 93½ Martin Currle Jp | 2.18 | 23 | 29 | Do Wernante | 48.1 | 127 | 25 | †Megalomerika | 86.2 | 256 | 345 | †Pet City | 1.07 | 105 | 100 | Pepside Tri peutica | 86.2 | 258 | 345 | †Pet City | 185.8 | 45 | 36 †Trocadero | 71 | 184.2 | 280 | 263 | Vero Group | 43.6 | 62 | 56 Wernante | 56 | 56 | 56 | 56 | 186.2 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | -3 RV5.8 2.1 4.8 12.5

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Additional information on the FT-SE Actuaries State indicas is published in Substate Issues, Lists of constituents are available from The Prismosis Trineal United, One Southwark Bridge, Landon SE1 SHL. The FT-SE Actuaries Share indicas Service, which covers a range of electronic and pener-based products reliably to these indices, is available from FRISTAT, Pizzay House, 13-17 Environ's Steen, Landon EC2A AQU.

The FT-SOT has been renumed FT-SE-A Non-Frinancials indice. The FT-SE 100, the FT-SE Mid 250, FT-SE Actuaries 350 and the FT-SE Actuaries Indiastry completed by the international Steek, Exchange of the United Ringdon and Republic of Instant and the FT-SE Actuaries All-Strate Indice is OTHE International Steek, Exchange of the United Ringdon and Republic of Indiand Limited 1905. OF the International Steek Exchange of the United Ringdon and Republic of Indiand Limited 1905. OF the Frinancial Times Limited 1905, All rights reserved.

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De Beers Centenary Finance PLC [Incorporated in the Ide of Man under the Companies Acts 1931 to 1993 Registered Number 6605602]

£100,000,000 9% PER CENT GUARANTEED BONDS DUE 2020 (the 'Bonds')

INTEREST PAYMENT NO. 2

Interest on the Bonds for the six months ending 31 December 1995 at the rate of £487.50 per £10.000 in principal amount of the Bonds will be paid on 1995 as follows: i) To holders of Bonds in registered form registered as such on

15 December 1995; and ii) To holders of Bonds in bearer form by presentation and surrender of coupon no. 2 detached from Bearer Bonds to any of the tollowing paying

Morgan Guaranty Trust Company ol New York

Swiss Bank Corporation CH-8010 Zurich

Morgan Guaranty Trust Company Avenue des Arts 35 8 -1040 Brussels Belgrun

Banque Paribes Luxembourg 10A boulevard Royal L-2093 Luxembourg

The ex-interest date on the London Stock Exchange is 4 December 1995. Payment of interest wift, where applicable, be subject to deduction of United Kingdom income tax. Registered and Head Office:

Isle of Man IMB 1AS 8 December 1995

London EC4Y RIP

Royal Bank of Scotland plo Registrars Department, PO Box No. 82, Caxion House, Redolffe Way, Bristol BS99 7NH

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Treasury Services plc US\$1,000,000,000

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Guaranteed Floating Rate

Agent: Morgan Guaranty Trust Company

US\$145.35 per US\$10.000

note and US\$1,453.47 per

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PINANCIAL TIMES

Standard & Chartered

Standard Chartered PLC

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The Listing Particulars relating to the issue, which include details of the 8,25 per cent The Listing Particulars relating to the issue, which include details of the 8,25 per cent. Non-cumulative tredesimable Preference Shares of El each have been published and copies of the Listing Particulars may be obtained during usual business hours up to and including II December, 1995, for collection only, from the Company Announcements Offfice. London Stock Exchange Tower, Capel Court entrainer, off Bartholomew Lare. London EC2 HP and during usual business hours up to and including 22 December. 1995 from Standard Clustered PLC. I Aldermanbury Square, London EC2V 758, The Royal Barth. of Scotland, P.O. Box 435. Owen Houre, & Bankhead Canada. Worth Edithersh EHM-420, and Green. Coxessar North, Edinburgh EHR 48R and from:

J. Henry Schroder & Co. Limited 120 Cheapside London EC2V nDS

Cazenove & Co. London EC2R 7AN

SBC Warburg

8 December, 1995

IN THE HIGH COURT OF IT STICE CHANCERY DIVISION

CROWN LIFE MATTER of COMPANY AND ADMITS AND und
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WINDSOR LIFEASSE ALANCE COMERNY
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IN THE MATTER of THE INSURANCE COMPANIES ACT 1982

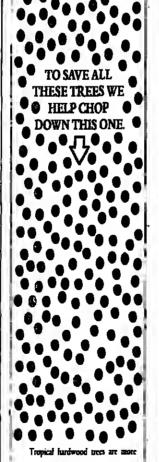
Notice is hereby civen in accordance with patagraph d of Schedule 2C to the Insurance Companies Art 1912 that on 15th Notember, 1995 in order was made by Her Majesty Kingli Court of Invited under Part I of that Schedule canciloung a Scheme providing for the franker to Window Life Asserance Company Lamited of the whole of the long term because carried on by Crown Life Asserance Company Limited and Uron in Life Personne Lamante and the description of the Asserance Company Limited and Line and Life Personne Lamante to the Scheme are to be implemented on 18th December, 1995

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implemented on 31st December, 1995
Where, in relative to are policy comprised in the business to be it raisticiered pursuanant to the Scheme, the State of the commitment is a member State or as EEA State other than the United Kringdom is a those expressions are respectively defined for the purposes of that Scheme shall be policy as a result of the Scheme ender the policy as a result of the Scheme ender the law of the State of the commitment, then that eight may be exercised during the period of implementation of the Scheme as specified above for shere applicable, during only longer period at may be allowed under the law of the State of the commitments.

Dated the 1th December, 1995 Harbert Smith Exchange House Princese Sheet London ECL A PHS Ref. 144[20]/94/9466 Salagrap, for

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FINANCIAL TIMES FRIDAY DECEMBER 8 1995

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41 NASDAQ NATIONAL MARKET The COMPOSITE PRICES

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Technology sector falls on downgrade

after an analyst at Smith Bar-

ney started coverage of Nets-

cape Communications with a

"sell" rating, while ranking

others such as Spyglass, Net-

comm On-Line Communication Services and UUNet "underper-

Adding to pressure on these

shares was publicity about the

competition they were likely to

face from Microsoft and profit

taking after a stunning recent

run. Netscape, which jumped

\$21 on Tuesday, gave back \$18 early yesterday bringing the

share price to \$143%. Spyglass

lost \$9% at \$100%, UUNet fell \$7% at \$59% and Netcomm lost \$5 at \$58%. Meanwhile, Sun

Micro systems, which develops

a graphical programming lan-guage for the internet, added \$2², at \$92¹/₂.

shed \$2% or 11 per cent at \$21%

after Delta Air Lines, its most

direct competitor, reached a

tentative agreement with its

pilots union, Delta shares were

Chrysler was the only one of

yesterday, after announcing it

would increase its dividend 10 cents to 60 cents. Its shares were \$\% stronger at \$52\%.

while General Motors lost \$%

at \$50 and Ford gave up \$14 at

\$28% amid general weakness in

Canadian Imperial Bank of

Commerce rose C\$\frac{1}{2} to C\$40 as

it reported its strongest year

ever. Fourth quarter earnings

rose to C\$1.26 per share from a

year earlier 93 cents. Methanex

was C\$1/4 higher at C\$111/4 in

further heavy trading as inves-

tors positioned themselves

ahead of the December 29

expiry date for its receipts.

High technology stocks were among the losers, with iStar

internet losing C\$1% to C\$14%.

espa index was off 232.05 at

42.804 hy mid-afternoon. BUE-

NOS AIRES saw continued

profit-taking from Wednesday,

with major issues losing

ground. The Merval index

eased 8.58 or 1.9 per cent to

460.80 as many investors

The overall index shot ahead

92.2 to an all-time peak of

6,240. industrials climbed

123.6 to 7,939.3 and the golds

Synthetic fuel producer

index edged up 3.9 to 1,354.

Sasol surged R2.50 or 9.2 per

cent to R29.75 on clarification

of planned future government

Among other strong risers.

Anglos moved ahead R4 to

R229 and De Beers was R3.25

higher at R112. Vaal Reefs

advanced R5 to R260, Gold

Fields R7 to R117 and Anglo

American Gold R11 to R306.

0.3 192.93 128.53 150.39 168.30

support.

cashed in on gains of up to 20 per cent which had been made

Mexico City weakens

Mexico City slid in early trade of mid-December futures and

by speculative activity ahead since late November.

Johannesburg breaks record

Industrials continued to move time ever on Wednesday.

FT/SEPLACTUARIES WORLD INDICES

\$1/2 lower at \$78%.

cyclical shares.

Elsewhere, ValueJet Airlines

Wall Street

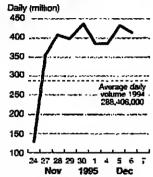
US share prices tumbled in eerly trading yesterdey on weak economic data and a slipping bond market, writes Lisa Bransten in New York.
At 1 pm the Dow Jones

Industrial Average was 39.02 lower at 5,160.11 after closing on Wednesday less than a point from the 5.200 mark. The Standard & Poor's 500 feli 4.02 at 616.16, and the American Stock Exchange composite fell 3.56 at 534.03.

In early afternoon trading the long bond was off nearly half a point with the yield,

Volume on the NYSE came to

NYSE volume



which moves in the opposite direction, backing up to 6,053 after dipping below 6 per ceot

in the three previous sessions. Technology shares were sharply lower despite much attention paid to Microsoft. which presented its internet strategy. The Nasdaq composite, which is weighted toward the technology sector, shed 11.95 at 1,049.78, wiping out the gains made in the early part of this week. The Pacific Stock Exchange technology index shed 1 per cent.

Microsoft, the largest com-nany on the Nasdaq, was \$1% lower at \$89%. Broderhund Software lost \$2% at \$56% and Adohe Systems shed \$1% at

Street. The IPC Index was

down 28.84 or 1 per cent to 2.652.03 in volume of just 1.3m

Dealers said investors were

keeping a wary eye on Wall

Street to see if the US market

would recede further after a

smartly ahead, ending at a

third consecutive record, as a

stronger Wall Street close on

Wednesday sent hrokers hont-

Dealers said the bullish sen-

timent had helped support the

this sector edging higher on a

A shortage of stock had

belped to push prices forward

and the stock exchange

authorities said the market

capitalisation of companies

listed on the exchange rose

above R1.000bn for the first

sustained metal price.

gold market, with issues in

SAO PAULO was pressured

series of record highs.

Sbares in internet-related

Paris makes progress after symbolic rate cut

The decision by the Bank of ment had been recommended France to cut its intervention for epproval in the US. The rate by a symbolic 10 basis points to 4.70 per cent caught PARIS off guard; but some stretegists said that the cut was probably too small to be of lasting significance. Tha 5 to 10-day rate remained unal-

tered at 6.1 per cent.
A day before the rate cut was announced, Merrill Lynch, in an investment strategy statement, argued that the "country's willingness to drink a lethal cocktail of high real interest rates and weak activity seems to be close to

The unions continued to put pressure on the government in protest at reform of the welfare system, with teachers and civil servants joining protestors.

The CAC-40 index rose 12.05

to 1,846.80, reversing a decline in the morning as hopes were raised hy the hank's move. Turnover came to FFr4.3bn. FRANKFURT fell slightly as support began to evaporate on dollar weakness. The Dax index lost 4.07 to 2,263.11 and

the Ibis extended the decline to 2,260.62. Turnover amounted to DM6.6bp.

Schering extended losses. which began earlier in the week on news that a rival company's multiple sclerosis treatshares fell DM1.70 to DM96.40, before edging up to DM96.70 in the This.

Restating a hold recommendation on the stock, James Capel said yesterday that, in spite of the Biogen approval, it believed the US sales of Schering's Betaseron had, in any case, reached a peak.
"We have reduced our earn-

ings per share forecasts due to a re-evaluation of the US and European multiple sclerosis markets, and are now looking for eps of DM5.5 (against DM5.6) for 1996, and DM6.5 (DM6.7) for 1997." Capel concluded that the management record of tha company "inspired little confidence, the shares are fairly valued and takeover speculation will inevi-

Merck fell 32 pfgs to DM61.33 after announcing that net profits in the first nine months rose by 29 per cent.
ZURICH succumhed to a technical correction after sharp rises that had taken the market to a succession of

all-time highs in recent days. The SMI index retreated 35.8 to 3.245.7. Ciha registered ehares fell SFr24 to SFr994, extending Wednesday's losses that fol-

Hourly changes FT-SE Eurotrack 100 1465.57 1465.58 1484.35 1461.64 1463.90 1461.58 1462.10 1462.47 FT-SE Europeack 200 1571.45 1571.91 1571.48 1567.88 1586.97 1588.87 1588.46 1565.72 Dec S Dec 4 Dec 1 Dec 6

had halted enrolments of patients for phase 3 trials of its Selfotel drug for the treatment of stroke and severe head

Elektrowatt, the power generation and engineering group, was trading SFr5 lower at SFr353 and Landis & Gyr, the alectrical technology company, was SFr8 higher at SFr730, when hoth shares were suspended at the companies' request. Subsequently, Elektro-watt's launched an unexpected SFr950 a share offer for Landis. The latter's sbares bave sharply underperformed the

market this year. CS Holding eased SFr2 to SFr113. After the close the bank said it planned co-operation in the form of joint ventures with Winterthur, hut there were no plans for any capital links. Winterthur fell

AMSTERDAM was unable to continue its record run as selling pressure dragged down a number of major issues. The AEX index slid 4.96 or 1 per cent to 477.03, but off a session

low of 475.94. Elsevier was one of the worst performers, down 90 cents or 4 per cent to Fl 21.40 after the company said in New York that its second half pre-tax profits were likely to be similar to those recorded in the first half. Dealers said that most of the selling emanated from the

Philips, off Fl 1.70 et Fl 61.80, said that it had no comment to make on a \$3bn law suft in the US from the founder of the Super Club video rental company, which the Dutch group acquired in 1992.

Other losers included Unilever down Fl 3.10 at .Fl 222.40, while Royal Dutch provided some sort of an anchor, rising

MILAN was higher but in volume constrained by a half day banking holiday in the city and today's national holiday. The Comit index plcked up 5.90 to 559.21, while the real-time

Mibtel index rose 67 to 8,957. Olivetti ended L110 higher at L1,198, in huge volume of 140m shares, on the last day of trading in its rights. Ferruzzi picked np L19 at L1,015, in splte of news that

Madiohanca had appealed against the market regulator's call for it to launch a hid for 9.95 per cent of Ferruzzi. Mediobanca rose L50 to L10.509. Fiat continued Wednesday's

rally, picking up L76 to L4.964 in spite of news that Turin's public prosecutor wanted the managing director, Mr Cesare Romiti, to be sent for trial for allegedly dressing up company accounts to conceal a large overseas slush fund.

Stet rose L89 to L4,285 after forecasting a 1995 profit of L2,300bn, more than double the 1994 level. Eni, the newly listed energy company put in another uncertain perfor-

mance, losing L15 to L5,107. COPENHAGEN remained confident as the markat hit another high for the year. The KFX index closed with a gain

of 0.70 to 106.18, with turnover at DKr923m.

Banks were particularly well supported with Den Danske and Unibank both climbing DKr7 to DKr395 and DKr287 respectively. Sophus Berendsen made DKr8 to DKr615. halped by good sernings forecasts from its UK subsidiary. Rentokil.

MADRID took its lead from Wall Street and shares ended lower in a quiet session sandwiched between two public holidays. The General index fell 0.88 to 313.17 with Telefonica dropping Pta20 to Pta1.670.

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ISTANBUL saw selective gains as the market gave its attention to textile and exportoriented companies ahead of tha country's expected approval to join the EU cus-

The composite index added 493.85 or 1.2 per cent at 41,356.93 after moving between 40,629 and 41,636. Turnover leept to TL11,090bn from

The customs union pact is due to be formally approved by the European Parliament next week, and the textile sector is expected to reap the most beir-

Written and edited by Michael

the three car makers to rise

Strong demand takes Nikkei to 47-week closing high

Tokyo

Strong demand for Toshiha. Mitsuhishi Heevy Industries and Sony led to buying in the Toronto paused after this broader market which took the week's succession of record Nikkel average up to a 47-week closing high, agencies report highs and the TSE-300 Composite index was 12.10 easier by from Tokuo. noon at 4,733.11 in volume of

Brokers said the mood was brightened by another record close on Wall Street and the stability of the dollar against the yen. The Nikkel 225-share average

climbed 344.46 or 1.8 per cent to 19,412.32, its highest finish since January. There were 869 advancing issues, while 226 stocks declined and 129 were unchanged. Brokers said a huying spree

in shares of companies such as Toshiba and Sony led the market up. Arbitrage-linked buying, after domestic institu-tional investors purchased futures contracts, also helped. In London the ISE/Nikkei 50 index put on 2.95 at 1,336.94.

Industrial Average posted another record high, and the dollar finding a firmer footing against the yen, some brokers clted prospects for domestic economic growth as another positive factor.

However, there were warnings that the uptrend might not last much longer. Mr David Pike, a senior analyst at BZW in Tokyo, warned that, even though the Nikkei could go through the 1995 closing high of 19,684.04 set on January 4. the momentum might not last.

Mr Tim Hayashida, a strategist at Merrill Lynch in Tokyo. was more hullish, saying the market was already looking beyond the bad debt problems that had plagued the country's financial institutions.

He also said that foreign investors had room to add to their Japanese stock holdings as they were underweight in Jananese assets at the end of the third quarter.

Toshiha, the most active issue, rose Y23 to Y804, belped hy recent market interest in digital video discs due to go on sale next year. Reports have

0.4 2.15 199.81 192.29 128.10 149.20 167.68 200.45 155.52 171.04

Nikkel 225 Average

Dec 94

said that Toshiba and other big electronics companies were likely to reach final agreement on a single technical standard for the discs this month. Mitsubishi Heavy, the second

most actively traded stock, climbed Y28 to Y853, while Sony jumped Y190 to Y5.810. The brokerage sector was the biggest gainer of the day, moving ahead 4 per cent as a

gained Y60 at Y2,140 Brokers said rumours that consumer spending would improve boosted appliance maker Matsushita Electric Industries by Y40 to Y1,600.

Roundup

A 1.4 per cent fall was seen in MANILA as short-term investors cashed in recent gains and long-term players remained absent. The composite index lost 34.98 or 1.4 per cent at 2.537.18. Brokers said the correction was iong overdue, after

a rally over the last 21/2 weeks. HONG KONG pared most of its sharp, early losses to close slightly weaker, in spite of speculation that Japanese investors planned a placement of 10m to 15m HSBC shares.

The Hang Seng index rallied from a day's low of 9,771.44 to end 34.91 off at 9,863.98 in turn-over increased to HK\$5.8hn from Wednesday's HK\$4bn.

The HSBC placement talk came after Henderson Land's HK\$2.2hn placement, HSBC finished 50 cents easier at

lost e further 70 cents to HK\$46.10. The latter confirmed after Wednesday's close that it had made a private placement of 48.3m shares at HK\$45.60



KUALA LUMPUR was content to consolidate after rising by 8 per cent over the previous

eight sessions. The composite index gave up 9.76 to 986.00. SEOUL finished higher after e power failure which inter-

demand for Samsung Electronics led the way. The composite index put on 5.99 at 960.60. Samsung ended Won9,000 up

at its upper limit for the day of Won159,500 after local newspaper reports said the company had won a \$65bn contract with six of the world's largest computer companies to supply semiconductors over the next five years. Samsung later confirmed that it had landed e long term contract with the companies, but said it could not reveal details.

Other technology-related stocks rose. LG Electronics gained Won700 at Won29,300 in beavy treding, and Trigem Computer closed on its upper limit of Won23,100,

TAIPEI was lifted by late

ence of demand from domestic buying of financials, hut brokers pegged the gains to a technical rebound and said per cent to 3,132.19. sentiment continued to be cau-KARACHI receded 1.8 per tious after the rnling Nationalcent hut analysts predicted ist party's narrow win in

alections. The weighted index moved up 25.71 to 4,748.64, hut turnover remained bight. SYDNEY barely moved in dull trade. The All Ordinaries

last Saturday's parliamentary

index eased 0.4 point to 2,198.2 after being hemmed in a sevenpoint range BANGKOK was slightly lower in moderate trade after local retail investors sold

stocks on profit-taking.
The SET index shed 5.97 to 1.269.66 in turnover of Bt8.2bn Declines led gains by 196 to 119, with 97 issues unchanged.

BOMBAY saw the re-emerg-

and foreign funds which took the BSE-30 index up 62.27 or 2

sharp rises in prices next week after incentives, ennounced late yesterday, to stimulate the market. The KSE-100 index fell 25.69 to 1,402.88. WELLINGTON saw weakness in the forestry sector and

a lower profits forecast by The Warehouse lead the market into negative territory. The NZSE-40 index finished 15.01 off at 2,116.30 in turnover

of NZ\$52m. The Warehouse declined 21 cents to NZ\$3.90 after reporting a flat first half and forecasting full year profits of NZ\$34m against analysts' expectations

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Hong Kong (55)	-0.0	365.26	243.34	284.74	376.88	-0.8	3,89	382,65	368.25	245.33	285.74	380.05	389.39	277.40	332.89
reland (16)	0.2	247.82	165.10	193.19	227.73	0.3	3.35	257.05	247.37	154.80	191.85	227.13	260.87	195.34	196.16
italy (59) 68.43	18	65.86	43.88	S1.34	61 48	1.6	1.79	57.22	64.69	43,10	50.20	80.16	82.71	65.45	72.24
Japan (4831	0.6	145.15	96.70	113.1S	96.70	0.6	0.79	148.90	144.26	96.11	111.94	88,11	164,62	138.85	154.30
Malaysia (108i	0.5	467.38	311.37	364,35	474.97	0.5	1.73	482.81	464.64	309.54	380.53	472.40	581,96	398.16	467.29
Mexico (18)997.70	0.2	960.28	639.74	748.57	B366.70	0.3	1.66	995,70	958.21	638.36	743.50	8344.51	2682.00	647.81	2056.59
Netherland (19)266,43	-0.1	258.44	170.84	199.91	196.69	0.5	3,32	286.70	256.68	170.99	189,18	195,68	266,70	207.50	210.14
New Zealand (14) 77 76	-0.8	74.B4	49.86	58.34	63.7B	-0.9	4.55	78.40	75.45	50.27	58.55	64.38	85,49	69.56	71.55
Norway (33)226.50	0.6	218.00	145.23	169.94	195.43	1.0	214	225.28	216.79	144,42	169.21	193.53	243,79	198,73	202.95
Singapore (44)	-0.1	374 96	248.81	292.31	253.82	0.0	1.60	389.97	375.29	250.02	281.21	253,84	414.26	313,94	362.78
South Africa (45) 382 55	2.1	368.20	245.29	287.02	306.55	2.2	3.89	374.50	360.39	240,10	279.64	299,93	382.55	281.08	321.09
Spain (38)	-04	152.82	101.S1	119.13	148.07	0.0	3.87	159.35	153.35	102.18	115.89	148.07	180.51	124.10	140.67
Swedon (47) 317.44	0.1	305.54	203.55	238 16	308.40	0.3	1.95	317.12	305.1S	203.31	236.80	307.59	321.99	225.80	230.31
Switzerland (40)229.80	-0.1	221.18	147.35	172,42	156.S1	0,1	1.60	229.83	221.27	147.41	171.69	166.28	230.31	158,39	160.24
Thailand (46) 166.06	1.9	159.83	105,48	124,60	162.06	2.0	2.51	162.81	155.78	104,44	121.65	158.92	184.55	135.1S	155,26
United Kingdom (206) 226.83	-0.1	218.33	145.45	170.20	218.33	-0.1	4.01	227.02	218.47	145.55	189,52	218 47	228.33	187.07	191.29
USA (639)253.22	0.3	243.72	162.37	189,89	253.22	0.3	2.21	252.45	242.95	161.85	188.S1	252.45	253.22	182.33	185.38
Americas (786) 230 69	0.3	222.04	147.92	173,09	163.90	0.3	2.21	229.97	221.31	147,44	171.72	193,30	230.69	170.86	173.32
Europe (737)	0.1	189.40	126.24	147.71	168.04	0.3	3.03	198.7S	189,35	128.14	148.92	167.59	199.02	183.04	185,44
Nordic (138)282.56	0.0	271.96	1S1.16	212.00	238.37	0.3	1.85	282.52	271.88	151,13	210.96	237.61	295.02	215.79	220.19
Pecific Basin (832) 151.17	0.5	155.13	103.34	120.93	107.17	0.5	1.22	160.41	154.37	102.84	119,78	1D6.67	171.87	145.83	1E1.81
Euro-Pacific (1569) 175.94	0.3	169 34	112 82	132.01	130.23	0.4	2.07	175.4S	158.84	112,49	131.01	129.74	178.33	154.73	163.85
North America (740) 246.50	03	237 54	158.25	185,17	246.15	0.3	2.22	246.02	236 75	157,72	163,70	245.38	246.80	178.86	151,81
Europe Ex. UK (531)176,45	0.1	169 63	1)3,14	132.39	140.78	0.5	2.47	176.21	169.57	112.97	131.58	140.11	179.48	146,45	149.39
Pacific E., Japan (349) 260 52	-0.1	250.76	167.05	196.48	230.01	-0.2	3.22	260.81	250.99	167.21	194.76	290,48	286.72	211.19	236.82
World Ex. US (1761)	0.3	170.39	113.52	132.83	134.05	0.4	2.11	176.48	169.82	113.13	131.77	133.50	178.73	155.42	165.44
World E., UK (2194) 197,89	0.4	190 47	126.83	148.48	163.43	0.4	1.97	197.15	189.78	126.42	147,24	162.78	197,89	163.46	
World Ex. Japan (1917)	0.2	219.72	146.38	171.28	214.06	0.4	2.58	227.75	219.19	145.02	170.07	213.44	228.2S	178.9S	159.07
	711	2.4.74	-0.00		2 1400	U.3	2.30	221.15	213.13	147.02	170.07	213,44	220.28	178.85	1 S1 ,87

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